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Europe's Business Newspaper

MONDAY MAY 16 1994

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China puts off new stock listings to protect investors

China is postponing new stock listings in an attempt to ensure that companies seeking investment from the public are sound, and it wants to increase the role of investment funds to calm its volatile stock markets.

The official Xinhua news agency reported that a considerable portion of the stocks scheduled to be issued this year to local investors, known as A-shares, will be postponed to 1995. Page 14

Hanson, Anglo-US conglomerate, is to lengthen its payback period for new investments by up to two years, in an attempt to take advantage of low interest rates and inflation. Page 15; Lex, Page 14

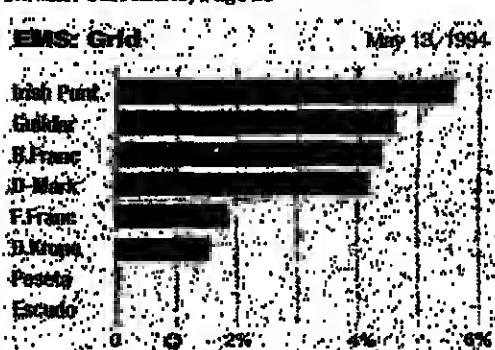
Rise in US gun crimes: A record 381,000 violent crimes were committed with handguns in the US in 1992 - almost a 50 per cent increase on the annual average during the previous five years. Page 6

Singapore Airlines, consistently one of the world's most profitable carriers, says intense competition plus the continuing strength of the Singapore dollar caused annual pre-tax profits to dip 7.7 per cent to S\$571m (S\$55m). Page 18

Brussels to woo Ukraine: The European Union will today make a start at trying to forge a more even-handed strategy toward Russia and Ukraine, by bolstering its relationship with the latter. Page 14; Ukrainians tend their gardens amid misdeeds and weakness. Page 3

Assurance on dollar: US treasury secretary Lloyd Bentsen said the feeling that Washington was content to see the dollar drop in value was a "misrepresentation". Page 6

European Monetary System: A 50 basis point cut in official German rates last week heralded cuts in interest rates from all EMS countries except Portugal. The order of currencies in the grid remained unchanged. Continuing political scandals caused the Spanish peseta to weaken further. Currencies, Page 29



Atlantic Richfield, the US energy company, has confirmed reports that investments in derivative securities led to steep losses last month in an employee investment fund it manages. Page 15

Syrian hint on Mideast progress: US secretary of state Warren Christopher arrived in Damascus on a mini-shuttle that the US hopes can produce discernible progress in talks between Israel and Syria, amid a rare official hint of possible flexibility from Syria. Page 5

Guinness, the drinks group, said it would defend an \$80m writ for damages issued by Thomas Ward, a Guinness director at the time of the takeover of Distillers in 1986. Page 16

Tourism 'could save whales': Potential revenues from whale watching - an increasingly popular form of tourism - make the mammals worth more alive than dead, UK and US officials will argue ahead of the annual meeting of the International Whaling Commission. Page 6

Endeavour Book-building for the global share offer in the Spanish electrical utility has now officially begun and subscriptions for the domestic retail tranche of the shares open on Wednesday. Page 18

British troops to exercise in Poland: British soldiers will today take part to a military exercise in Poland. It will be the first set of war games by British troops in a former Warsaw Pact country. Page 8

Alcatel NV, a Belgian subsidiary of the French telecommunications group, is negotiating a \$150m loan to the Turkish government in a bid to keep Teletas, its Turkish subsidiary, afloat. Page 18

Bank attacked over Crest system: The Bank of England's handling of the Crest share settlement system has been sharply criticised by a former executive of the Securities and Investments Board, the City's chief regulatory watchdog. Page 7

Pull-out blow to EKO Stahl: The Trenhand privatisation agency was last night seeking ways to salvage EKO Stahl, eastern Germany's largest steel mill, following the decision by Riva, the private Italian steel company, to pull out from buying the plant at the 11th hour. Page 2

Four in a row for Schumacher: German Michael Schumacher, driving a Benetton, continued his dominating start to the Formula One season by finishing first in the Monaco Grand Prix, making it four wins out of four. Briton Martin Brundle, in a McLaren, was second and Austrian Gerhard Berger was third in a Ferrari.

Austria	Scd2	Green	D850	Lu	LS55	Cole	QF12.00
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Belgium	8545	Hungary	F115	Monaco	MC15	Spain	SR4.30
Bulgaria	LS0.00	Ireland	IG215	Neth	R 4.00	South Africa	SR12.00
Czech Rep	QF1.50	Italy	P80	Nigeria	N80.00	Spain	SR12.00
Denmark	C200	Israel	S84.00	Norway	N817.00	Sweden	SR15.00
France	QF1.50	Japan	Y200	Pakistan	P840	Switzerland	SR12.00
Germany	FR14	Jordan	J01.50	Philippines	P80.00	Turkey	SR12.00
Greece	FR12.00	Kuwait	K84.00	Portugal	P232.00	Turkey	SR12.00
Denmark	D85.00	Lithuania	LS0.00	Poland	P232.00	UPE	SR12.00

Orly to open for UK flights

By Paul Betts in London and John Ridding in Paris

Britain and France agreed a compromise yesterday on the opening up of Orly airport to Paris to UK airlines, just 24 hours before the escalation of a potentially damaging dispute.

Under the accord, reached after two days of intensive telephone negotiations between the two countries' transport ministers, France agreed to open Orly to flights from London by the end of next month at the latest.

Britain, meanwhile, will consider improving access for French airlines to London airports, particularly Heathrow, in line with European regulations.

British Airways and Air UK had threatened to defy a ban by the French government and launch services to Orly this morning. They had announced plans to start flights to the airport in southern Paris following a ruling last month by the European Commission which said

Ministers head off crisis with deal giving British carriers access to Paris airport

France must immediately open the London-Orly routes.

After the agreement was announced, Mr John MacGregor, the UK transport minister, said it was "a victory for European open skies". The dispute had been "the first test case" for implementing the European Union's new liberalised air transport market.

His French counterpart, Mr Bernard Bosson, who had warned the British airlines against trying to fly to Orly without official approval, described the agreement as equitable.

The dispute came to a head last week when Mr Bosson declared that the planned London-Orly flights could not start until a number of problems had been resolved. These included the implementing of measures to

ease congestion at Orly, environmental considerations for local residents and improved access to Heathrow for French airlines.

Britain yesterday agreed to the short delay in the opening up of Orly, the main airport for domestic French destinations, after receiving French government guarantees that it would be opened as soon as possible to UK airline competition.

In a joint statement, the two governments said France would do "everything in complete transparency" to solve the safety, environmental and congestion problems at Orly in accordance with European provisions.

BA and Air UK both welcomed the agreement. Sir Colin Marshall, BA's chairman, said: "Our objective all along was to secure

our right to fly to Orly and we have done that."

Air UK will delay starting its Orly services from London's Stansted Airport. Both BA and Air UK will continue operating services to Charles de Gaulle, Paris's other airport.

Mr MacGregor continued that Britain would continue opposing French plans to inject FF30m (\$3.4m) of fresh capital into Air France, the financially troubled French national carrier. He also said the UK would continue to take a strong position against state subsidies for other European national carriers.

The UK and its airlines are also expected to continue putting pressure on France to open Orly well before the end of the June deadline.

Despite yesterday's agreement, the French government faces continued opposition from trade unions to increased competition on domestic routes. Union groups at Air Inter, the domestic subsidiary of Air France, the loss-making state-owned carrier, are planning a one-day strike tomorrow to protest against the liberalisation of the French airline market.

The French government is also resisting the timetable of deregulation which has been demanded by the European Commission. It is appealing to the European Court of Justice against a Commission ruling that the Orly-Toulouse and Orly-Marseille routes must be opened to competition within six months.

TAT European Airlines, BA's French affiliate, said yesterday's agreement encouraged it to believe France would implement the EC ruling on the Orly-Toulouse and Orly-Marseille routes.

Business Travel, Page 8
Lex, Page 14

Russian PM vows to hold firm on reform

By John Lloyd in Moscow

Russian prime minister Victor Chernomyrdin has pledged to continue tight money and credit policies, in spite of having reached what he calls "the trough of the crisis" in the country's economic transformation.

Mr Chernomyrdin, writing in today's Financial Times, predicts that his economic policies will produce inflation of between 7 and 8 per cent a month by the end of the year, down from a high of around 30 per cent at the end of last year.

He acknowledges that the consequences of reform have been a drop in production to the first quarter of about 25 per cent compared to the same period last year, but says that this did not and will not deflect the government's course.

Referring to the intense pressure from ministers to increase spending, Mr Chernomyrdin says that every member of his cabinet "fully understands that a strong rouble is the indispensable condition for the revival of the Russian economy".

"Our common task is clear," he writes, "that every Russian citizen should know that everything his government does is directed to protect the purchasing power of the rouble he earns".

He also holds out the prospect of the beginnings of an economic revival in the near future.

"We are now living through the trough of the crisis. In the next few months, we can make a break from the basic negative tendencies which have held back our development in the last two or three years."

However, he makes clear that he does not envisage mass factory closures and a sharp rise in the unemployment rate, as that would "sharply worsen the political and the social situation in the country".

Mr Chernomyrdin presents, for the first time, the outline of an action programme on structural industrial change which divides enterprises into three groups: those which are adapting

Continued on Page 14
No exits on the road to market.
Page 13

S Africa hit by resurgence of political violence

By Mark Suzman in Johannesburg and Gordon Cranh in Cape Town

South Africa's respite from its problems ended at the weekend as at least 15 people died in political violence, and ministers in the new all-race government tussled over budget allocations.

The incidents highlighted the harsh realities facing the new government, following the post-election euphoria. President Nelson Mandela's government also has to make early decisions on economic policy.

Fears of a resurgence of violence grew after 12 bodies were discovered on Saturday in a house in Thokoz, a black township east of Johannesburg, in the worst incident since the country's first democratic elections began three weeks ago. Although the political affiliations of the dead were not immediately known, Thokoz has been a centre of clashes between supporters of the victorious African National Congress and the Zulu-dominated Inkatha Freedom party.

Police did not rule out involvement of the so-called "third force", a shadowy group of extremists with links to the security forces who have attempted to destabilise South Africa's transition to democracy.

The killings followed a series of incidents between Inkatha and

ANC factions at the Western Areas Gold mine west of Johannesburg last week which left seven workers dead before management and the security forces negotiated a stand-off between the groups of workers.

In the KwaZulu/Natal region, where the worst pre-election bloodletting took place, there were at least three politically motivated deaths over the weekend. Chief Mangosuthu Buthelezi, whose Inkatha Freedom Party won control of the KwaZulu/Natal provincial legislature, warned that violence would scare off vital foreign investment.

Meanwhile, provincial and national leaders have begun competing for scarce budgetary resources ahead of next month's budget.

Mr Ben Turok, a radical political scientist from the University of Durban Westville, who has publicly called for higher rates and taxes for whites, has been put to charge within the regional cabinet of implementing the ANC's reconstruction and development programme in the Pretoria-Witwatersrand-Vereeniging (Pretoria) region around Johannesburg. This is South Africa's economic heartland, accounting for some 39 per cent of GDP. Mr Turok, who is the region's premier, has promised to consult

Continued on Page 14



Irish prime minister Albert Reynolds (right) and President Bill Clinton after a memorial ceremony to Robert F. Kennedy and Martin Luther King at the weekend. Speaking in the US, Mr Reynolds raised hopes of ending the deadlock on peace in Northern Ireland. Page 14

Foreign companies angered by Japanese tax increases

By Robert Peston in London and Paul Abraham and Michio Nakamoto in Tokyo

European and US companies operating in Japan are receiving unwelcome news in their tax bills, following systematic investigations of their profitability by Japan's national tax agency.

Tax increases running to hundreds of millions of dollars have been imposed on Coca-Cola, the US manufacturer of soft drinks, Roche and Ciba-Geigy, the Swiss pharmaceutical groups, and Hoechst, the German drugs group.

Other big companies, including US chemicals group DuPont, are currently being assessed by the Japanese tax authority and fear similar increases.

The national tax agency has alleged that many western companies have been under-reporting profits earned in Japan in order to minimise their tax bills. They accuse western companies of levying excessive royalty payments on their Japanese subsid-

aries and associates. It is also alleged that the Japanese offshoots are being charged too much in transfer prices for materials imported from their parent companies in the west, to boost their profits at the expense of the Japanese arm.

Executives of the affected companies say privately that they believe the tax increases are a reprisal for substantial tax increases imposed on Japanese companies by the US Internal Revenue Service.

The IRS alleged that Japanese companies have inflated the transfer prices at which they ship goods to their US subsidiaries.

"This is a really serious problem," said Roche, which received a bill for ¥10m (\$80m) to additional taxes for the three years between 1990 and 1992.

Ciba-Geigy, which was charged an additional ¥5.7m in taxes for 1990 to 1993, said: "This assessment is unjustified and outrageous... The company will use all possible avenues to oppose this assessment."

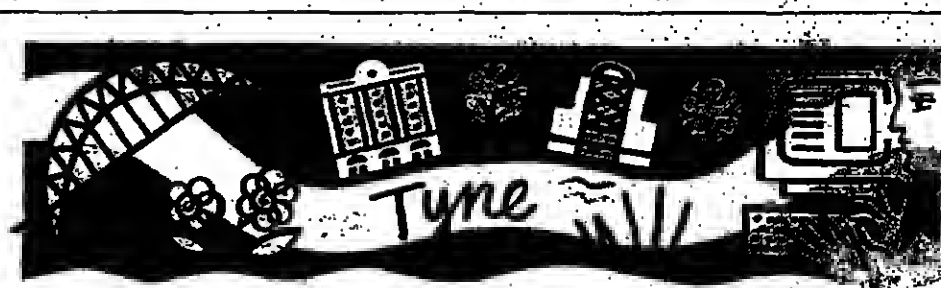
A Swiss official said Swiss tax officials would be visiting Japan in the coming week for talks on the increases with the National Tax Agency.

Coca-Cola (Japan), which is the single largest taxpayer among foreign affiliated companies in Japan, is appealing against a ¥15bn tax penalty recently levied, and also wants bilateral government talks.

Hoechst refused to quantify how much increased tax it faced, but said it was appealing to a Japan-Germany intergovernmental tax committee.

Mr Terry Symons, a partner of accountancy firm Price Waterhouse specialising in transfer pricing, said: "The public face of the National Tax Agency is reasonable and co-operative. But at a local level, that co-operation is ignored, international rules are not understood and officials are aggressive."

He also warned: "Some western companies are so concerned, they are considering not putting new investment into Japan."



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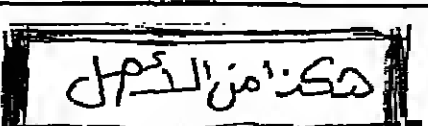
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The Treuhander goes one stage further in justifying its attempts to save Eko Stahl. "We will try to find another buyer for Eko Stahl because, eventually, a modern, integrated steel mill on the borders with eastern Europe has a greater chance," an agency official said. "We have to restructure and look to the long term because we have to turn some of these regions of eastern Germany into highly competitive industries. Otherwise there will be a desert. That is what Eko Stahl means."

Some of the 200 Citroën Traction cars which gathered at a rally in Caen in northern France at the weekend

However, the process could take weeks, and any failure to agree would give the CDA a chance to return to government and avoid relegation to the opposition benches.

However, the bank still appears committed to its "hard drachma" policy under which the Greek currency will be allowed to slide by only 7 per cent this year against other EU currencies.

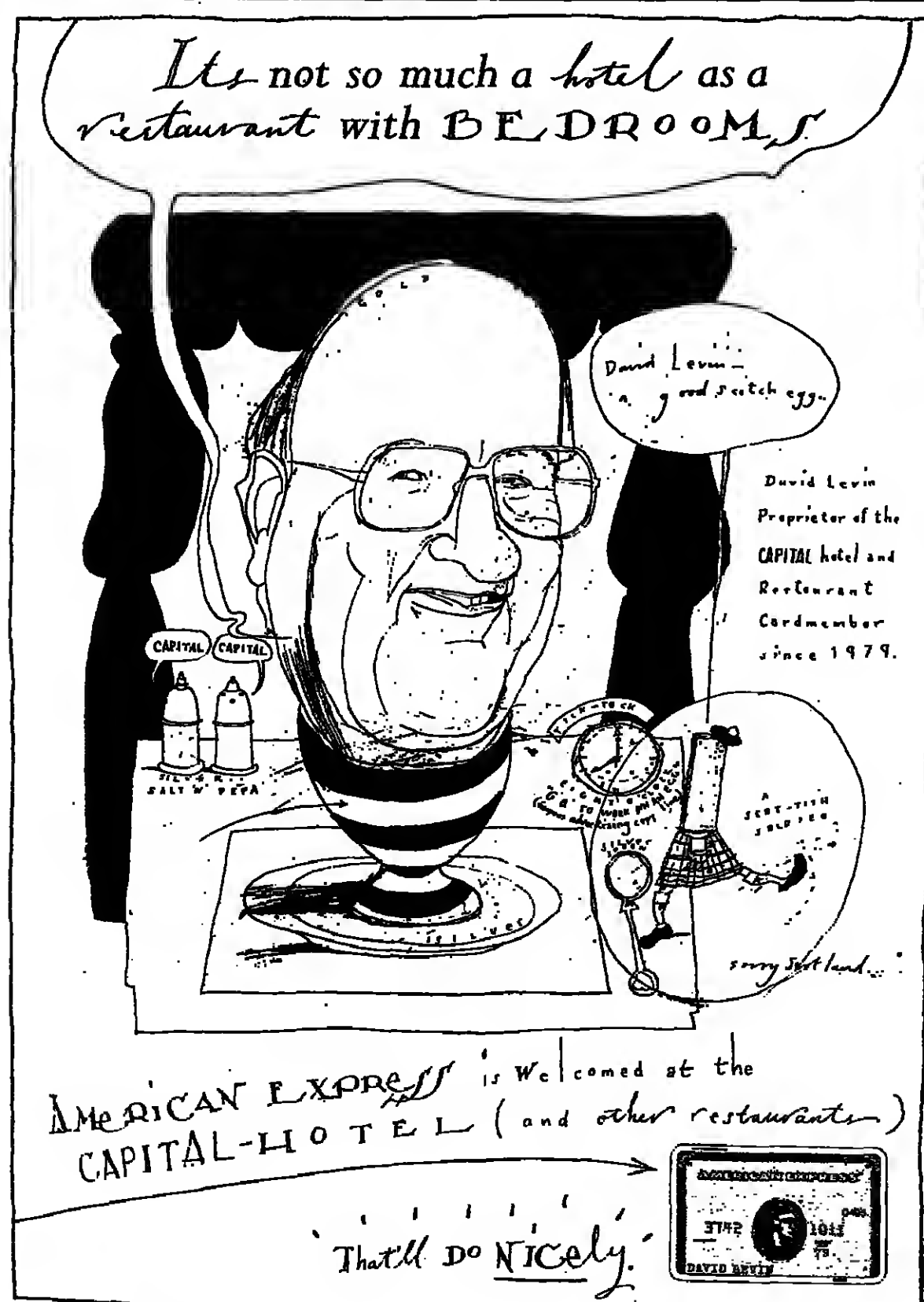
voted for a new speaker last month, the government candidate won by a single vote. To be assured of a comfortable working majority, the media magnate burned his political

Achieving such a target will depend in part on a political consensus; wage talks are due in June with both the civil ser-

Split proposed state electric

MBA

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Ukrainians tend their gardens amid muddle and weakness

Jill Barshay on the consequences of government paralysis

Ukraine's future is looking as uncertain as ever, despite the convening of a new parliament last week.

The parliament was unable to elect a head and is preoccupied with forming politically expedient, but unstable, coalitions and arguing over the imperfect election law which brought it to power.

No decisions appear to be in prospect on critical issues, such as whether to hold next month's presidential elections or to launch economic reform.

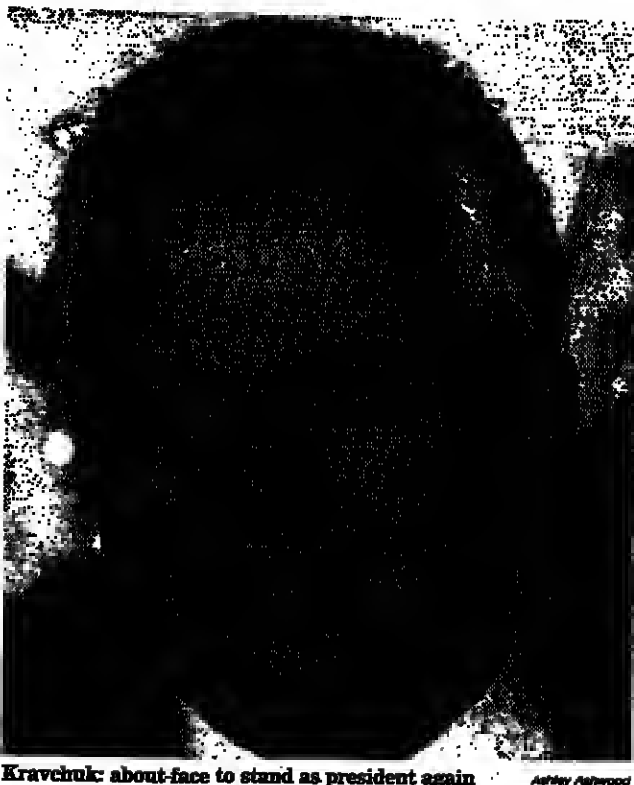
President Leonid Kravchuk is so weak he cannot amass enough support to put issues on the parliament's agenda and the government, which is likely to be replaced in the coming months, is paralysed by infighting and the election season.

Negotiations with Russia have collapsed over division of the Black Sea Fleet. An International Monetary Fund group is in Kiev, but Ukraine is still unable to meet the rather lenient conditions required to release \$700m in loans.

"Ukraine is a rudderless ship, with no direction, drifting at sea," said one western diplomat.

Despite the depth of the governmental paralysis, Ukraine remains socially and politically stable. There have been no mass protests or strikes for nearly a year. While Crimea is continuing to strengthen its links with Russia, it has stepped back from outright secession. Nuclear warheads are being transferred to Russia according to the deal brokered by the US.

Inflation has been reduced



Kravchuk: about-face to stand as president again

from 90 per cent a month last December to 6 per cent in April. A market economy has been slowly emerging as private businessmen openly flout Kiev's stifling laws to survive.

But this promising underground economy, largely of trade and services, is functioning without rules, providing ample opportunity for growth in organised crime and corruption.

At the same time the legal economy has plummeted further. After years of 20 per cent annual declines, Ukraine's official

statistics show a 34 per cent drop in GDP in the first quarter of this year, compared with the same period last year.

Last Friday the factory which produces the affordable, albeit shabby, Zaporozhets car announced production was to be halted because unreasonable taxes were taking 100 per cent - and more - of profits. Mr Kravchuk has been squeezing the debt-ridden state industry for his budget while those who produce non-durables have easily evaded taxes.

Ukrainians, on average, earn

about \$18 a month - 40 per cent short of the \$30 required to buy a basket of basic goods, such as bread and butter. Instead of going to work, Ukrainians spend most of their time planting vegetable gardens at their dachas to ensure they do not starve this year.

Discontent among the old communist establishment, Mr Kravchuk's main support base, is a great problem for him. His rhetoric on economic reform threatens their easy access to state subsidies as his policies destroy their ability to maintain even low levels of industrial production.

Having previously said he would not stand in the presidential race and prepared to cancel presidential elections and rule by decree, Mr Kravchuk made an about-face and registered as a presidential candidate at the end of April.

Though still trying to garner support to postpone elections through frequent television and radio broadcasts, the dejected leader left the opening meeting of parliament alone without uttering a word last Wednesday.

The continuing muddle may provide a victory to the left if elections - both presidential and local - are held next month. Communists will be able to argue that the current decay is the result of market reforms, a potent notion in Ukraine where living standards were much higher under Soviet rule, rather than the result of inaction.

"Reform has never had a chance here, but it's being hung out to dry," says a western official.



Bosnian women carrying bags of UNHCR-donated flour the 10km to their homes in the village of Dubrave near Tuzla yesterday. Reports of skirmishes in northern Bosnia threw a shadow over a new international drive to end the war in former Yugoslavia. Reuter reports from Sarajevo. Bosnian government army sources said their Moslem-led troops, normally outgunned by Bosnian Serb foes, had pushed Serb forces back in three separate attacks near Tuzla in recent days.

Dutch-German initiative aimed at easing Russian concerns

UK troops to exercise in Poland

By Bruce Clark, Defence Correspondent

A company from the British army will today start a military exercise in Poland that is small in scale but large in political importance. It will be the first set of war games by British troops in a former Warsaw Pact country.

The four-day manoeuvre, which will focus on peace-keeping and involve 96 British soldiers, is one of the first concrete signs of the long-mooted military relationship between eastern and western Europe coming to life.

In a related move, Germany and the Netherlands yesterday announced an initiative to upgrade the powers of the 52-nation Conference on Security and Co-operation in Europe.

This initiative will be welcome in

Moscow and could help to allay growing Russian concerns over ties between its former allies and members of Nato.

The German-Dutch proposals coincide with ideas mooted by President Boris Yeltsin during his visit to Germany last week, and they suggest that a tentative compromise is emerging over the extension eastwards of Nato. The proposals would give the CSCE the right to address the UN Security Council, and in some circumstances to intervene in conflicts without the agreement of the warring parties, in other words to impose a settlement.

According to a German foreign ministry statement, a decision by the CSCE to intervene in conflicts would be taken "by consensus". This could suggest something short of absolute unanimity among the CSCE's 52 members, which include the

US, Canada, all European states and former-Soviet republics.

Moscow badly wants international approval for a de facto Russian sphere of influence in the Commonwealth of Independent States. The German-Dutch ideas say the CSCE should become involved in "peace-keeping" in the CIS, and in practice this is likely to refer mainly to Russian forces.

This week's Anglo-Polish exercise, in the Polish town of Kielce, has been arranged by London and Warsaw bilaterally, but is being billed by Britain as a project "in the spirit of" Nato's Partnership for Peace plan.

Poland has been the quickest of the former Warsaw Pact nations to build military ties with Western Europe, both bilaterally and in the context of FFP.

Split proposed for Russian state electricity company

By Michael Smith

RAO, the Russian state-controlled electricity company, would be split up and its power stations restructured into a series of competing companies under proposals being considered by the Russian government.

KPMG Management Consulting of the UK, which drew up the proposals as part of a European Union-sponsored study, acknowledges that the system would lead to price rises for consumers. This is in part because it would enable subsidies to be eliminated.

However, the proposed structure would help reduce costs and stimulate investment in power demand increases later in the decade, it says. It could also provide a framework for the industry's full privatisation, although KPMG believes that is not essential.

So far about 20 per cent of RAO's shares have been offered to workers and private individuals.

The country's 72 local distribution companies, or energos, which also generate some power themselves, have been established as joint stock companies with some shares distributed to the private sector. However, RAO still owns majority stakes in most of them. As well as its stakes in the energos, RAO also runs the country's largest power stations and the dispatch system which selects which of them operate.

KPMG's system, which draws heavily on the UK electricity industry structure, says RAO's large power stations should be formed into independent generating companies.

In a draft report, KPMG suggests a system in which each generating company

would bid in production offers daily. High-priced generators would not be chosen to operate if demand did not require it.

The energos, which operate smaller generation plants, would be required to sell all of their energy, including their own needs, into the dispatch market and buy back their requirements from it.

Energos would also be required to maintain separate accounting records for generation, distribution and other activities. This would prevent cross-subsidisation.

Most of the changes are similar to reforms being proposed in the European Union.

The report says transitional arrangements would be needed during the implementation of the system over several years. The market should continue to be regulated at both a federal and regional level, it says.

French in Chinese cement deal

By John Riddling in Paris

Lafarge Coppée, the French building materials group, yesterday announced that it is to set up a joint venture cement manufacturing company in China as part of its strategy of expansion in rapidly growing markets.

The joint venture company, to be called Beijing China-Lafarge Cement, will be situated about 50km to the north of the Chinese capital, and will be based on an existing production facility with a capacity of 700 tonnes per day.

Lafarge Coppée said that production would gradually be expanded to take advantage of the growing demand for cement in the Peking area.

The French group said that the consumption of cement in Peking totals about 6m tonnes per year and is growing at an annual rate of about 10 per cent because of infrastructure and public works projects.

Lafarge Coppée said it would have majority control of the joint venture and would be in charge of industrial operations. It said it had signed an agreement to establish the company with the Peking city authorities, but declined to disclose the size of the investment.

Other members of the joint venture are Beijing Huabei Mine Cement Industrial Company, the State Raw Materials Investment Corporation and Citicorp International.



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NEWS: INTERNATIONAL

Authorities refrain from raising interest rates

India curbs lending to rein in inflation

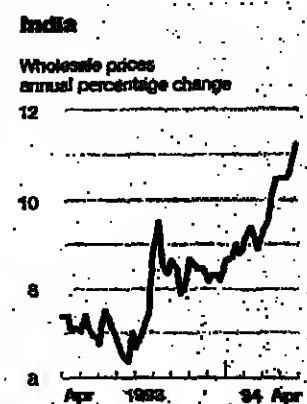
By Stefan Wagstyl
in New Delhi

The Reserve Bank of India, the central bank, at the weekend imposed curbs on bank lending in order to help contain rising inflation but has left interest rates unchanged to prevent stifling industry.

The central bank aims to cut the inflation rate, as measured by the wholesale price index, by four percentage points from its current level of over 11 per cent a year, said Mr C Rangarajan, the governor, after a board meeting on Saturday.

But with interest rates high by international standards and industry only just beginning to recover from prolonged stagnation, the central bank's directors felt they could not tighten monetary policy much. They judged that after cutting rates four times in the year to February, bringing the lending rate down to 14 per cent, it was too early to start raising rates.

Instead of increasing interest rates, the central bank has lifted by one percentage point the cash reserve ratio, the proportion of deposits which commercial banks must deposit at the central bank.



Wholesale prices annual percentage change

Controls on export finance are also being tightened. With the help of these measures, the central bank hopes to reduce the rate of increase in the money supply from an estimated 17.9 per cent for the year ending in March 1994 to 14.5 per cent for 1994-95.

Mr Rangarajan said he would not hesitate to act more aggressively if inflation continued to rise further than expected. He thought the rate of increase would level off after another two months.

Inflation has been pushed up in recent months by a combination of financial pressures and price increases in important commodity markets, including sugar, edible oils and cotton. The flood of foreign exchange coming into India, fuelled by increases in foreign portfolio investment, has raised the foreign exchange reserves to a record \$170 billion, compared with about \$100 billion in mid-1991 when a balance of payments crisis forced India to take emergency loans from the IMF and start wide-ranging economic reforms.

The inflationary impact of this inflow has been compounded by high levels of government borrowing. The fiscal deficit for the year ended in March rose to 7.3 per cent, against a target of 4.5 per cent, and the target for this year has been set at a generous 6 per cent. Even though Mr Rangarajan said the government has kept its borrowings well under control in the first few weeks of the new financial year, some economists doubt whether the discipline will be maintained.

With important state elections due later this year and early next year, the ruling Congress (I) party will be tempted to overspend rather than underspend the budget, particularly on subsidies to farmers.

India has generally been more successful than many developing countries in controlling inflation. Prices rose by an annual average of just over 6 per cent in the 1980s. The inflation rate soared during the 1991 economic crisis to a 13.7 per cent, but with the help of curbs in public spending, fell sharply to 8.2 per cent for 1993-94.

However, with so many poor people, the country cannot accept sustained high levels of price increases without bringing hardship and the risk of civil unrest. The authorities therefore tend to be very sensitive to the dangers of inflation.

Whether they succeed in curbing price increases this time will depend largely on how the government manages its budget in the face of political pressures. The IMF, in its recent World Economic Outlook, singled out inflation and a weakening of fiscal management as "troubling features".

S Korea cools nuclear tensions

By John Burton in Seoul

South Korea has voiced doubts about North Korea's claims that it is removing spent fuel rods from its nuclear reactor without the supervision of international observers, who want to test them for plutonium.

The US has warned that North Korea's actions could scuttle negotiations over international inspections of the North's nuclear sites and force the United Nations Security Council to impose economic sanctions.

But officials in Seoul believe Pyongyang's notification of the International Atomic Energy Agency on Friday may be part of a bluff to win new concessions on inspection procedures.

North Korea may be trying to force the US to hold a round of high-level talks before allowing the IAEA access to the fuel rods. The status of the nuclear reactor refuelling may be revealed later this week, when the IAEA is expected to resume an inspection of North Korean nuclear facilities that were blocked in 1992.

North Korea last week agreed to accept the IAEA inspection after the IAEA promised it would not demand immediate inspection of the fuel rods being unloaded from the SMR reactor at the Yongbyon nuclear complex.

The IAEA wants to analyse the fuel rods to determine whether North Korea has previously diverted plutonium from the reactor to develop nuclear weapons.

The reactor started operation in 1989, but was shut down for three months in 1989. The IAEA suspects that North Korea could have unloaded some of the rods during that period and reprocessed the fuel for nuclear weapons.

A dispute over the fuel rods has blocked progress over nuclear inspections in recent weeks. The IAEA previously asked to examine the fuel rods once they were removed from the reactor.

But North Korea rejected the demand and threatened to replace the fuel rods without IAEA supervision, which would violate the international nuclear safeguards agreement.

The US has expressed concern that unmonitored replacement of the fuel rods would allow North Korea to divert enough plutonium to produce four or five nuclear devices in addition to the two it is suspected of already possessing.

Washington threatened to ask the UN Security Council to impose sanctions against North Korea if it replaced the fuel rods without international oversight.

The conditions for the IAEA's supervision and testing of the fuel rods could be the subject of a new round of high-level talks between the US and North Korea. Washington has promised these talks if the IAEA is permitted full access to a suspected nuclear processing plant and other facilities at Yongbyon.

Instead of demanding immediate checks of the fuel rods, the IAEA has proposed that North Korea store the spent fuel in sealed containers for later inspection.

The US Senate's two highest-ranking lawmakers, responding to North Korea's latest apparent disregard of international nuclear conventions, yesterday said they backed the imposition of economic sanctions on the Pyongyang government. AP adds from Washington.

"I believe that we cannot tolerate the actions that are occurring without any response at all," said Senate majority leader Mr George Mitchell. He called economic sanctions "the most prudent and likely effective response at the current time."

"We've been in this cat-and-mouse game with North Korea now for about the last 15 months," said Sen. minority leader Mr Bob Dole, of the opposition Republicans, of the opposition to Mr Mitchell's plan.

He said he still hoped the issue of North Korea's stockpiling of its "reported nuclear weapons program" could be resolved. "But filling that, I think sanctions should be imposed."

Both Mr Mitchell and Mr Dole ruled out any immediate pre-emptive military strike on North Korea. But Mitchell said economic sanctions should be pushed despite North Korean threats and even if China, one of North Korea's few allies, objected.

Japanese baseball fans turn to drama of soccer

The samba-dancing goal-scorers of the J-League draw young audiences, Emiko Terazono reports

Japanese office workers are no longer alone in facing "risutora" or restructuring. The country's professional baseball teams are also facing a corporate-style overhaul.

Although baseball teams had been aware of waning public support over the past few years, not much had been done. But the spectacular arrival of J-League, the country's professional soccer league, has attracted many younger fans, and forced the baseball establishment to act.

Some teams have become more fan-friendly. The Hiroshima Carp have started a "ladies' night", while the Orix Bluewings are giving out melons to fans. Baseball officials have become so worried that they recently asked Dentsu, the leading advertising and marketing agency, for help.

The main predicament for Japanese baseball is this younger generation, which has a faltering enthusiasm for traditional values, as embodied by this sport. Young Japanese are more individualistic, shun

baseball's emphasis on group effort, and are bored by the players' reluctance to show emotion on the pitch.

Instead, they are drawn to the aggressive play of the fashion-conscious soccer stars. The un-Japanese physical reaction—the hugging, kissing and the beating of chests—shown by players after scoring goals has also inspired supporters.

The trend is filtering down to school children. Little league baseball is facing a decline in players, while the soccer club memberships are rising, thanks to the increase in children who aspire to be like Kazu, a Brazilian-trained goal-getter who dances the samba after scoring a goal.

This fall in support is posing a commercial threat for the baseball teams. Last month, tickets for the season's opening game of the Giants, the most popular baseball team, went unsold, while J-League tickets have been almost impossible to buy.

Soccer players are grabbing most of the advertisement con-

tracts, traditionally won by baseball players. The video game generation is also off by the long baseball matches, which can stretch to over three hours.

"Even a rock concert lasts less than two hours," complains Mr Kiyasu Sasaki, director of Dentsu's sports business division. He blames the long and dull matches on the baseball team managers' paternalistic control of the game.

Throughout every baseball match, coaches and managers on the bench twirl their heads and wave their hands, signalling and instructing every move a player on the field makes.

Mr Sasaki says the rigid control of teams and even over the players' lifestyles is stifling their abilities and flair.

To live up baseball, his company has advised the baseball association to encourage a younger batch of players, to try to produce more stars and increase freedom for the players inside and outside the baseball stadium.

Senate leader wants trade sanctions imposed

Mitchell urges hard line on China's human rights

Senate Democratic leader Mr George Mitchell said yesterday he favoured punishing China with trade sanctions unless it improves its human rights record in the next two weeks, Reuters reports from Washington.

In remarks that could complicate a decision President Bill Clinton made by June 3, Mr Mitchell said he was drafting sanctions because he believed China had not yet met US conditions for the renewal of Most Favourable National Trade Status.

"There has been significant progress in some respects, not in others," he said on the NBC television programme Meet the Press. "As of now, I don't think that the terms of the executive order have been met. And therefore the extension of the MFN status should be conditioned with some sanctions."

In his executive order last June, Mr Clinton said he would revoke MFN this year unless China made "overall, significant progress" on seven human rights issues, including freedom of political prisoners, ending repression in Tibet and easing emigration.

If Mr Clinton fully carried out his threat, China would be

relegated to the handful of nations whose exports to the US are ineligible for the low tariff MFN status.

US business groups, among others, fear Beijing would retaliate in kind, restricting access to one of the world's fastest growing markets for American goods.

Mr Mitchell said Chinese human-right policy had gone back and forth, and that a decision on extending MFN would have to be made on "the full record on all seven issues" next month.

"I think it'll be a very close call," he said.

He added that he had already begun drafting a measure to punish China for any failure to meet the executive order's conditions. "But it depends upon what the decision is at the time and what sanctions are imposed," he said.

Senate Republican leader Bob Dole, appearing on the same programme, urged Mr Clinton to eat crow, renew MFN and admit he had erred in trying to human rights.

"My view is that we have to continue to look at their human rights policies, but we ought to separate the two," he said.

"The president just ought to say 'Listen, maybe I went too far, I made a mistake. Let's go ahead and extend Most Favourable National status for China and we'll continue to work on human rights'."

Being second-guessed on China in Congress by his own party would be a blow to Mr Clinton. During the 1992 presidential campaign, Mr Clinton criticised then-President George Bush for unwillingness to make trade conditional on progress in the human rights field in the aftermath of the Tiananmen Square crackdown.

A classified inter-agency study of the impact of revoking MFN found that it could cost each side as much as \$100 billion (\$25.7bn to \$3.7bn) if high US tariffs went into effect across the board.

A senior administration official, who discussed the study on condition he not be identified by name, said: "We are trying like hell to get movement (from the Chinese on human rights) so that in the end we don't have to do this."

"We assume the cost would be extremely high," the official added.

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The aggregate principal amount of the FRNs was U.S. \$42,302,600. The principal amount of FRNs to be redeemed was U.S. \$16,922,900. In order to satisfy the second instalment the following FRNs will be redeemed at 100 per cent. of their principal amount on 15th June, 1994 (the "Redemption Date") when interest on such FRNs will cease to accrue.

84	1036	2282	2533	2654	3157	3475	3838	4135	4428	4751	5092	10894	10909	10307	10332	23336	20005	20354	33883	34156	34422	34739
1043	1039	2225	2535	2659	3162	3478	3842	4138	4437	4760	5095	10896	10900	10308	10337	23337	20008	20355	33885	34158	34423	34740
1044	1039	2227	2536	2660	3164	3481	3845	4142	4441	4764	5100	10897	10901	10309	10338	23338	20009	20356	33886	34159	34424	34741
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1047	1043	2232	2543	2671	3173	3490	3854	4151	4450	4773	5109	10900	10904	10312	10341	23341	20012	20359	33889	34162	34427	34744
1048	1044	2234	2545	2673	3175	3492	3856	4153	4452	4775	5111	10901	10905	10313	10342	23342	20013	20360	33890	34163	34428	34745
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1054	1050	2246	2557	2685	3187	3504	3868	4165	4464	4787	5123	10907	10911	10319	10348	23348	20019	20366	33896	34169	34434	34751
1055	1051	2248	2559	2687	3189	3506	3870	4167	4466	4789	5125	10908	10912	10320	10349	23349	20020	20367	33897	34170	34435	34752
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1062	1058	2262	2573	2701	3203	3520	3884	4181	4480	4803	5139	10915	10919	10327	10356	23356	20027	20374	33904	34177	34442	34759
1063	1059	2264	2575	2703	3205	3522	3886	4183	4482	4805	5141	10916	10920	10328	10357	23357	20028	20375	33905	34178	34443	34760
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1096	1092	2330	2641	2769	3271	3588	3952	4249	4548	4871	5207	10949	10953	10361	10390	23390	20061	20408	33938	34211	34476	34793
1097	1093	2332	2643	2771	3273	3590	3954	4251	4550	4873	5209	10950	10954	10362	10391	23391	20062	20				

Christopher starts shuttle in Damascus

Hint of flexibility in Syria peace talks

By Mark Nicholson in Damascus

Mr Warren Christopher, the US secretary of state, arrived last night in Damascus on a mini-shuttle that US officials hope can produce discernible progress in talks between Israel and Syria, amid a rare official hint of possible flexibility from Syria.

Mr Christopher wants straight into talks with Mr Hafez al-Assad, the Syrian president, and Mr Farouk al-Sharaa, his foreign minister, and is expected to travel on within the next 24 hours to Jerusalem. US officials said they then expect Mr Christopher to return for further talks in Damascus.

The intensity of the shuttle, coming just two weeks after Mr Christopher's last visit to Damascus, indicates US determination to achieve progress on the Israeli-Syrian front following the Israeli-Palestine Liberation Organisation agreement earlier this month to implement the first stages of limited Palestinian self-rule.

Mr Christopher's prompt return also suggests Syria believes there is something to be discussed, despite the fact that Israeli and Syrian negotiators have not met face-to-face since the last round of Washington-hosted peace talks in September last year. Negotia-

tions have since proceeded primarily through US mediation, both in Mr Christopher's two previous shuttles and in the Geneva summit earlier this year between President Bill Clinton and Mr Assad.

Mr Christopher will certainly seek Syrian commitment to accept the longstanding US invitation to resume bilateral talks with Israel in Washington. But there are signs his mediation is itself making progress. After his last trip on the eve of the May 4 US-PLO deal, Mr Christopher spoke of the Israeli-Syrian track having entered a new "substantive" phase.

Mr Christopher will also visit Jericho, the West Bank town newly handed over by Israel to limited Palestinian authority, during the shuttle, US officials said yesterday. The visit will be the first by any international statesman to the new areas of limited Palestinian self-rule.

After his last shuttle, Syria rejected an Israeli proposal for an Israeli withdrawal from the Golan Heights staged over a number of years. Syrian officials instead repeated Mr Assad's firm demand that a peace deal could come only after an Israeli commitment to full and immediate withdrawal from the heights, which it has occupied since the 1967 Arab-Israeli war.

However, Tishreen, the state newspaper, yesterday signalled a possible softening on the question, saying that Syria was ready to reach a deal with Israel if it concluded "a clear commitment for withdrawal from the whole of the Golan within a reasonable and acceptable period of time".

Diplomats in Damascus said that while the question of a phased Israeli withdrawal has long been privately aired, it has seldom been officially referred to so directly or positively. "It is certainly a sign of more flexibility," said one. Most observers believe Syria would insist on a phased withdrawal over months, rather than the several years suggested by Israel.

However, few observers in Damascus expect Mr Christopher's visit to achieve a public breakthrough. For this, Israel is still requiring Mr Assad to spell out in detail what he means by a "full peace" with Syria, while Mr Assad in turn wants Israel to make an unequivocal statement of willingness to return the Golan to Syrian sovereignty and withdraw from it entirely.

Moreover, Syria is also determined to wrest bilateral concessions from the US in return for delivering a deal with Israel - a matter which will certainly feature in Mr Christopher's talks.

Refugee plea to warring sides

The United Nations High Commissioner for Refugees yesterday appealed to the warring sides in Yemen to let an urgently needed convoy reach a camp where Somali refugees have been killed in the civil war crossfire, AP reports from Geneva.

The agency has been trying since the middle of last week to send the trucks with food, medicine and other supplies to Al Koud camp, 50km east of Aden.

It said it had been unable to confirm the number of Somali refugees killed since open fighting erupted between northern and southern forces in Yemen on May 4.

But camp elders had reported the death toll at 175, with an unknown number wounded.

Previous estimates said between 100 and 270 had been killed.

A team representing the UNHCR and the International Committee of the Red Cross reached the camp from Sanaa on Saturday and found only 1,500 refugees left out of a population estimated at 6,000. The rest have fled to a nearby village or into the surrounding countryside.

Refugees told the team that unarmoured men had taken batteries and generators that had been used to pump water to the camp and had confiscated their food, leaving the camp with little or no water, food and medical supplies.

The team brought in only four boxes of ICRC medical supplies, and much more was needed, the UNHCR said.

A second team from Aden that has been trying to reach the camp with the convoy will try again today.

The camp was set up to house 10,000 Somali boat people who fled the civil war in their own homeland two years ago across the Gulf of Aden.

About 4,000 refugees are believed to have moved into Aden before the fighting began.

Gunshots and 20 checkpoints on hazardous road to Aden

Eric Watkins' epic journey from Sanaa ends in frustration

Sitting in the dark with two armed guards at my back, I was beginning to wonder whether my efforts to reach Aden had been worthwhile. I had travelled nearly 600 miles in two days from Sanaa, the capital in northern Yemen, bluffing my way through more than 20 military checkpoints, and two sets of front lines in the civil war between northern and southern Yemeni forces.

Then, with the Gulf of Aden in view, I was nabbed by northern military forces who accused me of espionage. In the company of a French journalist, I had headed south. Northern troops, we had heard, were rapidly approaching Aden and were soon likely to enter the city.

From the south, however, we had heard nothing. Communications between north and south had been cut and Aden Radio was off the air. As we wound through back roads to avoid the first military checkpoint, our guide told us to invent a story to get us through later checkpoints.

Our first test came quickly. A few miles up the road, an armed soldier flagged us down. He demanded to know who we were. "Oil men," our guide, Mahmoud, said. "They don't speak Arabic."

The story held up mile after mile. But the strain had got to Mahmoud who declined to go on with us. Resting in the lobby of a hotel in Mareh, north of Aden, I was soon joined by officials, who had brought along AK-47s.

"Good afternoon," said one, extending his hand. "I'm the chief of police here and this is the head of the petroleum board. Are you the BBC journalist?"

"No, I'm with the Financial Times," I explained that we had heard northern broadcasts claiming that southern jets had bombed the oilfields at Mareh. "Oh no," he said, "that has never happened. Last week one jet buzzed the town and soldiers fired at it. But the jet dropped no bombs."

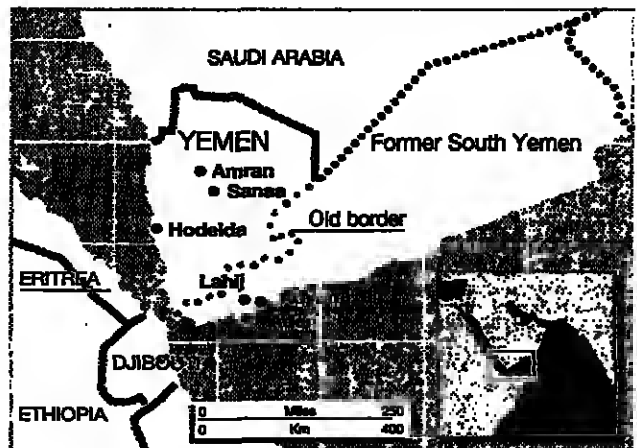
After producing my press

pass and a copy of the Yemeni press law, and answering "not at all" to the question "are you doing anything illegal?", we got approving nods. "Well," the police officer said, "just take care. There is plenty of trouble on the road."

He was not wrong. A couple of miles along the road, two

drive to central security headquarters.

Within minutes, the chief told us there had been no battle at Ataq. Four northern jets had tried to bomb the airport, but they had missed. One aircraft was shot down. The chief agreed to our travel plans and gladly provided us with an an-



young tribesmen tried to wave us down. Our driver sped on past them. Looking back, I saw one of a tribesman raise his rifle, aim, and fire. He missed us. He shot again and missed.

Our journey had so far revealed few signs of war, apart from the occasional military patrol and the odd tank here and there, half-camouflaged in the golden sands. But people along the way assured us the desert was full of soldiers and urged us along our way.

Located some 300 miles to the south-east of Sanaa, Ataq is a dreary little town, a motley collection of concrete buildings. But it had an airport and had become important over the past two years as a transit point for the eastern oil fields.

Ataq's strategic importance had been underlined by unconfirmed reports of a major battle there just days before. Ataq was clearly in the hands of southern forces. Armed soldiers at the checkpoint entering town examined our papers thoroughly, climbed into our vehicle, and ordered us to

official pass showing our names, professions, and an itinerary.

The next morning, we waited an hour on the main road before getting a ride. A local man was cashing in on the war by charging exorbitant rates to taxi people around. We piled into the car, followed by half a dozen other people.

Coming round a bend, we were stopped by military police. Their leader spotted a young lad and ordered him out of the car. "You're a soldier and belong with us," he bellowed, pulling the boy from his seat. The lad was frightened. He was in tears. He was begging to be released. The officer held on to him and waved us through.

Farther along the commander of a southern brigade said we were free to travel, but he advised against it. "The northerners occupy the road below," he said. We pressed on, the road now becoming clogged with southern tanks and heavy trucks coming towards us.

They were, perhaps, in a tac-

tical retreat, moving in an orderly procession to join their comrades behind us. We soon reached the battlefield, the road littered with charred and abandoned vehicles. A northern brigade, we were told, had defeated the southerners and secured the area.

By early afternoon we had progressed well, moving along in a series of lifts in handy vehicles. Just a few miles more and we would be overlooking Shuqra, a small town on the Gulf of Aden. And there, we hoped, we could hire a small boat to take us the remaining 60 miles into Aden. But our luck failed. A northern military patrol sped past in the opposite direction.

We thought nothing of it. Minutes later it sped back to stop us. An officer jumped out and came to the side of our latest pick-up truck. The searches and interrogations lasted nearly eight hours. A young officer began by going through our bags.

Hours later they were still worried about the absence of film in our cameras. They insisted we had taken photos along the way and had handed the films to southern forces for onward transmission to Aden. Two armed guards were told to watch us. In the distance, flashes of light intermittently illuminated the sky, followed by ominous rumblings.

After accepting that we had no offending films, in the early hours of the morning, they drove us back northward in a pick-up truck with six armed guards and a heavy machine gun. They asked for references in Sanaa, and I thought of giving them the home number of the president, General Ali Abdullah Saleh.

But that seemed a bit too much. Would the name of the president's personal advisor be enough? It was. They released us around with apologies for the inconvenience. There was no inconvenience, we said, apart from the theft of some of our equipment and the failure to get to Aden.

Lebanon impasse resolved

By Mark Nicholson in Damascus

Mr Rafik Hariri, Lebanon's prime minister, signalled the end of a debilitating week-long political impasse over a proposed cabinet reshuffle by calling an extraordinary cabinet meeting for today.

His decision ends a week in which Mr Hariri "withdrew" from his duties as prime minister in protest at opposition, predominantly from Mr Elias

Hrawi, Lebanon's president, to his proposals for enlarging Christian influence in the cabinet.

It follows a weekend trip by Mr Hariri to Syria, Lebanon's powerful neighbour, which retains 35,000 troops in the country, during which he held talks with Mr Hafez al-Assad, the Syrian president.

Lebanese officials would not say what resolution had been reached to persuade Mr Hariri to end his "strike", but said a

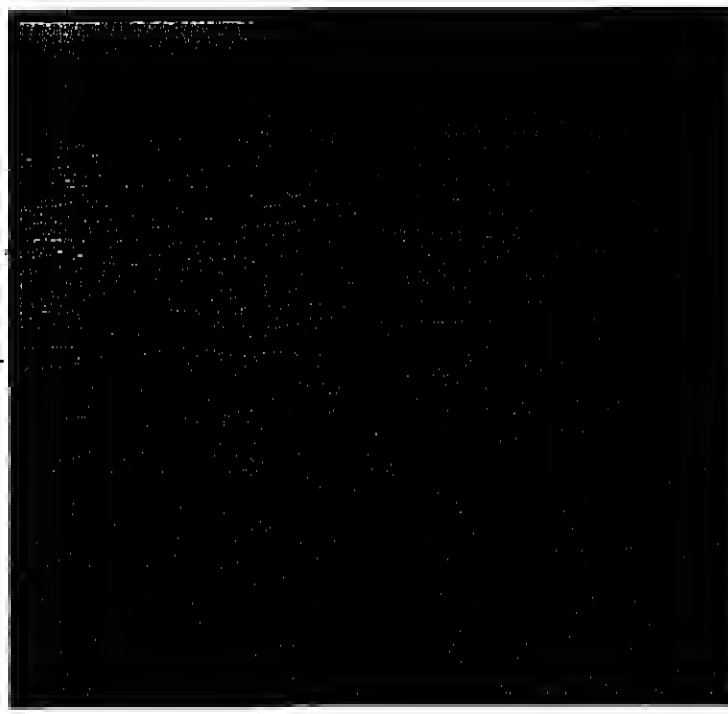
solution to the crisis would be discussed at today's meeting. Mr Hrawi and Mr Nabhi Berri, speaker of Lebanon's parliament, had objected to Mr Hariri's proposal to introduce two senior Maronite Christians into the cabinet and had complained at his appointment of close aides.

The impasse hurt confidence in the Lebanese pound, requiring the central bank to spend an estimated \$200m (\$137m) to steady the currency.

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NEWS: INTERNATIONAL

The fault-lines show in the Grand Old Party

Jurek Martin looks at the many contenders aspiring to lead the opposition to President Clinton

President Bill Clinton's assorted problems ought to be good news for the Republican party. In the medium-term, marked by this November's mid-term elections, this may prove to be the case. Regaining control of the Senate for the first time in 10 years is not out of the question.

But many of the old fault-lines in the Grand Old Party so apparent in 1992 remain, to the point that it can be far from confident about recapturing the White House in 1996 - unless the incumbent hands victory to them on a plate.

This much was evident in the content and reception of former vice president Dan Quayle's new book, *Standing Firm*. The volume was intended to re-launch Mr Quayle on the national political scene as a potential Republican nominee in 1996. Unlikely though it may seem, given the low esteem in which Mr Quayle was generally held, it has certainly served that immediate purpose, even if the boost proves ephemeral.

As Mr David Broder's column put it in the Washington Post: "He is running for president, with the Christian conservatives, against the press - and without the insignia of the Bush administration."

Certainly, Mr Quayle used his book to settle old scores with some past colleagues and future rivals, among them Mr James Baker, the former secretary of state (only concerned about himself and less influential than Mr Brent Scowcroft, national security adviser); Mr Jack Kemp, ex-housing secretary (prone to run off at "tangents" with "no discernible point"); and Mr Bob Dole, still minority leader (a closest big spender and rude to boot).

All three are proto-candidates - surprisingly for Mr Baker, who has never liked running for office on his own account. They are often on the rubber chicken circuit in New Hampshire and Iowa, the states which hold the first votes in 1996.

So are Mr Dick Cheney, former defence secretary; Mr Lamar Alexander, former Tennessee governor; Governor Carroll Campbell of South Carolina; Senator Phil Gramm of Texas; Governor Bill Weld of Massachusetts; Mr Bill Bennett, one-time education secretary and anti-narcotics czar; and a few others besides. This is not counting the talk show giant, such as Mr Pat Buchanan and Mr Rush Limbaugh, who now register in GOP polls. The nominal leader of the pack is Mr Dole, whose post-



Dan Quayle: attempted re-launch

Tony Anderson

tion gives him visibility. But he will be 73 in 1996 and, even if he does not look or act his age, it is hard to imagine the

party putting him up as anything other than a sacrificial lamb. He also deeply offended the right in a funeral oration

commending the late President Richard Nixon's social policy activism. Mr Cheney generally ranks second in the polls.

The party's biggest fault-line divides the Christian-influenced right, which part-shanghaied the 1992 Houston convention with its proclamation of conservative family values, from the broadly establishment middle, mostly old Bushmen.

They will fight some bitter Republican primary battles this year - for example, in Virginia, where Oliver North is running for the Senate, California, where Governor Pete Wilson is seeking re-election, and Minnesota, in both the gubernatorial and senate races. The party also has subdivisions. The libertarian strain is articulately represented by Governor Weld and, to a degree, Mr Kemp and Mr Bennett, whose own recent books on values stress his reasonable claim to be the new GOP philosopher king.

But this wing finds itself pitted against the religious right on such issues as abortion and homosexuality, which libertarians feel should not be proscribed by law. On foreign policy, it finds itself at odds with the establishment middle, which has no truck with isolationism.

Activists such as Mr Rich Tafel, who used to work for Governor Weld and now runs Log Cabin Republicans, the homosexual pressure group, claim to have made much ground since the divisiveness of the Houston convention. But any half hour spent tuned in to the Rev Pat Robertson's Christian Broadcasting Network demonstrates the depth of opposition to a party platform tilted towards tolerance.

The problem for internationalists like Messrs Cheney and Baker is that they represent an approach explicitly rejected in the 1992 election. The Republican party was instrumental in getting the North American Free Trade Agreement passed last year. But since then party attitudes, not far out of step with the rest of the nation and egged on by talk show hosts, have turned more inward. Evidence of this can be found in the recent behaviour of two party bellwethers. Congressman Newt Gingrich, certain to be the next House Republican leader, supported NAFTA but will fight ratification of a perceived threat to US sovereignty that did not trouble him over hemispheric trade. Mr Dole got the Senate last

week to vote in favour of a unilateral lifting of the Bosnian arms embargo.

The healthcare debate is equally divisive. Having declared early in the year that there was no health "crisis," Republicans have been all over the lot since united only in resistance to the detailed Clinton reform plan. The fear, sometimes acknowledged by Mr Dole and occasionally exploited by Mr Clinton, is of being blamed for blocking any bill, although the hard right would not mind this at all.

Mr Kevin Phillips, former Republican strategist who publishes the *American Political Report* newsletter, sees dangerous historical parallels, with risk of "incipient fratricide".

He writes: "Keep in mind that when parties that have held the White House for two terms or more lose it, their next nomination race is often wide open, bloody and unproductive - the Democrats in 1934, the Republicans in 1936, the GOP in 1964 and the Democrats in 1972. That is the sort of situation the GOP seems headed towards... too many contenders with no obvious strong choice."

Unless, of course, one of them catches fire - or the economy or Mr Clinton self-destructs.

International Whaling Commission meeting

World's whales worth more alive than dead

By Bronwen Maddox, Environment Correspondent

Whales are worth more alive than dead, UK and US officials will argue when they meet in Mexico tomorrow ahead of the annual meeting of the International Whaling Commission.

Potential revenues from whale watching - an increasingly popular form of tourism - could soon reach several hundred million pounds worldwide, officials are likely to claim.

The issue is likely to be one of the flashpoints at this year's meeting, whose formal sessions begin next week.

The break-up of the IWC - which regulates the catching of the 12 species of "great whale" - is possible if growing disputes between whaling and non-whaling countries are not resolved, environmentalists have warned.

Iceland has already left the IWC in protest at the body's moratorium on commercial whaling, introduced in 1986.

Last year Norway declared that it was not bound by the moratorium, while Japan con-

tinues to press for the ban to be lifted.

Countries with strong animal rights traditions, such as the UK and US, have begun exploring whether potential revenues from whale watching will prove a powerful enough argument to block the resumption of commercial whaling.

Controversy at this year's meeting will also focus on:

- Proposals for a whale sanctuary around Antarctica.
- Japan's demand for a quota of 50 whales to be caught in its coastal waters this year.
- The reliability of the "revised management procedure", the IWC's complex model of how many whales could be caught without damaging stocks.

Proposals for the southern sanctuary are officially sponsored by the UK, the US, France and Australia, but agreement may be elusive given fierce opposition from Japan and from some non-whaling Caribbean countries which have sided with Japan on past contentious issues.

The Japanese request for a 50-whale quota - in addition to its plans to catch around 300 whales for scientific research - will also attract opposition. Some countries argue that the quota, intended to help coastal villages, does not qualify as aboriginal whaling, which is permitted by the IWC.

However, the fiercest rows are likely to centre on the scientific model for "sustainable whaling". Norway argues that the model, which has had years of development, would never allow so many whales to be caught that stocks would be jeopardised. However, the UK is pressing for more research, in the light of new evidence that the former Soviet Union seriously under-reported the number of whales it caught in the 1960s and 1970s.

Some non-whaling countries have indicated that even if the IWC approves the model they may not back commercial harvesting of whales. Methods for "humane" killing and for verifying the numbers caught still remain to be settled, they argue.

Gun crime rises sharply in US

Violent crimes committed with handguns set a record in the US in 1992, soaring almost 50 per cent from the annual average during the previous five years, Renter reports from Washington.

The Justice Department said yesterday that handguns had been used in 301,000 murders, rapes, robberies and assaults in 1992.

This was up from an annual average of 697,000 from 1987 to 1991.

Handgun crimes accounted for an increased percentage - now about 13 per cent - of all violent crimes, it said.

The figures - from the department's Bureau of Justice Statistics - were released as the Clinton administration and Congress are considering new ways to restrict guns to cut down on rampant inner-city violence.

President Bill Clinton has already

signed into law the so-called Brady Bill requiring a five-day waiting period for the purchase of handguns.

He has also vigorously supported legislation banning a number of assault weapons.

Ms Janet Reno, the attorney-general, has advocated gun licensing and is considering whether to propose such a system nationwide.

The department's report said the number of murders with a handgun totalled 132,000 in 1992, a 24 per cent jump from the five-year average.

The murder numbers were based on FBI crime statistics. The other statistics, from a nationwide crime victims' survey, also showed dramatic increases for robberies and assaults involving a handgun.

The only crime category to show a decrease was rape, with handguns used in

11,800 cases in 1992, down from the previous annual average of 14,000.

The report also found that:

- Males were twice as likely as females to be victims of handgun crimes, and blacks three times as likely as whites.
- Young, black males were most vulnerable to handgun crimes. Among males 16-to-19 years old, the most victimised age group, the crime rate for blacks was four times higher than for whites.
- For rapes, burglaries and assaults, the offenders fired their weapons in 17 per cent of the crimes and missed the victim four out of five times.
- Only 1 per cent of the violent crime victims used a firearm in an effort to defend themselves. Of those who used a weapon, one out of five suffered an injury in the incident.

Bentsen gives assurance on dollar

Mr Lloyd Bentsen, US treasury secretary, said yesterday the feeling that Washington was content to see the dollar drop in value was a "misrepresentation," Reuters reports from New York.

"There was a misinterpretation that we wanted to see the dollar go down," Mr Bentsen told CBS television. He said the Clinton administration "saw no value in undervaluing the dollar".

While Mr Bentsen did not

say outright that the administration opposed an increase in interest rates by the Federal Reserve, he said it should be determined "by the market and underlying economic factors".

He said that he felt short-term interest rates would be up one-half point by the end of the year to 4 per cent.

Referring to the Federal Reserve's two recent quarter-point rate increases, Mr Bent-

sen said: "It seems we have reached a point where no good [economic] numbers go unpublicised."

On Friday, Mr Bentsen said he shared the Federal Reserve Board's goal of promoting low-inflationary economic growth.

"Let me just say that Alan Greenspan [chairman of the Federal Reserve] and I share the goal of steady, well-grounded, low inflationary growth," Mr Bentsen told the Business Council, a meeting

of top business executives. "I think that's what we have and the Fed is just being cautious to make certain it stays that way," he added.

Financial markets have been on edge anticipating more interest rate rises by the US central bank.

Mr Bentsen acknowledged that long-term interest rates have moved up in the past few months. "But it's worth noting that what's behind rates is growth," he said.

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CRACK
UNDER
PRESSURE

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A death to prompt French regrets

BRITISH POLITICS
By our correspondents

It is very rare for the death of a politician to be commemorated in an editorial on the prestigious front page of *Le Monde*, the bastion of the French political press: all the rarer if the deceased was foreign, not French, and in opposition.

Yet *Le Monde*'s leader writers decided that John Smith merited such a tribute and summed up their conclusions about the consequences of his sudden death in the headline - "British Disarray".

Mr Smith himself was described in a separate story in the flowery style characteristic of French journalism as "a devoted Presbyterian and opera lover... his sober appearance and heavy physique, hiding a surprising intellectual agility".

Le Figaro, the conservative daily, devoted nearly a page to "John Smith: Convincing and Competent". It also alluded to the more raffish side of the former Labour leader by noting, approvingly, that it was he who had ordered a bottle of champagne on the night before he died at the end of a meeting on the European elections with Mr Michel Rocard, the French socialist leader.

Libération, the left-liberal daily, also made reference to the champagne interlude. It quoted a Rocard aide as describing Mr Smith as having been "on good form, relaxed, cheerful, but also alert" on that night.

Mr Rocard himself was generous in his praise when reflecting upon Mr Smith in a French radio interview. "It was John Smith who convinced me

that there could be a Europe with Britain," he said.

The Japanese media generally reported the death of Mr Smith as a significant blow not only to the Labour party but to UK politics as a whole. The TV Tokyo network said the loss of Mr Smith, whose personal popularity was seen as a significant factor behind Labour's recent favourable ratings, has left the party in a difficult position. *Mainichi Shimbun*, a national daily - whose headline "Party Leader Smith Dies Suddenly" is printed above - foreshadowed the battle within the Labour party to succeed Mr Smith: "The death of Mr Smith is likely to have an effect not only on the Labour party but on British politics as a whole."

"The Conservative party chose Mr John Major as leader, after it was led by a very strong leader, Mrs Margaret Thatcher, and is always struggling with the problem of internal dissension. Similarly, it is questionable whether the Labour party will find a leader as strong as Mr Smith and it is possible that both the Conservatives and Labour will enter a leaderless period."

The UK Press Association headline, "John Smith's death stuns the world", may have been understandable, but it



John Smith: French approval for his champagne order

Alan Hawley

was also hyperbolic, at least as far as the US media was concerned. The main TV network Thursday evening news programmes all recorded Mr Smith's death, but relatively briefly and in the second half of their 30-minute broadcasts.

The leading newspapers treated the story respectfully. Both *The New York Times* and the *Washington Post* did not start their coverage on their

front pages beyond putting little boxes there drawing attention to stories in their foreign news sections.

The *Times* ran two items from its London bureau - a straightforward news story on the details of Mr Smith's death and reactions to it, plus a more analytical piece on the political consequences for the Labour and Conservative parties. The *Post* combined both

Mexican attorney general resigns

By Ted Baruchak
in Mexico City

Mr Diego Valadez, Mexico's attorney general, resigned abruptly at the weekend, the second justice minister to quit in the past four months. The resignation, announced without any official explanation, adds to the turmoil surrounding the administration of security and justice as the country prepares for presidential elections in August.

Mr Valadez had come under fire in the past weeks over the arrest of the Baja California deputy state attorney general, Mr Sergio Ortiz, on charges of collaborating with drug traffickers. Mr Ortiz is a member of the conservative National Action party (PAN), which interpreted the action, as well as Mr Valadez's refusal to investigate allegations of corruption they levelled against Mr Carlos "Hank" Gonzalez, the powerful agriculture minister, to be a declaration of political war.

The administration of President Carlos Salinas and his ruling Institutional Revolutionary party (PRI) can ill afford a fight with PAN, which has generally been a government ally. Mr Valadez may have been forced to resign in order to placate the opposition party.

A climate of insecurity, highlighted by the assassination of the PRI's presidential candidate, Mr Luis Donaldo Colosio, and a series of kidnappings of Mexican businessmen, also helped to damage Mr Valadez's public image.

Mr Valadez, according to aides, had his own problems with a lack of respect given to him and his post by Mr Salinas. The investigation of the Colosio assassination has been placed under a special prosecutor, while a new National Public Security Commission, which is run directly from the president's office and to which Mr Valadez had to answer, was formed less than a month ago.

The appointment of little-known Mr Humberto Benitez to replace Mr Valadez in the attorney general's office is a sign that most serious law and order issues, including the election, will deal with by the presidency.

In Mexican political circles, the circumstances surrounding the resignation, which are unlikely to go away with a simple change in chief personnel, were lamented more than the resignation itself. One newspaper, *La Jornada*, entitled its editorial "The Praying of the Attorney General". Little by little, the editorial said, "the attorney general's function is wasted under a justice system overwhelmed by demand and a climate of corruption that permeates nearly all levels of the ministry."

Fears over

Elbn boor

Ex-SIB off
criticises Ba
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Britain in brief

Rover set
for Sunday
working

Move likely on
booklikes

Fears over 'softening' of competition policy

By Robert Rice,
Legal Correspondent

Senior officials at the Office of Fair Trading, the competition watchdog, are increasingly concerned that Mr Michael Heseltine's Department of Trade and Industry is softening its stance on competition policy.

The mounting frustration among senior competition policy officials is reflected at Westminster, where influential backbenchers are setting up a lobby group called The Competitive Forum to press for a tougher con-

sumer-oriented competition policy. The advocates of a tough competition policy believe the DTI and the Monopolies and Mergers Commission have relaxed policy to help create strong UK champions capable of competing in global markets, a policy advocated by Mr Heseltine, the trade and industry secretary.

The approach has been taken up by Mr Graeme Odgers, the MMC chairman, according to the critics. They argue the MMC is operating a competition policy tailored to the needs of business rather than the consumer.

Further evidence of the lower priority the DTI is giving to competition policy is the sharp reduction in the number of cases referred to the MMC, according to consumer groups and competition lawyers. Of the 113 mergers examined by the OMT since May last year, only three were referred to the MMC by Mr Heseltine.

He was expected to undertake the policy shift in his competitiveness white paper this morning. It has been postponed until next week, in a mark of respect for Labour leader John Smith, who died last Thursday.

Concerns that the MMC had gone soft on abuses of market power, which surfaced following the 1992 report on the supply of new cars have been rekindled by recent reports on Fine Fragrances and Ice Cream, which have left existing market positions intact.

Competition officials' fears that the MMC is increasingly putting the interests of industry ahead of those of the consumer, are likely to be reinforced next month when the MMC's report on the price of compact discs is expected to clear the record industry

of allegations of price-fixing. Mr Stephen Locke, Consumers' Association director of policy says the MMC's recent reports mean "the UK is regarded as a soft touch when it comes to abuses of market power and anti-competitive agreements."

Mr Odgers, the industrialist who took over as chairman of the MMC a year ago, rejects the accusation that the MMC has gone soft on competition. But he does admit to being "four-square" with Mr Heseltine's views on privatisation, competitiveness and deregulation.

Front-runner Blair urged to strike deal

By Philip Stephens,
Political Editor

Mr Tony Blair, the front-runner in the Labour leadership contest, was urged by supporters last night to strengthen decisively his candidacy by striking a deal with one of his leading rivals on the left of the party.

The suggestion came as Mr Blair, the shadow home secretary, and Mr Gordon Brown, the shadow chancellor, faced calls from friends among Labour's so-called modernisers to settle quickly their claims for the party leadership.

A clutch of weekend opinion polls confirmed Mr Blair's advantage over other contenders for the succession to Mr John Smith. But Mr John Prescott and Mr Robin Cook kept open the option of standing as "traditionalist" candidates.

Amid intense manoeuvring, the eventual outcome of the leadership election remained clouded by left-right differences and personal rivalries and ambitions.

Despite agreement by all the potential candidates not to campaign until after Mr

Smith's funeral on Friday, shadow cabinet members said informal soundings over the next few days would be critical in shaping the contest.

The behind-the-scenes bargaining has been complicated by the fact that many trades union leaders are reluctant to publicly endorse any particular candidate. The introduction of one-member-one-vote ballots will greatly reduce the influence of union executives.

The suggestion that Mr Blair might reach an agreement with one of the traditionalist candidates came as his supporters admitted that he needed to broaden the basis of his support in the party. Mr Prescott, shadow employment secretary, and Mr Cook, shadow trade secretary, have made it clear they would find it much easier to work with Mr Blair as leader than Mr Brown.

Mr Blair's candidacy was boosted by a string of weekend opinion polls suggesting that his leadership would have the broadest electoral appeal in the country. The polls, also indicated that Mr Blair had a significant, if narrower, lead among Labour party members.

£1bn boom time for the counterfeit cowboys

Counterfeited goods have reached "epidemic" levels in the UK, according to the Institute of Trading Standards Administration, which has launched a national data and intelligence service on counterfeiting crimes in an effort to curb pirated goods that could be costing Britain up to £1bn a year.

British counterfeiters are mass producing designer-label clothing, audio and video tapes, perfume, watches, computer software, leisure goods, toys, furniture, pottery and antiques.

With the trade marks bill entering its committee stage in the House of Commons tomorrow, companies and trading standards officers claim that

Jenny Luesby looks at the problem of consumer piracy facing Britain

The illegal copying of goods is set to continue as an unchecked boom industry dominated by organised crime.

Ten years ago the UK was a net importer of counterfeit products, with the goods seized in Britain nearly always manufactured elsewhere. Today industry estimates suggest that counterfeiting is costing Britain £1bn a year - through a combination of sales lost to legitimate producers and retailers - about 100,000 lost jobs and lost tax revenues.

The record industry alone, for example, says that a quarter of all tapes sold are illegal copies.

A raid last month on a mill in Preston, Lancashire, found children as young as 11 packing suspected fake Giorgio Armani and Paul Smith jeans. A week's production was seized, with a street value of £500,000. It was estimated that the haul would have cost just £28,000 to produce.

Syndicates in both Manchester and London have also moved into the mass-production of counterfeit goods. With the recession having provided a pool of workers willing to take the risk of selling pirated goods, they also have access to ample street-trading networks.

Meanwhile, Britain's trade description, copyright, trade mark and theft laws - which make producing and selling copy-cat goods a criminal offence - are being enforced by 1,500 local authority trading standards departments which say they are over-stretched and have to cover a far wider remit than counterfeiting alone.

The Institute of Trading Standards Administration recently reported that three-quarters of 98 trading standards departments surveyed spent less than 10 per cent of their time on anti-counterfeiting work, with many spending 2 per cent or less.

When counterfeiters are taken to court, penalties are minimal, with prison sentences rarely passed down and fines usually lower than the value of the goods seized.

Also, last year the Court of Appeal ruled that street traders who identified their goods as fakes were not in breach of the Trade Descriptions Act. This brought a rash of disclaimers on copied audio and video tapes, which left the consumer wiser, but music and film companies less protected.

The trade marks bill is set to close the loophole on disclaimers, make enforcement obligatory on local authorities, and

increase penalties - moves which the government claims could save British companies £50m in the first year and an annual £20m in later years.

However, the resources available to enforce the new legislation remain the same.

The ITSA's national data and intelligence service hopes to identify counterfeiting rings and establish links with enforcers in continental Europe through Interpol to try to track down cross-border trade.

However, trading standards departments are under review as part of the local government review, and could be reorganised into smaller units, which, they claim, will make national co-ordination and specialisation even harder.

Ex-SIB officer criticises Bank on Crest system

By Norma Cohen,
Investments Correspondent

The Bank of England's handling of the Crest share settlement system has been sharply criticised by a former executive of the Securities and Investments Board, the City's chief regulatory watchdog, in an article published last week in a prestigious legal journal.

The article argues that paperless share settlement, due to be in operation by 1996 or 1997, could have been achieved more cheaply and quickly by augmenting the Stock Exchange's existing Talisman and Institutional Net Settlements systems. It argues that Crest is unnecessarily complex and that it creates additional risks that do not currently exist in share settlement.

The approach outlined would have left the Stock Exchange broadly in control of share settlement and left no visible role for the Bank of England.

It is understood that the article, originally submitted last autumn for publication in Butterworths Journal of Inter-

national Banking and Financial Law, was withdrawn at the request of the Bank of England which wanted it delayed at least until after an important Crest task force report was published in February. The author of the article, Ms Kathleen Tyson-Quah, who was an assistant director in SIB's capital markets division, resigned from the SIB in March.

The SIB has declined to comment on the article specifically. However, it said: "We believe the Crest project is progressing successfully but we don't wish to make any further comment because we have a formal recognition role under the Financial Services Act."

In the City, the Bank has generally won praise for its handling of Crest, particularly for its willingness to consult widely. The article, which makes clear that its views are those of the author personally, is the first public criticism of the Bank's efforts.

The Bank began setting up Crest immediately after the collapse of the Stock Exchange's own Taurus project for paperless share trading.

Britain in brief



Rover set for Sunday working

Rover Group is to introduce Sunday working at its Longbridge plant near Birmingham from next weekend in order to raise output of its 200/400 lower-medium sized car range.

The six-hour shift, to be worked by existing employees on overtime, is intended to raise production by 5% per cent, to 4,750 cars a week.

Rover, now owned by German executive car maker BMW, said at the weekend that the increased production is to meet higher demand in both the UK and several large Continental markets.

The Sunday working programme will continue until the beginning of August, when the situation will be reassessed in the light of demand.

Rover was the only car maker to increase sales in Western Europe's slumping car market last year. In the first quarter of this year 200/400 sales rose by 15 per cent in the UK, to 23,302, and Continental sales by a similar percentage, to 55,574.

Move likely on 'lookalikes'

The Department of Trade and Industry will today announce the results of consultation examining how the government should deal with the problem of supermarket "lookalike" products.

Mr Patrick McLoughlin, the minister responsible for technology, has been asking brand manufacturers if they believe protection for brand names against lookalikes should be offered in amendments to the trade marks bill or whether new legislation on fair trading would be more appropriate.

The British Producers and Brand Owners Group, whose members include Coca-Cola, Colgate Palmolive, Gillette, Mars, Nestlé and Procter & Gamble, has persuaded Mr Hugh Bayley, Labour MP for York, to put down an amendment to the bill which would offer brand names extra protection against lookalikes.

Direct Line credit card plan

Direct Line, the telephone insurance company owned by Royal Bank of Scotland, is considering launching a credit card as part of its attempt to step up sales of other financial services products to its customers.

The move could lead to stiffer competition among credit card issuers because of Direct Line's ability to use its customer database to target lower risk card users.

Car manufacturers including General Motors and Ford have also issued credit cards which offer users savings on the purchase of new cars. But although these cards have been successful, large banks still dominate the market.

Direct Line is to launch a pilot scheme to begin to sell mortgages in the summer and plans sales of simple protection type life insurance products next year following the expected authorisation of its life insurance subsidiary.

Direct Line already has more than 1.5m customers for its motor insurance policies, a market share of about 8 per cent.



The sun also rises. All he ever dreamed of growing up in Detroit was managing his own machine shop. Then one day he came to The Valley. And he had a vision. He saw a future where the network, not the PC, would be king. The workstation its mighty servant. With iron discipline (and a bag full of hockey sticks) he set out to build a new empire. Today Sun Microsystems is a multibillion-dollar giant in Silicon Valley. And just minutes from the local ice rink. **Scott McNealy is just one of over 857,000 top American executives who read Forbes.**

Forbes
CAPITALIST TOOL

Delays at UK airports are being reduced, writes Jenny Luesby

Push for punctuality

Airport delays are to business travellers what traffic jams are to city drivers: infuriating, unpredictable, but inevitable.

No more, says Britain's National Air Traffic Service, the body responsible for organising UK air traffic control.

With an announcement due from the government on whether the service will be privatised, NATS has become aggressively consumer-oriented. It is reorganising flight paths, introducing more flexible take-off and landing procedures, and upgrading technology – all in a concerted effort to eliminate hold-ups.

In a programme that began in early 1993, NATS has cut average delays on scheduled flights from Heathrow to nine minutes last year, from 20 minutes in 1993. The average delay on morning commuter flights from UK domestic airports was 3.8 minutes last summer, down from 20 minutes in the summer of 1992. Delays on chartered flights have also been reduced.

The service now looks on its past indifference to delays with disdain. "There was a problem in our attitude before," says Mr Derek McLauchlan, NATS chief executive, "in that we thought we knew what was possible and we were satisfied with that. But following the management reorganisation of two years ago, we took a more proactive stance, and found that many of the problems were solvable."

Many solutions have been simple. One problem was the early morning influx into British airspace of some 400 transatlantic flights, which tended to hold up departures from Glasgow, Belfast and Manchester. "We instructed flow man-

UK airports: waiting time shrinks

Average delays to scheduled flights (minutes)

	1993	1990	1991	1992	1993
● Heathrow	20	16	14	12	9
● Birmingham	15	13	13	9	5
● Gatwick	25	19	18	15	11
● Luton	29	23	22	22	11
● Manchester	15	11	9	6	5
● Stansted	18	17	16	15	11

Average delays to charter flights (minutes)

	1993	1990	1991	1992	1993
● Birmingham	50	48	43	41	38
● Gatwick	62	49	43	41	38
● Luton	54	49	42	44	30
● Manchester	55	40	41	36	31
● Stansted	60	38	48	31	28

Average delays to all services at the six airports (minutes)

	1993	1990	1991	1992	1993
Average delay	27	20	18	15	12

Source: Civil Aviation Authority

Graphic: R. H. H. H.

agers to be more careful about transatlantic tracks, so as not to block domestic take-offs, and delays were cut at a stroke," says Mr McLauchlan.

In addition, a computer link from Canada is giving London Heathrow controllers 4½ hours' notice of transatlantic traffic into UK airspace, making it easier to tailor routes.

Routing clashes caused by the limited number of air tracks, or flight paths, are also being addressed. The Civil Aviation Authority, of which NATS is an agency, is implementing a £750m investment programme to increase airspace capacity over south-east England by 30 per cent from 1995, and capacity for en route flights over England and Wales by 40 per cent from 1996.

However, airspace is only part of the problem. With the CAA forecasting a doubling of air passengers in Europe between 1993 and 2005 – increasing passenger flights by 55 per cent – airport infrastructure is also a constraint.

The British Air Transport Association, representing UK airlines, argues that take-off and landing slots are so fully booked that a new London runway is essential.

However, NATS has been tackling the issue in a different way. Last year, it introduced a free-flow system between Heathrow and Charles de Gaulle airport, Paris. Normally, airlines must book slot times for their departure, their air track and their arrival. Mismatches cause delays, which

put rescheduling pressure on the congested take-off and landing slot timetables. Under the free-flow system, aircraft can leave whenever their departure slot permits, without needing an air track slot.

As a result, British Airways reported a fall of 94 per cent in delays from Paris to London, and of 47 per cent from Heathrow. Air France said delays had been cut by 97 per cent from Paris and 98 per cent from London. Trials have begun on other routes.

NATS is also investigating how Heathrow's two runways could be used more efficiently. If all goes well with its plans, the service's ingenuity will go unnoticed this summer – as travellers pass through departure lounges without delay.

With its latest ticket code-sharing and marketing agreement with Air Canada, British Midland Airways, the UK's second largest scheduled carrier, is extending its net of international co-operation agreements to compete against its much bigger rival, British Airways.

The Air Canada move follows a string of other code-sharing deals – which enable two airlines to use each other's ticketing code on each other's flights, making arrangements simpler – and commercial agreements between British Midland and bigger international carriers. These include the two biggest US carriers, United Airlines and American Airlines, as well as Japan Airlines and All Nippon Airways.

British Midland also co-operates with Virgin Atlantic and is planning a code-sharing agreement with Malaysian Airlines later this year. "We are also working with South African Airways over possible co-operation," says Mr Austin Reed, the airline's managing director.

Although British Midland has steadily been expanding its own international operations, Mr Reed emphasises that the airline is continuing to concentrate on developing its European short-haul route network. "Any plan to expand into longer-haul flights are at this stage very much in the future," he adds.

The growing number of international marketing alliances are part of British Midland's efforts to offer its passengers services comparable with those offered by BA. British Midland's attraction for its international partners is its strong position at London's Heathrow airport, where it has built up the second biggest pool of take-off and landing slots – 14 per cent – after BA, which has about 38 per cent.

British Midland's strong position at Heathrow was one of the main reasons behind Scandinavian Airlines

Setting sights high

Paul Betts on the competitive strategy of British Midland



Sir Michael Bishop: vociferous

Systems' decision to buy a 35 per cent stake in the UK carrier. SAS is expected to increase its holding to 40 per cent this summer.

In Europe, British Midland has challenged the big flag carriers by taking advantage of the newly liberalised air transport market and driving down business-class air fares on five of the busiest routes it serves from Heathrow: Paris, Frankfurt, Dublin, Brussels and Amsterdam. Sir Michael Bishop, chairman, claims that, where his company has taken on the big European airlines, business air fares have fallen by about 40 per cent.

The problem, he says, is that

95 per cent of European Union air routes continue to be operated through state-owned airline monopolies or duopolies. "Only 26 routes are served by more than three carriers. Of the 15 busiest cross-border routes in Europe, 10 continue to be served only by the two national airlines of the countries concerned."

Real fare competition has occurred only on routes served by at least three carriers. Where just two carriers serve a route, their tendency is to offer similar frequencies, provide similar services and apply identical fare structures.

Sir Michael is also a vociferous campaigner against state aid for airlines, which he argues is continuing to help prop up bankrupt carriers, distorting competition in the European market. "A number of smaller airlines are going bust, while the bigger companies which are really bust are being allowed to carry on through artificial supports."

British Midland, like other UK carriers including BA and Air UK, has lobbied against French government proposals to inject a further FF20bn into Air France.

It is also angry over the French government's decision to try to stop UK airlines flying today into Orly, Paris. But unlike BA or Air UK, British Midland has decided not to seek an immediate confrontation with France. Instead, it intends to start flying from Heathrow into Orly in September, when it hopes the dust will have settled.

In the longer term, British Midland sees another threat emerging from the Channel tunnel. "We expect it will lead to a drop in some short-haul air traffic," Mr Reed says. British Midland is thus already drawing up plans to serve long-distance European routes which would not face direct competition from the tunnel, to maintain the momentum of its steady international expansion in the European market.

TRAVEL UPDATE

Swissair ahead – confirmed

Anyone who has ever been bumped from a confirmed homebound flight will cheer the news that Swissair is abolishing the annoying requirement to reconfirm return flights from June 1. The alleged purpose of reconfirmation is to give the airline a destination contact number so it can warn passengers of a substantial delay or cancellation of the return flight, although it has never been clear why the absence of such a number should entitle the airline to cancel a confirmed booking.

Swissair said it already kept in its reservation system a home contact number for its passengers and often the name of the destination hotel. From now on, it would start asking for a destination contact number when bookings were made so reconfirmation would no longer be necessary.

Was the airline worried about "no-shows"?

"We always worry about no-shows," a spokesman said. But he doubted that the problem would worsen as a result of the abolition of reconfirmation.

Belgium bound

The Channel tunnel's formal opening earlier this month, provoked much discussion about the future of travel between the UK and France, writes Mike Skapinker. A less widely noted consequence of the tunnel's opening was that there will be rail services between London and Brussels.

A monthly guide to all air and sea crossings and fares between the UK and Belgium is now on sale for an annual subscription of £44.50. Rail services will be included as they become available. The guide is available from Cross Channel, PO Box 347, London WC2A 1QD.

Time is money

Airport shoppers are to be courted even more aggressively by the British Airports Authority, in its effort to turn the time that travellers spend at airports into revenues for BAA.

For travellers in two minds over making impulse purchases, BAA has announced a Worldwide Guarantee scheme. This offers "no quibble" refunds on products bought at any of BAA's seven UK airports, whether they are faulty or simply unwanted.

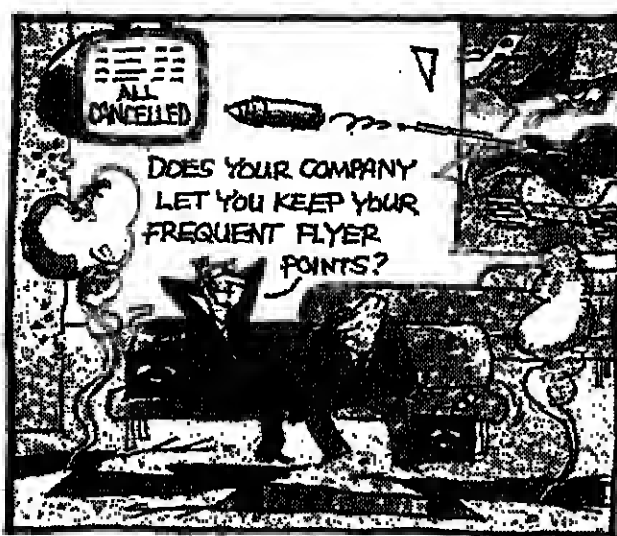
Advice on how to spend money and fill shopping time will also be available from help desks at all BAA airport terminals. And for the forward planner, BAA has introduced a Freephone shopping line (0800 844844) to allow travellers to check on items in stock and reserve or order goods.

A freepost address for the Worldwide Guarantee, and postage refunds to users outside the UK, will give travellers "the confidence to buy goods in the knowledge that if they are not satisfied for any reason they will get their money back, no questions asked," according to Sir John Egan, BAA's chief executive.

And why is BAA so keen to win shoppers' confidence – even at the price of making refunds later?

"The money we make from people shopping at the airports is ploughed back into providing new facilities for all our customers," says Sir John. "This means that passengers win both ways."

As so, presumably, does BAA.



A trip abroad is no holiday

Many staff feel entitled to keep perks, says Michael Skapinker

My recent article on time, paid for one way or another as part of the contract of employment. If some of this time is wasted and there is compensation to be had, then the compensation belongs to the owner of the wasted time – the company.

Mr Geoffrey Budd, company secretary of Dixons, the electrical retailer, asked whether travellers who accepted frequent-flyer points or cash compensation could experience legal difficulties. "Where there is an obligation not to make a secret profit and therefore he should account to the employer for all such benefits," Mr Budd wrote.

"If, as a matter of corporate practice (whether articulated or adopted by default), employees are allowed to retain these benefits, they are presumably disclosable to the Inland Revenue and liable to income tax. This may be less important so far as free flights are concerned, but could be significant in relation to cash compensation."

A reader from the Netherlands added: "I hope you will also leave us with the benefit of another perk – the copy of the FT we receive on board."

However, one senior executive wrote: "Imagine if BA said: 'Choose our routing and flights for your next business travel purchase – even though they are a bit more expensive than the competition – and we will give you money in a brown envelope, addressed to your home.' Unarguably, a case of significant bribery."

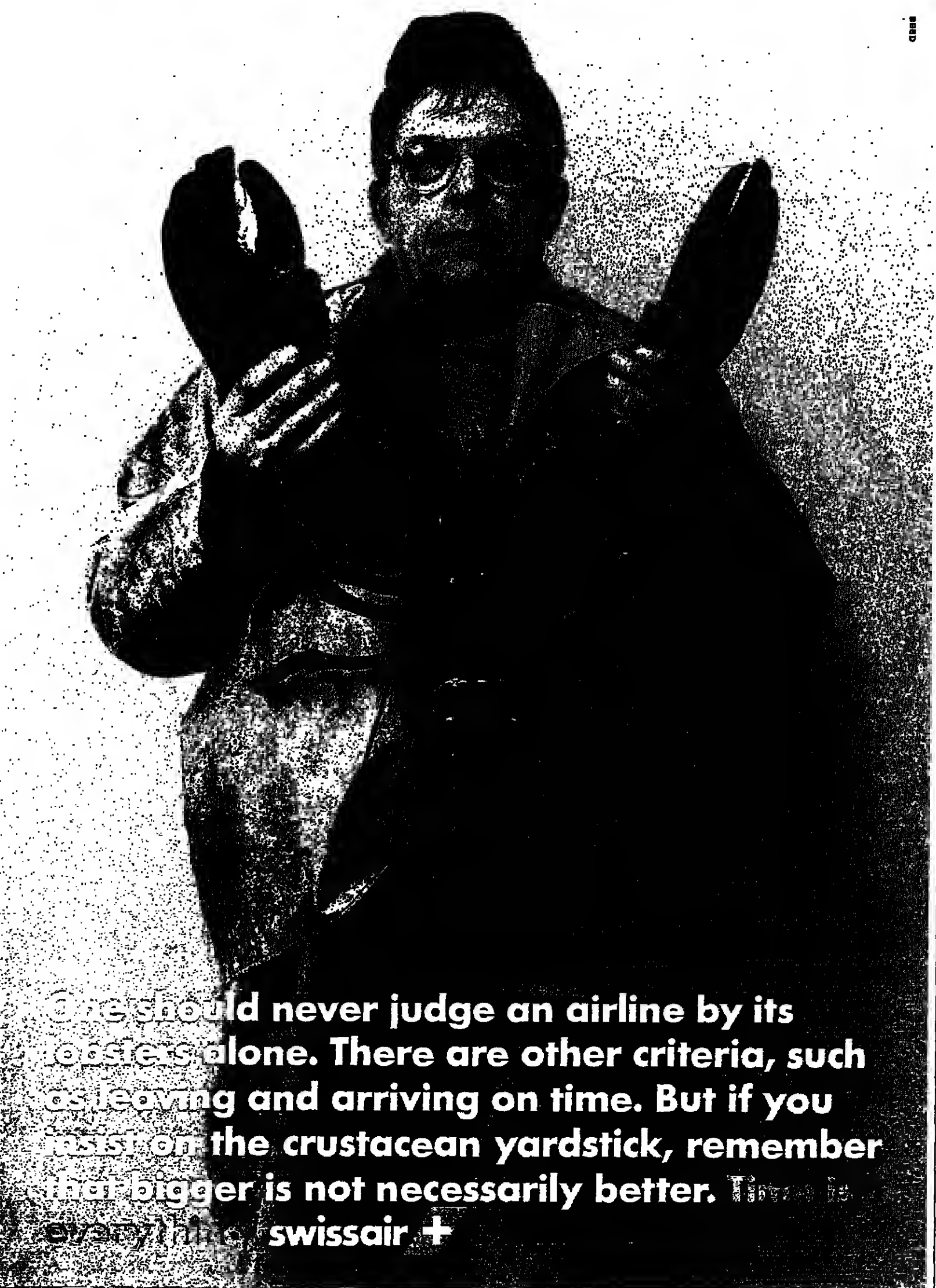
"Yet staff have no qualms about air miles. Travel agents will tell you that executives will practically kill to gain air miles. Please don't attribute any quotes to me. I am in a minority of one, it seems."

Not quite. A substantial minority made the same point, adding that the company should also receive any cash rebates paid to travellers. One respondent wrote: "Any time

Likely weather in the leading business centres

	Mon	Tue	Wed	Thur	Fri
Tokyo	☁ 22	☁ 19	☁ 27	☁ 21	☁ 24
Hong Kong	☁ 31	☁ 31	☁ 32	☁ 32	☁ 32
London	☁ 17	☁ 18	☁ 14	☁ 18	☁ 18
Frankfurt	☁ 27	☁ 23	☁ 21	☁ 21	☁ 23
New York	☁ 24	☁ 18	☁ 16	☁ 14	☁ 18
L. Angeles	☁ 21	☁ 19	☁ 21	☁ 23	☁ 25
Milan	☁ 23	☁ 25	☁ 22	☁ 24	☁ 25
Paris	☁ 22	☁ 20	☁ 19	☁ 19	☁ 21
Zurich	☁ 25	☁ 21	☁ 16	☁ 21	☁ 24

Maximum temperatures in Celsius. Information supplied by Meteo Consult of the Netherlands.



One should never judge an airline by its prices alone. There are other criteria, such as leaving and arriving on time. But if you insist on the crustacean yardstick, remember that bigger is not necessarily better. **Time is money. swissair +**

Japan culture shock

YOU WON

Japan culture shock

For Nick Collins, licensing controller of Fringle of Scotland, it was an opportunity to become "immersed in an alien culture", learn a "horribly difficult" language, and find out about management styles on the other side of the world.

Collins is one of more than 500 young managers who has benefited from the European Commission's Executive Training Programme in Japan - a 15-year-old scheme that aims to develop the presence of European companies in the Far East. Last week 40 more Europeans headed east to start the intensive 18-month course, of language training, factory visits, culture and business seminars and a secondment to a Japanese company.

Initial screening is carried out across the European Union by PA Consulting Group, with the final assessment in Brussels by the Commission (which pays the training costs and living expenses). Successful candidates range from managers in companies with sales as low as £2m to multinationals such as Royal Insurance and Michelin. Law firms, software companies and electronic components suppliers are among those represented in the latest group.

"All these companies are currently doing business in one way or another already with Japan, although often in very small volumes," says John Patrick, PA's recruiter. Up to 70 per cent of "trainees" are still directly or indirectly involved with EU/Japan trade and almost 50 per cent are living in Japan. Fringle's Collins believes participants will get more out of the programme if they do a stint with their company in Japan when the course has ended. "It's a country that changes very quickly, it is easy to lose track."

Recruitment details from PA's John Patrick, 123 Buckingham Palace Road, London SW1W 9SR. Tel: 071-730 9000, Fax: 071-333 5850.

Tim Dickson

What do Bill Clinton and Bill Gates have in common apart from being at the top of their respective trees and having the same first name?

Both are married to colleagues. They are members of a club that includes Anita Roddick of Body Shop, Michael Green of Carlton Communications, and Derek Bonham of Hanson on its rapidly growing membership list. Some couples met through their work, some met first and then found a job for their partner, and some set up a business together. All are evidence of the same trend: business and pleasure are being mixed on a scale never seen before.

A recent survey by Alfred Marks employment agency shows that 60 per cent of employees have had an office romance, and half of these ended in wedlock or in cohabitation. A similar study in the US suggests a staggering 70 per cent of a relationship with a colleague.

In the old days bosses dated secretaries. As greater numbers of women are working in increasingly senior positions, men are marrying their equals at work. At British Airways, pilots used to wed air hostesses, yet next month the first husband and wife team of captains will be created when Jenny Fray and Steve Pock get married.

Traditionally, an office marriage was a signal for one partner to leave the company. Now there is less pressure to choose between job and spouse. Melinda French, who married Bill Gates, evidently feels no conflict between being the boss's wife and being a Microsoft manager. She is carrying on with the company as before.

Work romances are a mixed blessing for companies. "These relationships are an extra complication in the working environment," says Susan Bloch of career consultants GHN. "Companies need to be very sensitive about it or they can get into a mess."

Many companies say there is no policy because there is no problem. But research from Strathclyde Business School suggests that middle and senior managers in UK companies still disapprove of office affairs.

Companies that decide to take the ultimate sanction and fire one or other partner may be breaking the law. An office romance can only be grounds for dismissal if the employee's conduct is disruptive, or threatens to harm the employer's business. If a couple marry, one partner can only be dismissed if it can be proved that their continued employment would be impracticable, and the rules forbidding marriage are both reasonable and clear.

An industrial tribunal recently upheld the dismissal of a senior manager of a small UK company



Range on their fingers: Bill Gates, Microsoft chairman, greets wedding reception guests with wife and employee Melinda French

Cupid's arrow across the desk

Lucy Kellaway on reactions when colleagues fall in love

called Alamo. He had been engaging in bizarre feats including a toast and jam fight with his secretary, with whom he was having an affair. In another case Ann Tomen, a marketing assistant with Irish Bonding, was fired after her husband, who also worked there, left to work for a competitor. She contested the case, but a tribunal ruled that her sacking was fair.

Despite romances that end in tears, most office affairs cause little trouble. The majority view among UK companies is that relationships between members of staff are both inevitable and beyond the scope of corporate involvement. NatWest is typical in having no policies at all. "It's just not a problem," says the company.

At the other extreme are some US corporations which forbid employees from dating. According to Michael Rubenstein, editor of Equal Opportunities Review, some companies have taken this route to protect themselves from litigation.

He says office romances raise several thorny issues for businesses. The first is sexual harassment. "The concern is that if you have a relationship that goes wrong, and one party wants to continue, you have a ready-made case of sexual harassment," he says.

A further problem is conflict of interest. This can arise if the couple work closely together. Some employers think this problem sufficiently serious to have rules to keep couples apart. At Arthur Andersen couples are not allowed to work in the same business unit. "The basic policy is that partners should never be in the position where one supervises the progress of another," says the company, adding that the rule applies not just to couples but to members of the same family.

McGraw Hill takes a slightly more flexible approach. "We deal with every situation on its merits. Where there may be a potential conflict, we review it," the company says. "It is an issue if the man is married to someone more junior in the department, and others think the partner is getting more favourable treatment. If that person isn't a good performer, it could be harder for their husband to talk to them."

For most companies there is much to be said for doing nothing. "We know that people are more likely to meet their partners at work than anywhere else. Usually it means more loyalty not less," says Angela Baron of the Institute of Personnel Management. "The only time there is a problem is when people fall out, if that creates an

atmosphere it should be dealt with under normal performance management techniques."

There is some evidence that couples can be an asset rather than a potential problem. American research shows that morale and absenteeism improve when a workplace romance is in full swing.

David Norburn, director of the Management School at Imperial College and his wife Sue Birley are a veteran career couple. Over the past 23 years they have held jobs together at six different business schools and universities, but found some more accommodating than others. "A bad response is the fear factor of the power of two people working together. A good response is that a couple gets up to speed more quickly. One plus one equals more than two," says Norburn.

In his latest job at Imperial, he is her direct boss. He admits that there is a danger that some colleagues could suspect favouritism, just as there is a similar risk on her. He thinks these problems are minor compared to the advantages. "The real plus is that you can gossip about the same people."

Others might complain that dinner at home is not much different to lunch in the staff canteen.

More power to the team

Christopher Lorenz explains why managers do not always know best

Performance measurement systems for multi-functional teams should not be designed by managers, but by the teams themselves. Nor, except in extreme circumstances, should managers intervene when measures show that problems are developing; the teams should be left to take the necessary remedial action themselves.

These are two of the many far-reaching changes which companies must make, according to Christopher Meyer, an American consultant, if they are to succeed in the popular attempt to replace their traditional "functional" (departmental) structures with cross-functional, or "process-focused" organisations.

Many executives have not yet even realised that they need new types of measures if multi-functional teams are to succeed, Meyer claims. But even where this need has been recognised, managers often use the new measures to reinforce their own power, rather than that of the teams, he argues in an article in the latest Harvard Business Review.

A measurement system designed to support a process-based organisation should help teams overcome two basic obstacles to their effectiveness, says Meyer: getting functions to provide expertise when it is needed; and getting people from different functions on a team to speak a common language.

As Meyer argues, traditional measurement systems fail to solve these problems in several respects. First, their primary role is to pull "good information" up the organisation, so that senior managers can make "good decisions" that flow down it.

To that end, each relatively independent function has its own set of measures. Marketing tracks market share, operations watches inventory, finance monitors costs, and so on. Such "results measures" tell the various parts of an organisation where they stand, but not how they got there or what either they or the organisation as a whole should do differently. As Meyer puts it, the few cross-functional "results

measures" in most organisations are financial: revenues, gross margins, cost of goods sold, capital assets, debt and so on. They "exist only to help top managers".

By contrast, "process measures" monitor the activities throughout an organisation that produce a given result. They are essential to help cross-functional teams deliver an entire product or service, such as order fulfilment or product development.

Staffing is a far more helpful measure than most companies realise, he suggests. If it covers not just the number of people, but also the years of experience in main job categories, it can have a marked effect on a team's performance, he says. If particular staff are missing at a particular stage in a project, time-consuming and expensive problems arise later.

Contesting the popular view especially in the US - that "what gets measured gets done", Meyer advises strongly against the temptation to pile measure upon measure. Otherwise, team members end up spending too much time collecting data and monitoring their activities, and not enough time managing their projects. In general, a team should have no more than 15 measures.

Meyer illustrates his warnings against relying on traditional measures, and also against managers using a team's measures to reinforce their own control, with episodes that have occurred at Ford in the US. In one case, the result of executive intervention in a product quality project was frustration for team members and managers alike, and also delay.

Meyer fails to explain how an organisation can avoid incompatibility and chaos when it allows teams of various shapes and sizes to design their own measures. But his overall message is powerful all the same: that "managers must never make the mistake of thinking that they know what is best for the team".

*How the right measures help teams excel. Reprint no 94305. Fax (US) 617-495-6985.

YOU WON'T BELIEVE YOUR



EARS

Just a quick glance at the Ericsson EH237 will tell you that here is a mobile phone with a lot going for it. Small, compact and obviously well designed, as you can see. And, on closer inspection you'll discover its many other attributes.

It has an illuminated keypad and a 199 name/number memory with instant access to emergency and directory enquiry services. Plus there's a choice of security and call barring options, call times and total call counts, automatic recall and last dialed number redial.

So your eyes obviously don't deceive you. But you might think your ears do. Listen, can a mobile phone really sound that good? In a word: yes.

Partly it's due to something you'll already have noticed.

That stubby little aerial which you don't need to pull up when you make or receive a call.

Technically it's a helical antenna offering parabolic performance. But you won't want to know that. From your point of view it simply means that it works just as well pointed in any direction. The signal stays constant regardless.

The attention we paid to the sound quality on the EH237 even extended to developing the earpiece in association with a hi-fi manufacturer.

The result you can hear for yourself at your nearest mobile phone dealer. Believe us, we doubt you'll find another mobile as easy on the ears.

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CONTRACTS & TENDERS

PROCUREMENT OF CONSULTING SERVICES FOR CONCESSION OF INTERNATIONAL AIRPORTS' OPERATIONS AND ADMINISTRATION IN ECUADOR

THE GOVERNMENT OF ECUADOR has initiated the process of modernizing its airport administration and operations activities. The Government is seeking expressions of interest and brief Statements of Qualifications from consortiums of legal, technical, accounting, and investment banking and promotion firms with experience in the design and establishment of concession contracts for the operation and administration of airports.

THE REFORM PROGRAM will be implemented by the National Council for the Modernization of the State (CONAM) in coordination with the National Civil Aviation Authority. It would include separate concession contracts for the administration and operations of Guayaquil and Quito's International Airports.

INTERESTED CONSORTIUMS ARE REQUESTED to send, through a sole representative, any readily available information demonstrating private sector participation experience in airport administration. Please send Statement of Qualifications in English or Spanish, including Curricula Vita of staff that could be assigned in Ecuador and client references of recently completed projects to the address below prior to May 31, 1994.

Mr. MARCEL LANIADO DE WIND
NATIONAL COUNCIL FOR THE MODERNIZATION OF THE STATE
JUAN LEON MERA 130, 9th. Floor
QUITO, ECUADOR
FAX: (5932) 509-437

INVITATION FOR BIDS

The Ministry of Public Order of Albania invites sealed bids for the purchasing of the New Albanian Passport, with budgetary funds, through International and Local Competitive Bidding.

Total need will be 2 million pieces, from which 700,000 in the first year, accompanied by the equipment for computerisation printing and laminating.
Cost of Bidding Documents USD 200.

Bidding Documents can be obtained from Trade Relation Department of MPO on submission of a written application and upon payment of the mentioned non refundable fee into the account no 1388/107/01, maintained by the MPO at the National Commercial Bank of Albania-Tirana/Albania.

These documents will be available from the Trade Relation Department and can be obtained from the same, every day from May 20, 1994 at 12:00-15:00.

Bid submission deadline and public bid opening date: June 30, 1994, 12:00 Midday at MPO.

Bids will be opened in the presence of those bidders representatives who may choose to attend at above mentioned date.

Further information can be obtained from:

TRADE RELATION DEPARTMENT/MPO

Mr Arben Kellici

Tel: +355 42 26801 3255

Fax: +355 42 27250

LEGAL NOTICES

NOTICE TO SHAREHOLDERS OF MLH REALTY INVESTMENTS VI N.V.

Notice of the Annual General Meeting of Shareholders of MLH REALTY INVESTMENTS VI N.V. (the "Company") is hereby given. The meeting is to take place at 11:30am on May 30, 1994 at the registered office of the Company, 6 John B. Gorsiraweg, Curaçao, Netherlands Antilles. The agenda of the meeting is set forth below.

AGENDA

Annual Meeting of Shareholders of MLH REALTY INVESTMENTS VI N.V.

- Report by Board of Supervisory Directors on the course of business of the Company and on the administration conducted during the fiscal year ended November 30, 1993.
- Discharge and subsequent re-election of the Board of Supervisory Directors.
- Report by the Board of Managing Directors on the course of business during the fiscal year ended November 30, 1993.
- Presentation of the Net Result of the period December 1, 1992 through November 30, 1993.
- Confirmation and adoption of the Balance Sheet and Profit and Loss Account for the period ended November 30, 1993 and as presented in the report of the accounting firm of Ernst & Young dated April 20, 1994.
- Discharge and subsequent re-election of the Board of Managing Directors.
- Selection of independent auditors.

Shareholders, by executing the subscription agreement for their shares have executed a discretionary proxy in favour of Yvomanite Corporation N.V., authorizing Yvomanite Corporation N.V. to vote the investor's shares. This proxy may be revoked either personally at the General Meeting of Shareholders or by written notice to Yvomanite Corporation N.V. 6 John B. Gorsiraweg, Curaçao, Netherlands Antilles, received prior to such meeting. Shareholders have the opportunity to instruct Yvomanite Corporation N.V. as to the voting of their shares by writing to Yvomanite Corporation N.V. at the above address.

MLH REALTY INVESTMENTS VI N.V.
BY: MeesPierson Trust (Curaçao) N.V.
Managing Director

All Advertisement bookings are accepted subject to our current Terms and Conditions, copies of which are available by writing to:

The Advertisement Production Director
The Financial Times,
One Southwark Bridge, London SE1 9HL
Tel: 071 873 3223 Fax: 071 873 3064

THE MONDAY People page

Branching away from the ranch

Ted Waitt tells Katharine Campbell how he made Sioux City the Gateway to the world's personal computer-users

One of the typically eccentric "millionaires" by which Gateway 2000 chooses to chart its growth was July 1992, the month the gravel parking lot was paved.

Ted Waitt, 32, who created the world's ninth largest vendor of personal computers from a farmhouse in Iowa nine years ago, cares deeply about such things. "The gravel symbolised our philosophy of keeping the cost of doing business low, and not losing sight of our roots." The rest of the staff, with their mud-spattered cars, eventually won him over, but even then, a colleague had to send in the engineers to explain why keeping his own space unpaved would be a symbol too far.

Now the largest mail-order PC vendor in the US, Gateway sold \$1.73bn worth of IBM-compatibles in 1993, 56 per cent more than the previous year. It claims to be leaner and meaner than its rivals, including Dell, the industry pioneer of direct marketing.

Dispensing entirely with dealers and their mark-ups, Waitt assembles machines using brand-name components, and addresses its computer-literate, price-sensitive clientele through ads in specialist magazines. That works even for sales to large corporations, at least those with decentralised purchasing organisations. If the function is centralised "you have to do a lot of schmoozing. We don't schmooze much: it's expensive," Waitt explains.

Convinced the formula would travel, Gateway established a subsidiary in Dublin last October, from where it wants to service the rest of Europe.

Sales in the UK have gone better than expected, but the continent will be far trickier. Waitt unveiled his French models at the beginning of this month, and Germany is pencilled in before the end of the year. Rivals are deeply sceptical that the relatively unfamiliar mail-order approach will catch on.

But if it wasn't a high-wire act, Waitt wouldn't be having fun - which he patently is. The antithesis of the computer nerd, his gifts are not those of the technical visionary; his is basically a highly gifted sales and marketing brain.

When forced to sit down, the nervous energy is channelled alternately into fiddling with his lank pony tail and getting through the daily two packs of Camels. No friend of the business suit, he made his mark in London a few years back by showing up at a black tie ceremony in cowboy boots and a string tie. Given his apparent restlessness, it comes as a slight surprise that he has settled down to a wife - Joan is a real estate broker - and two young kids.

Product of the boondocks of Sioux City - and proud of it - Waitt happily admits he had always set out to make money, "and, um, for whatever reason, I was fairly convinced I would be successful at something."

As the marketing literature for Gateway will not let you forget, the Waitts have been in cattle for five generations, but Ted, it seems, was not exactly encouraged aboard. Instead, he took himself off to the University of Iowa, where he failed to stay the course in finance and marketing - "college in America doesn't prepare you for a whole lot of anything" - and went to work as a salesman in a computer store in Des Moines.

Then, as now, no gizmo freak, he started off knowing nothing about PCs - but nine months later was in business on his own. Mike Hammond, whom he met at the store, provided the technical brains and his older brother Norm - trained in the family cattle business - the financial nous. Ted, meanwhile, did what he does best - selling.

Ads have been a company trademark from the start. At first Waitt wrote his own copy and the creative work is still done in-house - including that for Europe. And of course he continues to

star in the big parts in the ads: he posed in pirate gear in the US, as King Arthur for the UK launch, as Lafayette for the French. It is all intended to reinforce the company's home-spun philosophy - which is also why the packaging is covered in splashes of black and white - supposedly reminiscent of cowhides.

His taste for convertibles and jet-skis aside, Waitt claims he actually doesn't like spending money. He certainly kept his hands off the cash as the business grew. Started on \$10,000 secured against Granny Waitt's certificate of deposit, the company still makes much of its low gearing. Gateway belonged solely to him and his brother until 15 per cent was floated on Nasdaq last December.

Like a child who resists growing up, Waitt does not relish every aspect of running a big company. Outside shareholders, he concedes, are indeed "a bit of a nuisance". He also affects not to track the share price. "It would drive me crazy".

One can see his point. Launched at \$15, it motored up to \$34, but was last week lingering only just above the low of \$13.5. Even if Gateway's net margin of 4.1 per cent is still one of the best in the business, Wall Street disliked being surprised by the 1994 first quarter earnings - down 2.7 per cent on a 12 month comparison. Waitt is only just learning - reluctantly - to play the game. And his investor relations man, Jim Wharton, who joined last autumn after having been mayor of Sioux City, certainly followed an unusual path to the post.

Earnings were down partly because an unexpected change in "bus" technology, the process by which data is moved around within the PC, caught the company on the hop. The problem illustrates the ever-present risk of being tripped up by change in a business where minimal inventory is a crucial component of cost minimisation. The company was also eventually

forced to allocate more resources to its (free) customer support service when some other software companies began to charge for after-sales assistance.

Waitt does not deny the difficulties. "Six months ago, the time spent on each call suddenly went up by about 50 per cent." "We are finding we are giving DOS lessons over the phone - people stay on the line for four or five hours, particularly at night." Unhappy customers complain that at one point last year their calls might not be returned until the following day.

Another thing Waitt has disliked, one suspects, has been the need gradually to cede control to others. Bob Spears, managing director of the European operation, observes that Waitt loves coming to Dublin. "He likes to be around a Gateway of just 200 people again."

Founded a year before Gateway, Dell, which plunged into loss for the first time in 1993, is further down the road to adulthood - and struggling. What lessons does he draw?

"Dell is a very different company" begins Waitt, who himself could not be more different from his earnest, terribly mature, but actually younger rival Michael Dell. He believes that if you combine mail order with more traditional selling - as Dell does - managing it becomes very complicated.

While Waitt thinks he has already achieved "critical mass" sufficient to survive among the big boys, there are hurdles aplenty ahead. Europe will almost certainly prove tougher than he imagines, to begin with. At the same time, Gateway's strength to date does lie in its marketing and distribution formula; if margins are cut to the bone on PCs, Waitt could always shift to mobile phones, or almost anything else.

So how can he prove Gateway is not just another a rocket ship, in the jargon? Much fingerling of the pony tail. "That's the tough part," he says.

Personae

Chapman: poised to 'take on more' for Nomura Securities

Max Chapman, the combative American who in the past four years has turned Nomura Securities' sleepy and unprofitable US operation into an unlikely Wall Street success story, was asked recently if he would stay with the Japanese firm when his contract expired in September. He replied: "At some point, Nomura will say to me: 'We would like you to do something more.' Or I'll decide to do something else."

Well, now it seems that Nomura has asked if Chapman would like to do something more: namely, take over the additional task of running the firm's London operation. And

it looks as if the ambitious American is ready to accept the offer.

Although the details of his appointment as chairman of Nomura International in London were still being worked out last week, an announcement is expected within a few days. If he does take charge of London, and with it the rest of Europe, it will be an acknowledgement both of Chapman's growing influence at the world's largest securities house, and of the importance that Nomura places on integrating its far-flung overseas operations into a unified whole.

Like many securities houses with global pretensions,

Nomura has discovered that competition and rivalries between its separate foreign units has been counter-productive, not to mention costly. To rectify the situation, Nomura wants to merge its individual fiefdoms, and Tokyo clearly believes Chapman is the man to get US, London and Europe all reading from the same page.

Assuming he accepts the offer, the tough-looking and tough-tongued Chapman is likely to bring to London the same intensity of purpose that he brought to New York, which, after a few run-ins with Tokyo, he eventually turned into a smart, and highly profitable US-style securities house.

Rapid Path for Donovan

Ever flown in or out of New York and cursed the lack of any rapid transit link between the city and its airports, asks Richard Tomkins. Then meet someone who hopes to help put that right - Kathleen Donovan, the first woman to chair the Port Authority of New York and New Jersey.

The Port Authority is an odd institution. Apart from running the three main airports - JFK, La Guardia and Newark - it operates the PATH rapid transit system linking New Jersey and Manhattan, six interstate toll bridges and tunnels, two bus tunnels, a ferry service, the New York-New Jersey Port, three industrial parks and the World Trade Centre. It has annual revenues of nearly \$2bn, but as a self-governing public agency it is accountable to neither electors nor shareholders.

Could things change under Donovan? An attorney, an active Republican and a former New Jersey legislator, she was appointed to the board by New Jersey's Republican governor, Christine Todd Whitman, for whom she campaigned in last year's state elections. Given that context, you might think a touch of privatisation could be on the way.

Donovan, however, is reluctant to be cast in the role of revolutionary. If anything, she seems set to expand the



authority's business empire further by pressing ahead with plans for a rapid transit system linking JFK and La Guardia airports with Manhattan. True, that will be expensive, she says. "But then nearly everything the authority does is expensive."

Still, Donovan, 42, does not rule out a growing role for the private sector. The management of some of the authority's functions could be contracted out even if the ownership does not change, she says. "I am sure you are going to see a lot more public and private sector partnerships."

Saenz poaches from BBV

After its takeover two weeks ago by Banco Santander, writs said that Banco Español de Crédito, Banco, should more fully be called Banco Santanderino de Crédito and known as Bansaño, writes Tom Burns. But perhaps it ought to be identified as Banco Vizcaino de Crédito, Bávito, and Banco Bilbao Vizcaya,

BBV, the bank that was ousted in the auction, should simply be referred to as Banco Bilbao.

The key to all the playing with name-tags is Alfredo Saenz, 52, chairman of Bansaño, former vice-president of BBV and former heir apparent to Banco Vizcaya before the latter merged with Banco Bilbao in 1988. Saenz, an acknowledged troubleshooter in the domestic banking business, was "lent" by BBV to rescue Bansaño after the Bank of Spain's intervention at the end of last year. Santander immediately asked Saenz to run its prize.

Saenz not only accepted the offer but also persuaded eight colleagues to leave BBV and join him on Bansaño's management board. To a man, the Saenz-picked team has an emphatic Vizcaya pedigree.

The most senior defector, after Saenz, is Bansaño's new managing director, Víctor Manuel Menéndez Millán, 53. He was Vizcaya's treasurer at the time of the merger with Bilbao and went on to be a member of BBV's management board with responsibility for information systems.

The Saenz-inspired stampede of Vizcaya managers into Bansaño is likely finally to pare BBV down to its Bilbao bone. Three years ago Francisco Lario, once Saenz's rival first at Vizcaya and then at BBV, became chairman of Argentina, and has since lured some 70 one-time Vizcaya employees away from BBV to the state-controlled bank.

CONFERENCES & EXHIBITIONS

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Colin Amery signs off from this page

Architecture as an art

Is architecture art? It is a fair question, since this is my last Monday column for the FT on the Arts page - although I shall still be writing for the FT and still on a Monday.

Once upon a time, especially around the last turn of the century, it was commonplace to talk of architecture as "the mother of the arts". Today the debate about architecture has become the mother and father of all debates, but whether or not it is an informed debate about artistic virtues is highly questionable.

Even the secretary of state for the environment joined the militant tendency of architect haters last week by describing many of them as "arrogant creators of brutal and alienating buildings". Of course Mr Gummer is not wrong; but he should be aware that in the last decade things have improved considerably.

There is greater public awareness of architecture, brought about by a reaction to both the brutal horrors of the 1960s and the boom follies of the 1980s. There is more informed interest in conservation - witness more than two million members of the National Trust, a lively conservationist television programme (BBC 1, *One Foot in the Past*), and the growth of "historic home" magazines.

At the commissioning level, there is much more concern about hiring good architects, which in turn has led to more competitions, as developers realise that good buildings are good business.

During the period I have been writing on this page, I have been lucky enough to sit on many juries and competition adjudications and have been involved with a range of new buildings that all demonstrate architecture as an art, and never as just a handmaiden of nihilist modernist propagandists.

The Sainsbury Wing of the National Gallery in London by Robert Venturi and Denise Scott-Brown succeeds in being a complex work of art in itself while never overwhelming the paintings. The Supreme Court in Jerusalem designed by the Karmi brother and sister team is a unique example of a late 20th century monumental building that is timeless in its relationship to its environment. In this case the sensitive stones of the Holy City. At the Tate Gallery at St Ives, Cornwall, Eilred Evans and David

Shalev produced a building of such pristine clarity and form that it gleams as a work of art almost more brightly than some of the collections it displays. It was an excess of talent which divided the jury of that competition.

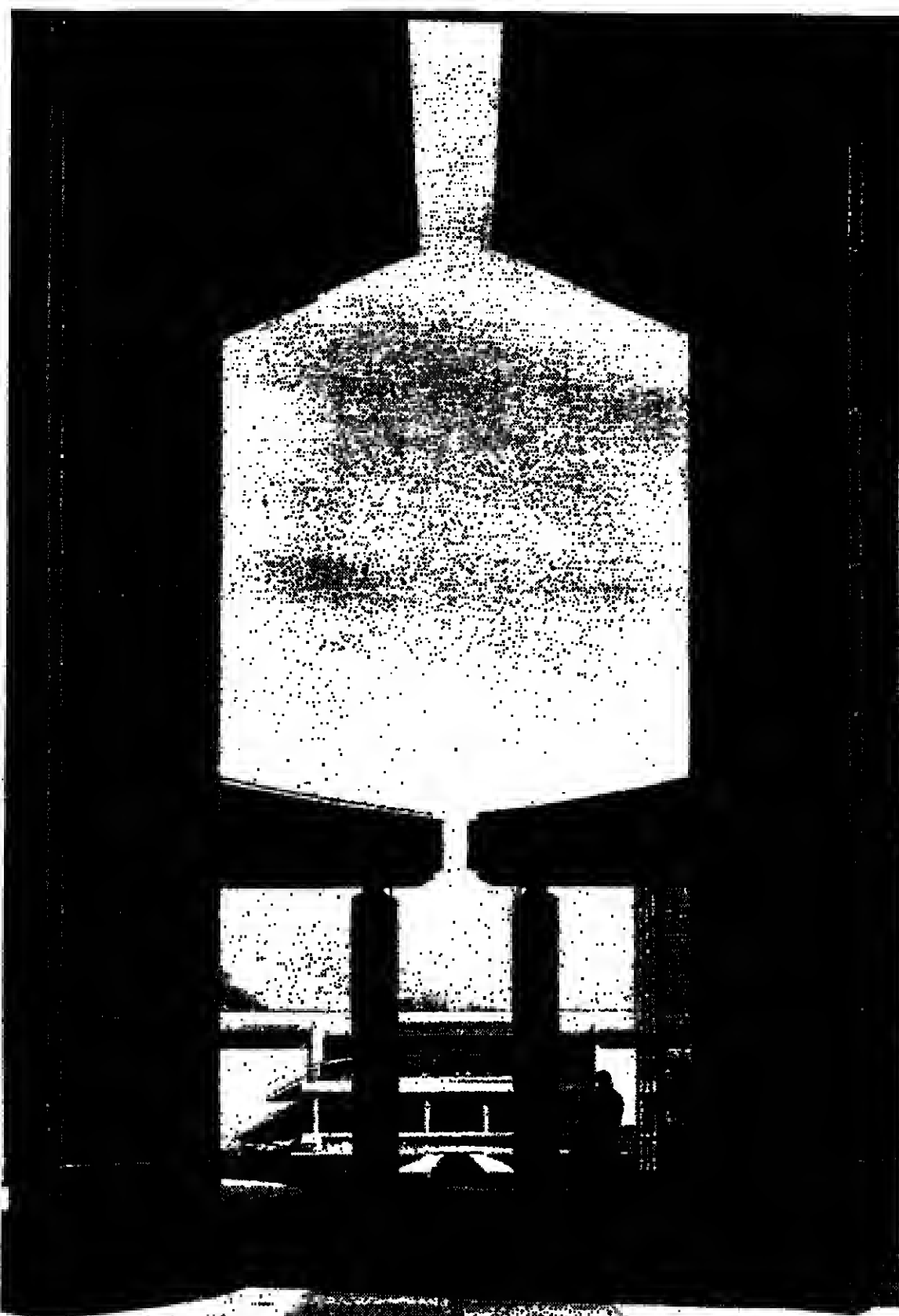
The debates and discussions that took place during the selection of architects for these three buildings was always at a highly intense level. Client bodies and benefactors for buildings of this calibre should never be under-estimated: they show great concern and, in some competitions, are frustrated by the lack of an adequate creative response from architects.

What has become increasingly clear, is the need for architects to bring practicality and art together. This is not such an Herculean task if architects are prepared to take the client on board as they move from concept to detail. Clients often know far more about the way they want their buildings to work than the architects - and there is such a thing as creative collaboration.

There were some happy signs in last week's Sunday Times/Royal Fine Art Commission Architecture Awards that commerce and industry have, despite the recession, completed some innovative and worthwhile new buildings.

The Building of the Year 1994 went to the Cable and Wireless College in Coventry, designed by MacCormac Jamieson Prichard. Cable and Wireless has shown itself to be a brave patron. For its refurbished London office, sculptor William Pye was commissioned to design a brilliant water feature. In Coventry, its training school for advance communication technology does not adopt the obvious architectural language of "high-tech"; it is much more low tech, almost vernacular, with its sweeping roofs and lattice of glazing. Commerce triumphed, too, with a dazzling new Sainsbury store at Canley, also near Coventry, an elegant glass and steel pavilion designed by Lifschitz Davidson.

Both Sainsbury and Cable and Wireless are major companies that see the real value of good design. These two new buildings are worthy prize winners because they bring art to life. That must be the role of good architecture.



Sunday Times/Royal Fine Art Commission Building of the Year: the C&W college in Coventry

Kunsten Festival des Arts

Alastair Macaulay welcomes an important new theatrical event

Brussels, centre of the European Union, has a new international arts festival - the Belgian Kunsten Festival des Arts. Britain, the most notoriously Eurosceptical of EU nations, is not represented.

The festival, which runs throughout May, has offerings from France, Germany, Italy, Holland, and Belgium; from China, Taiwan, Hong Kong, South Africa, and from the US, but nothing from Britain - which places it in the company of Luxembourg, Denmark, Austria, Spain, and Greece. What does this say about Britain's artistic standing in Europe?

The emphasis of this first Belgian festival (others are likely to follow in later years) is on progressive theatre. The few dance offerings consist of modern dance (including a world premiere from Merce Cunningham, on May 18). No ballet, no opera, no Shakespeare. Is it not odd that Brussels, possibly the world's most bourgeois city, should house so new-wave a festival in no less than 17 auditoria? Odd to a Brit, maybe. But "epater les bourgeois" has so long been a

motto of much continental European art that one should hardly be surprised. Particularly in European theatre, tradition is seldom considered a virtue.

Stanislas Nordey, the 28-year-old director of the Compagnie Nordey, has not only staged Pasolini's long play *Pylade*, he also prefaces it with Iannis Rissos short soliloquy *Chrysothemis*. And he begins his show with the actors sitting at a table in front of the raised stage, facing us, like speakers on a panel.

Both *Pylade* and *Chrysothemis* are rampantly revisionist. They focus on characters who in Greek literature were never more than also-rans: Pylades, the loyal friend of Orestes, and Chrysothemis, the timid sister of Orestes and Electra. Nordey has the soliloquy *Chrysothemis* spoken by another of the panel-speakers, but, as she develops her monologue, she

risks through a series of statuette positions, until her feet are planted on the table.

Pylade, which follows, gradually opens up the whole stage area. This, an altogether more serious and political re-telling of legend, begins just where Aeschylus's *Orestes* ends. The court in which Athena has freed Orestes from the charges of the Furies was the beginning of rule by law rather than religion; and Orestes replaced tyranny with the first democracy. Here - echoing or pre-echoing post-revolutionary France and Russia - there is intense debate about the role of religion and the nature of government. Electra proves to be a nostalgic reactionary; Pylades is conservative enough to call for religion and a return to pre-civilised values.

So far *Pylade* has been interesting but laboured. When Pylade takes his ideals into exile, the play remains highly

symbolic, but becomes more fully a play; his journey reminds one at times of Shakespearean heroes - Henry VI, Hamlet, even Lear. And it is now that Nordey's direction starts to flower, and to reveal the physicality for which the advance blurb celebrates him.

The actress playing the Furies has a marvelous, loudly incessant, restless tread on the spot, while caught in a blaze of side-lighting - she holds her arms in a single huge martial gesture and inflames Pylade with her rhetoric about removing the barriers between high and low. Just as memorable is the tall male Athena, a figure of justice who becomes more bizarre, indeed camp, with each appearance, until he/she is virtually unrecognisable.

Nordey's production is a long epic - four and a half hours -

but despite its frequent post-modern self-awareness it has a cumulative power, and becomes a serious exemplum of the *Théâtre de Parole* championed by Pasolini ("Theatre of Dialectic"). The title role and most other parts are played with great dignity and humanity.

In utter contrast, but also commenting ironically on the legacy of the past, is *Misra*, from the Volksbühne in Berlin, directed by the Swiss Christoph Marthaler. Eleven people sit in a huge dilapidated hall without communicating, like inmates in an institution. They have their fatuous routines - tea, cake, washing - and each person, though stunted in some way, is a highly individual character, pathetic and funny. The one routine that transforms them is singing; and their songs - whether folk, popular, or national anthems - are all highly German.

Singing, these disparate Germans suddenly co-operate, sometimes in elaborate harmony. They are so foolish as individuals that it seems to be sheer accident that the more nationalist their music, the more harmonious they become. Marthaler paces all this so well that the central meaning of the piece - the disturbing power of nationalism and anthems to galvanise people who usually are silly incompetents - never clobbers you. Superb performances by all.

These two are large productions, and have launched the festival impressively. There are other, much more intimate stagings. I will report later in May on further offerings of this festival. It is not only patriotism that makes me wish some British theatre was included. Yet, since three of the four events I watched in May 1-2 were so interesting, this Brit can only commend the festival's start and look forward to more.

The Kunsten Festival des Arts, Brussels, continues until June 5

Opera/Richard Fairman

The Kirov Opera

The energy of the Kirov Opera under the artistic directorship of Valery Gergiev seems to know no bounds. Here, the link-up with the Royal Philharmonic Orchestra show it venturing beyond the concert performances of Russian operas that one thought to be its limit to Wagner, Mahler and Berlioz in 1985.

This year the operas of Rimsky-Korsakov are the Kirov's focus of attention, although that does not mean any less effort and activity. In June the company has the "White Nights" Festival in St Petersburg. In July it is visiting the Mikkeli Festival in Finland and Istanbul. By late autumn it has reached Paris, where the Théâtre des Champs-Élysées is presenting four operas, including Rimsky-Korsakov's *Sadko* and *The Legend of the Invisible City of Kitezh*. Do Gergiev and his team never tire?

Friday's concert at the Barbican offered a foretaste of *Kitezh*. This was the second in the RPO/Kirov series (following their success with Tchaikovsky's *Iolanta*) and suggested that Gergiev and the orchestra have formed a good working relationship. A suite from the opera featured some delicately atmospheric sonorities and playing so quiet that it could have been Simon Rattle holding the baton. Rumours of minimal rehearsal time were not obviously borne out.

Just as one can expect fairies tripping through Mendelssohn's music so Rimsky-Korsakov invariably wallows

in the high romance of fairy-tale. Give him a stage direction that calls for a snow storm swirling around a castle in a magic kingdom and Rimsky-Korsakov will respond with mysterious divided strings and harp sweeping up and down glissandos.

That is the opening tableau of his one-act opera *Kashchey the Immortal*, its story of a captive princess rescued from the clutches of an ogre with supernatural powers is typical Russian folk-tale, for which the composer mixed a blend of his usual lush orchestral colours with a distinct Wagnerian tint (especially the *Walküre* storm). This was said to be the first UK performance of the opera and Gergiev made it a vivid one.

Whenever singers from the Kirov appear, there is one who makes a big impact. This time it was Larissa Diadkova, who delivered the goods in no uncertain fashion as Kashcheyevna, the Kundry-like figure who lures knights to their doom on her enchanted island; her Slavic mezzo has a bite and force with which one would not like to argue. The soprano Marina Staguch sang a nicely wicked Lullaby as the princess who wishes everlasting sleep upon her captor, Konstantin Puzhnikov was the Mime-like Kashchey, supported by Alexander Gergalov and Vladimir Ognovenko, the baritone and firm bass. The London Choral Society doubled for the Kirov Chorus - an unenviable task.

Sponsored by The Regent, London

La vera storia

On a rainy Saturday, Luciano Berio's opera *La vera storia* crowned the South Bank's festival of his music magnificently - perhaps even beyond the expectations of the festival-planners and the BBC, who put this concert version on.

Premiered at La Scala in 1982 but new to Britain, *La vera storia* was here "semi-staged" by Tim Hopkins, as tidily as could be managed on a stage crowded with Berio's very large orchestra.

Berio's dramatic plan for Act 1 involves only bare archetypes on the 19th century Italian model: as exemplified by the four principals of Verdi's *Il trovatore* - their operatic vociferousness, their standard roles, sentiments and fraught relations and by his lusty crowd-choruses. There is no story (true or otherwise), just a second-order "story" about what those musical stories were like and what they meant. So far, so good. Calvino, who indeed wrote the libretto.

He and Berio discussed ideas for the opera in 1977, and soon he supplied the words, first for the archetypal chorus in its many moods, jocularly unbuttoned or fatal or political, and then for the soloists, stereotypical too but more elevated. At that point Calvino apparently withdrew to let Berio develop his own plan for Act 2. It recycles the music and most of the first-act words, with some re-ordering and reassignment to different voices, for a more immediate drama: an urban nightmare of modern authoritarianism, with the 1969 Milan scandal about the death-in-custody of the anarchist Pinelli at its polemical heart.

Berio conducted the BBC

Symphony with many extra players, its full-time singers, its part-time chorus and various electronics chaps, to hugely assured effect. In Act 1, which proceeds in block-like distinct numbers, the chorus shone in theirs, as did the peripatetic brass band. For some of the excellent soloists, the onslaught of Berio's exposed, brass-heavy orchestra (designed for quarantine in an opera) was daunting but not for Felicity Palmer's "Azucena" archetype: indomitably eloquent, and superbly forceful in tragedy-vein.

Still less Milva's stentorian belated-singer, intruding bravely wry, dove-to-earth songs amid the idealised operatic routine of Act 1 (*vide* Zerkina in Strauss's *Ariadne auf Naxos*). Berio intended the successive ballads for various voices, but since Milva can deliver every one to perfection she sang them all. Between them, Milva and Miss Palmer claimed Berio's most intimately characteristic vocal lines, inspired by the accents of southern Italian folk song.

In Act 2, where the orchestral weight is more fluently lightened, all the other soloists (Sue Fitchell, Luisa Castellani, Michael Myers, David Wilcock, Johnson, Jeremy White and Peter Hall) came into their own, as did Berio's jazzy clarinet and saxophone. If the semi-staging left the implied action vague, the music rendered it cruel and clear - but visionary too. Though at the very least *La vera storia* is agit-prop of a high order, all its best music transcends that. A full staging at Covent Garden or the ENO would be an exciting prospect.

David Murray



BERLIN

OPERA/DANCE
Staatsoper unter den Linden
Tonight, Wed, Sat, next Mon: René Jacobs conducts Fred Berndt's production of Graun's *Cleopatra* a Cesare, with cast headed by Deborah Beroncel, Janet Williams and Lynne Dawson. Fri: Christa Ludwig song recital. Sun: Helmut Rother with Günter von Klagenau. Rainer Goldberg and Siegfried Vogel (200 4762/2035 494)

Deutsche Oper Tonight: Wagner-Solene. Tomorrow: Jost Meier's new *Dreyfus* opera, staged by Torsten Fiebert and conducted by Christopher Keene, with cast headed by Paul Frey. Wed, Sat, next Mon: concert performances of Il Pirata with Lucia Aliberti. Thurs: Der fliegende Holländer with James Morris and Julia Varady. Fri: Peter Schaufuss' production of *Giselle*. Sun: Alda with Julia Varady and Fabio Armillato (341 0249)

CONCERTS
Philharmonie Tonight: Günter Wand conducts Berlin Radio Symphony

Orchestra in Bruckner's Eighth Symphony. Wed: Mikhail Pletnev conducts Berlin Symphony Orchestra in symphonies by Beethoven and Tchaikovsky. Thurs: Daniel Barenboim conducts Chicago Symphony Orchestra in Debussy, Strauss and Brahms. Sat: Maurizio Pollini plays Beethoven piano sonatas. Sun, next Mon, Tues and Wed: Pierre Boulez conducts Berlin Philharmonic Orchestra and Radio Chorus in works by Stravinsky and Ravel (2548 6132)

Schauspielhaus Tomorrow: Christine Eilinger violin recital. Wed: Balazs Kocsar conducts Hungarian National Philharmonic Orchestra. In works by Brahms, Dohnanyi and Franck. Thurs, Fri: Klaus Tennstedt conducts Berlin Staatskapelle in Bruckner's Seventh Symphony (2090 2156)
Königsplatz Opera Thurs: Yakov Kreizberg conducts Orchestra of the Komische Oper in works by Shostakovich and Bruckner, with violin soloist Victor Tretjakov (229 2555)
THEATRE
Peter Stein gives readings from Goethe's *Faust*. Part Two on Tues and Thurs this week at Martin Gropius Bau, and on Wed, Fri and Sun next week (2548 8132). A new production of the musical *Funny Girl* opens at Metropol-Theater on Fri (2036 4117). Repertory at Deutsches Theater includes Ionesco's *The Bald Prima Donna*, Ibsen's *Peer Gynt* and David Mamet's *Oleanna* (2844 1225)

NEW YORK

THEATRE
● *Passions*: Stephen Sondheim's

new musical based on Igino Tarchetti's 1869 novel about a woman's unrequited love for a handsome young army captain (Plymouth, 236 West 45th St, 239 6200)

● *Broken Glass*: set in New York in 1938, Arthur Miller's new play is a compassionate study of paralysis in the face of crisis (Booth, 222 West 45th St, 239 6200)

● *All in the Timing*: six sprawling short plays by David Ives add up to one enchanted evening (John Houseman, 450 West 42nd St, 239 6200)

● *Medea*: Diana Rigg gives a magnetic performance in this production of Euripides' tragedy, an import from London's Almeida Theatre directed by Jonathan Kent (Longacre, 220 West 48th St, 239 6200)

● *Three Tall Women*: a moving, poetic play which has just won Edward Albee a Pulitzer Prize. Myra Carter, Marian Salda and Jordan Baker represent three generations of women trying to sort out their pasts (Promenade, Broadway at 78th St, 239 6200)

● *Angels in America*: Tony Kushner's two-part epic conjures a vision of America at the edge of disaster. Part one is *Millennium Approaches*, part two *Perestroika*, played on separate evenings (Walter Kerr, 219 West 48th St, 239 6200)

● *Four Dogs and a Bone*: John Patrick Shanley's satiric comedy about movie-making and power plays in Hollywood (Lucille Lortel, 121 Christopher St, 924 8782)

● *Laughter on the 23rd Floor*: Neil Simon's 27th Broadway play, about a group of writers trying to come up with a new show, is one

of his finest comic efforts (Richard Rodgers, 228 West 48th St, 307 4100)

● *The Sisters Rosensweig*: Wendy Wasserstein's most successful play to date, a comedy with serious undertones about the reunion in London of three American Jewish sisters (Ethel Barrymore, 243 West 47th St, 239 6200)

● *The Rise and Fall of Little Voice*: Hynden Walch portrays a painfully shy woman with a remarkable singing voice in this play by Jim Cartwright. A Steppenwolf Theatre Company production from Chicago (Neil Simon, 250 West 52nd St, 307 4100)

● *She Loves Me*: the 1963 Bock, Harnick and Masteroff musical is a delicate, unadorned simple story with all the humanity, integrity and charm that Broadway's mega-musicals lack (Brooks Atkinson, 256 West 47th St, 307 4100)

DANCE/CONCERTS
Metropolitan Opera American Ballet Theatre's Spring season runs daily except Sun till June 4. This week's repertory includes Kenneth MacMillan's *Manon* and Kevin McKenzie's full-length version of *Nutcracker* (362 6000)

State Theater New York City Ballet's Spring season runs daily except Mon till June 28, with choreographies by Balanchine, Robbins, Martins and Tanner.

Michael Baryshnikov will perform Jerome Robbins' *A Suite of Dances* (Bach) on May 27 and 29. The Diamond Project, a biennial event dedicated to new neoclassical ballets, runs from May 18 to June 18, featuring the work of Ulysses Dove, Richard Tanner, Robert La

Fosse and nine other choreographers (870 5570)

Avery Fisher Hall Tomorrow: Kurt Masur conducts New York Philharmonic Orchestra in all-Beethoven programme, with piano soloist Emanuel Ax. Wed: Kiril Karanava is soloist with Orchestra of St Luke's. Thurs, Fri morning, Sat, next Tues: Masur conducts world premiere of Paulus' new double concerto, plus works by Strauss and Brahms (875 5030)

JAZZ/CABARET
Algonquin Hotel Andrea Marcovici has embarked on an Irving Berlin tribute, mixing some rarely heard early pieces with classics like *Cheek to Cheek* (59 West 44th St, 840 8900)

Bedroom Singer Michel Hermion and accordionist Gerard Barreux are in residence this week with a Piaf-inspired programme. No sets, no props, no fills - just two guys in black outfits making music like there's no tomorrow. Cabaret legend Blossom Dearie presents an early show at 6.30 pm on Fri and Sat evenings (253 West 28th St, 244 3005)
Carlyle Hotel The fabulous Bobby Short continues singing with astonishing precision and energy. Across the hall in Bernheim's Bar, Barbara Carroll presides at the piano (Madison Ave at 76th St, 744 1600)

PARIS

DANCE/OPERA
Palais Garnier Ballet de l'Opéra de Paris has Rudolf Nureyev's 1992 staging of *La Bayadère*, daily except Sun and Mon till May 28. The production is revived at the Bastille at the end of June (4742 5371)

Opéra Bastille A new production of Tosca, conducted by Spiros Argiris and staged by Werner Schroeter, runs till June 17 with changing casts including Carol Vaness, Plácido Domingo and Sergei Leiferkus. Lady Macbeth of Mtsensk is revived next Tues (4473 1300)

Opéra Comique Don Pasquale runs till June 4 with a cast headed by Gabriel Bacquier and Leontina Vaduva. This week's performances are tonight and Thurs (4286 8883)

CONCERTS
Théâtre des Champs-Élysées Tonight: François-René Duchable piano recital. Tomorrow: Claudio Scimone directs I Solisti Veneti in a Vivaldi programme, with flute soloist Jean-Francis Rampal. Thurs: Dave Brubeck Quartet. Sun morning: Misha Dichter piano recital (4652 5050)

Eglise Saint-Eustache Tonight: Cyril Diederich conducts Orchestra Colonne in works by Wagner, Poulenc and Fauré, with vocal soloists (4233 7289). Thurs: John Poole conducts Groupe Vocal de France in choral works by Elgar, Holst, Howells, Britten and Jean Guillou (4027 0880)

Salle Pleyel Tomorrow: Murray Perahia piano recital. Wed, Thurs: Semyon Bychkov conducts Orchestra de Paris in works by Schubert/Berio and Mahler, with vocal soloists Marjanna Lipovsek and Gary Lakes (4561 0630)

JAZZ/CABARET
Memphis blues singer Ann Peebles is in residence for the next two weeks at Lionel Hampton Jazz Club. Music from 10.30 pm to 2 am (Hotel Maridien Paris Etoile, 81 Boulevard Gouvion St Cyr, tel 4068 3042)

ARTS GUIDE

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Thursday: Italy, Spain, Athens, London, Prague.
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European Cable and Satellite Business TV (Central European Time)
MONDAY TO FRIDAY
NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY
NBC/Super Channel: FT Reports 1230.

TUESDAY
Euronews: FT Reports 0745, 1315, 1545, 1615, 2345

WEDNESDAY
NBC/Super Channel: FT Reports 1230

FRIDAY
NBC/Super Channel: FT Reports 1230
Sky News: FT Reports 0230, 2030

SUNDAY
NBC/Super Channel: FT Reports 2230
Sky News: FT Reports 0430, 1700;

Market v state in education

American parents are voting with their children's feet. Despairing at the quality of public (government-run) schools and either unable or unwilling to pay for private tuition, many now prefer to teach their children at home. Nearly 500,000 children - 1 per cent of the school-age population - are taught at the kitchen table compared with only about 15,000 in the early 1980s.

The "home-schooling" fad in the US is an extreme example of a global trend: parents in most industrial countries are demanding a greater say in how their children are educated. In the past only a minority of wealthy parents actively sought the best schools (often private) for their children. Most families were passive consumers of education, allowing local educational authorities or school districts to assign their children to a school, usually the nearest. On matters of curriculum, teaching methods, discipline and so forth, parents typically deferred to the superior wisdom of educational "experts."

This age of educational deference is now passing, as *Schools: A Matter of Choice*, a report by Mr Donald Hirsch of the Paris-based Organisation for Economic Development and Co-operation makes abundantly clear. He examines six countries - the US, England, Sweden, the Netherlands, Australia and New Zealand - and finds that, to different degrees, all are experimenting with policies to expand parental choice, enhance the range of educational options and devolve power to school principals.

Some countries - such as Sweden - have increased choice by offering substantial subsidies (85 per cent of the cost of education in the public system) to parents who select private schools. Others, such as England, have opted to expand choice within the public sector by allowing open enrolment and through financial rules allowing money to follow pupils. In the US, school districts have widened parents' options by supplying a menu of "magnet" schools - schools that offer specialised education by concentrating on, say, sci-



MICHAEL PROWSE
ON AMERICA

ence or the performing arts.

Teachers will find much to admire in Mr Hirsch's report, which exploits the OECD's unique ability to make cross-country comparisons. He illustrates the global pressure for greater choice with 16 "case studies" that describe reforms on the ground in cities as diverse as Haarlem in the Netherlands, Whangarei in New Zealand and Milwaukee in the US. And he seasons the factual analysis with a thoughtful commentary on the theory behind greater competition in education.

To my mind, however, the tone of the report is disturbingly collectivist. He argues that parental choice may not lead to greater educational pluralism because schools "may compete to deliver the same thing". He claims that research cannot demonstrate that choice raises educational quality because the effects of other relevant differences between schools cannot be separated out (on this criterion no economic research would reach a conclusion). And he gives credence to educationalists' self-serving claims that parental choice can inhibit their ability to set priorities. In typically wishy-washy OECD style, he concludes it is beyond the report's scope to decide "whether greater choice of school is a good or a bad thing".

Well, this reader can decide. Greater choice of school is indisputably a good thing. To bring home the absurdity of the traditional restrictions, imagine that the same policies were adopted for other educational media such as books.

Suppose, with the exception of a small "private" sector for the rich, all books were pro-

duced by teams of government employees and supplied free of charge to grateful families. By analogy with public schooling suppose further that each family was allocated only the books produced by bureaucrats in its local "book authority" or "book district". Under such a system books would surely be of uniformly low quality, although the bindings might be fancier in richer areas.

Now imagine that a bold educational reform is proposed: book choice. Instead of being forced to read the books produced by their local book authority, families can choose books from any book authority. Moreover, since reformers also stipulate that "money follows books", the revenue earned by each book authority now depends on the number of books it "sells".

Families will obviously benefit from this expansion of choice (which corresponds roughly to the enhanced choice of school now allowed in England). But sceptics such as Mr Hirsch may well claim that it cannot be proved statistically that average book quality has risen. They will worry that middle-class families are taking more advantage of the increased choice than poor families. And they may complain that since all the book authorities are competing to provide the same types of books, the extension of choice is illusory.

In a sense the objections are valid. Since with the exception of the small private sector all books would still be produced by teams of government employees, the range of choice would be limited. Yet we all know the solution: liberalise the book market completely. Let anybody write a book. Let book sales be determined by public demand. If some poor families cannot afford books, then give them book vouchers or cash subsidies. Do not make the mistake of thinking that since everybody ought to read books, the government should seize control of 95 per cent of book production.

I do not claim there is an exact analogy between books and schools as educational vehicles, but it is close enough to demolish arguments against greater choice in education.

Lloyd's of London is going through what its iconoclastic deputy chairman, Mr Robert Hiscox, refers to as its annual "mid-year wobble".

For the fourth spring in succession the insurance market's future has been brought into question by the prospect of another devastating loss for hard-pressed Names, the individuals whose personal assets have traditionally supported the market. The forecast £2.5bn loss for 1991, which Lloyd's will report tomorrow in line with its system of reporting three years in arrears, would bring the cumulative loss since 1988 to more than £8bn.

The 1991 loss is substantially greater than predicted by Lloyd's last year and is the latest in a number of blows to hit the market in the past six months which together make Mr Hiscox's "wobble" sound like an understatement.

● In February, Names seeking compensation for losses of some £20m rejected an out-of-court settlement worth £900m which had been negotiated under Lloyd's auspices. Their decision set the scene for a succession of court cases. The first and biggest of the current round is being fought by 3,095 Names belonging to Gooda Walker syndicates, one of the worst performing businesses at Lloyd's in the late 1980s.

● Two separate reports have suggested that Lloyd's exposure to multi-billion-dollar asbestos and pollution claims in the US will far exceed the insurance market's reserves. The latest report, published last month by US lawyer Mr Randolph Fields, indicated the market faced a shortfall of at least £1bn, although the cost would be spread over many years. It also suggested that plans to form a reinsurance company into which Lloyd's aims to transfer most of these historic liabilities would be frustrated by difficulties in finding sufficient capital for its launch.

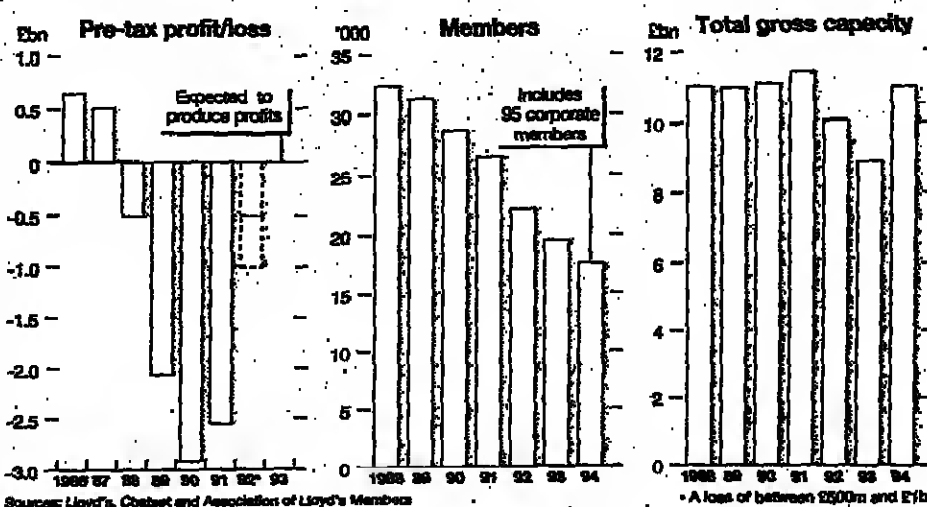
● Critics have recently claimed that the 1991 loss may impair Lloyd's ability to pass the "solvency" test set by the Department of Trade and Industry each August in which the assets of Names are matched against outstanding liabilities.

If Names are found to have liabilities exceeding their assets, Lloyd's has to earmark money from its £1bn Central Fund, which meets claims when Names are unable to fulfil their obligations. But last month Lloyd's annual report showed that more than two-

With Lloyd's due to unveil further losses tomorrow, Richard Lapper examines the market's prospects

Another plunge into the red

Lloyd's of London: a Name in pain



thirds of its fund was already set aside for such purposes, raising the spectre of the market having to call for even more money from Names to replenish the fund.

The setbacks appear marked since they follow a period of optimism over the winter. Following management changes over the past two years, Lloyd's was able to persuade the City to provide £200m of limited-liability corporate capital - for the first time in its 300-year history. That success, however, has persuaded many of Lloyd's top managers that the latest gloom is being overdone. "It is so easy to attack us. So easy to wound the great elephant," says Mr Hiscox.

Lloyd's is confident its plans to form the reinsurance company will be implemented: some underwriters acknowledge in private that many US pollution claims will be settled at less than their full face value, so avoiding legal costs for both sides. Negotiations may reduce some pay-outs to as little as five cents in the dollar - particularly if policyholders decide Lloyd's difficulties mean that is the best they can realistically expect.

Mr Peter Middleton, Lloyd's chief executive, is also optimistic that negotiations might re-

open between Names and agents over possible out-of-court settlements later this year. Above all Lloyd's is confident that it can survive its more immediate pressures on solvency by stepping up efforts to collect debts from Names and by borrowing against profits expected in 1994.

Insurance rates increased sharply in 1993 and Lloyd's

The 1991 loss is the latest in a number of blows to hit Lloyd's this year

believes both that year and this year will be profitable. Last year Names were allowed to borrow against their projected 1993 profits to meet part of their liabilities. Last week Lloyd's announced that "exceptional measures" would also apply in 1994.

Lloyd's is also moving to soften the impact of the 1991 losses by eliminating so-called "double counting". This happens when Names that have made losses in turn claim on their "stop loss" policies (which provide cover for losses over pre-set limits), "errors and

omissions" policies (which give cover if agents are successfully sued for negligence) or "estate protection policies" (which cover the losses of deceased Names).

Even so the 1991 loss is expected to force many Names out of the market. Members' agents, who allocate Names to syndicates, forecast the capacity (the amount of business that can be underwritten) available from Names - as opposed to the new corporate members - will fall sharply in 1994, possibly to about £7.5bn compared to the current £9.3bn.

Though corporate investors could make up part of the shortfall, most observers believe that the total amount of capital will decline next year. "There just isn't the institutional demand out there at present," notes one agency chief executive.

At the same time, reforms planned by Lloyd's could aggravate the market's difficulties over the next year or two. Changes to Lloyd's rulebook could mean many syndicates have to seek more capital simply to underwrite the same amount of business. Earlier this month the Lloyd's council indicated that during 1995 and 1996 it intended to introduce a

system of "risk weighting" which would link the amount of capital required by a syndicate manager to the riskiness of the underlying business. For instance, syndicates underwriting motor business would need less capital, those underwriting catastrophe reinsurance more.

The consequence of the scarcity of capital is likely to be a more rapid restructuring of the market. The number of syndicates has already fallen from 401 in 1990 to 179 this year and further rationalisation seems inevitable. The main casualties are expected to be the smaller and less successful syndicates and agents.

Already there are indications that larger managing agents are using their greater influence to secure as much capital as possible for their own syndicates - at the expense of smaller operators.

The restructuring is not just about the number of syndicates and agents operating at Lloyd's: it is also about the way the market works and how it raises capital. Many large agents, who have been among the quickest to introduce new technology and improve their management standards, are now seeking closer links with corporate investors.

Some agents are moving towards setting up "dedicated" investment funds which will channel capital into just one agent's businesses rather than, as now, a spread of different agents and syndicates. By doing so, they are creating a framework for embryonic "insurance companies" operating within Lloyd's rules but with greater long-term stability than existing syndicates.

"Mr Middleton and Mr Rowland [Lloyd's chairman] have unleashed a process of change which is accelerating like a turbocharger," says one leading underwriter.

Mr George Stevens, managing director of Brookbank, one of the biggest agents at Lloyd's, predicts that the market will be dominated by between six and 10 corporate syndicates before the end of the century.

Such upheavals may ensure the long-term survival of Lloyd's and its businesses, notwithstanding the latest "wobble". But the market that emerges when 1993's expected profits are reported in two years, will be radically different from the one that slid into loss in 1988. Names, trading on the traditional basis of unlimited liability, are likely to play an increasingly marginal role.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Marketing power of electronic cash cards

From Mr Giles Keating and Mr Sean Shepley.

Sir, You report ("EU curbs urged on cash card issuers", May 11) that the European Monetary Institute recommends legislation to give banks a monopoly in the issuance of electronic cash cards used as a substitute for cash. At first sight this seems appropriate. These are pre-paid cards so the issuers, like banks, will hold deposits from the general public. This suggests they should be supervised in the same way as banks. But it is essential that new entrants be encouraged, to create competition and speed up innovation.

However, much bigger issues are at stake. Electronic cash cards will, within a few years, offer issuers immense power over information about spending patterns of different types of consumer. This information will be highly valuable in marketing and in product development. Who will own it?

The cards may also in future allow currently unheard-of opportunities to boost profits by discriminating among different groups of consumers, for example by offering discounts for customer loyalty, or lower prices to people on low incomes. Who will control access to the necessary data?

Even more intriguing, as electronic transactions become almost universal, the technical question of international compatibility of cash cards will become an issue of sovereignty. If the pound remains outside the single currency, will the British government allow residents, as well as visitors, to use cards loaded with Euros in stores throughout the UK? Will French residents be able to use cards loaded with US dollars everywhere in Paris? If yes, smaller currencies, at least if they have any hint of instability, will rapidly disappear almost completely. This is currency competition,

as envisaged by the UK's Treasury in its response to the Delors report, something that was impractical in the old days of notes and coins. Governments will be tempted to prevent this by keeping their retail systems incompatible with others, a type of electronic protectionism.

The EMU's apparently innocuous recommendation has far-reaching commercial and political implications. It should be the subject of the widest possible debate. Giles Keating, Sean Shepley, CS First Boston, One Cabot Square, London E14

Unworthy view of Labour position on Europe

From Ms Joyce Quin MP.

Your negative editorial "Labour after John Smith" (May 13) is unworthy of a serious newspaper. Your question, "Who can say today where Labour stands on any important aspect of the development of the European Union", shows also an arrogant ignorance. At its conference last year Labour adopted a detailed statement on Europe, *Prosperity through Co-operation*. Subsequently, Labour's Treasury team made a detailed submission to the Delors consultation entitled *Economic Renewal in Europe*.

There have also been papers produced on European employment and to many other areas. The European dimension is now fully built into the range of our domestic policies.

I find it deeply depressing that a serious political commentator can dismiss this evidence so lightly or, even worse, can apparently remain in total ignorance of it. Joyce Quin, Labour frontbench spokesperson on European Affairs, House of Commons, London SW1

Swedish stock futures already a significant market

From Mr David Courtney.

Sir, I read with some interest of the Sydney Futures Exchange's plans to launch individual stock futures on May 16 ("Sydney to trade share futures", May 12), but was rather dismayed that the existing market for Swedish stock futures was not given the credit it deserves.

Stock futures have been listed on both OMLX, the London Securities and Derivatives Exchange and OM Stockholm for several years. At present, a total of 23 Swedish companies have stock futures available on them and it is our intention to launch further contracts in due course. As such, this can hardly be described as a "handful".

I would also like to point out that volumes are rising at an exponential rate. The year-on-year increase to the end of April was some 238 per cent with almost 90,000 contracts traded.

I would also like to point out that, with a total volume of 23.5m contracts, the total volume of Swedish derivatives traded last year exceeded that of the Sydney Futures Exchange by 1.75m contracts, thus making it a significant market in outright and comparative terms. David Courtney, marketing director, OMLX, The London Securities and Derivatives Exchange, 107 Cannon Street, London EC4N 5AD

Inflating its ego again

From Mr Bob Edwards.

Sir, Diane Summers reports "Saatchi raps 'sloppy' advertising industry" (May 13), in particular the blandness and misconception of most global advertising campaigns. This would be valued criticism were it not for the fact that Saatchi and Saatchi was itself the arch proponent of the global "one brand one campaign" movement throughout the 1980s. If basic improvements in service, clarity and value, they failed. Belatedly, financial institutions are looking to their product and their service first.

Advertising is simply a communication tool (often a blunt one at that) and one of a number available to advertisers. The sooner the industry recognises that the better. Bob Edwards, Edwards Martin Thornton Advertising, 17 Bedford Square, London WC1B 3JA

Figures not so different

From Mr E N Lindop.

Sir, David Goodhart's article, "Pay deals analyses differ on growth" (May 9), makes much of the "differing analyses" of trends in pay settlements recently published by Incomes Data Services and Industrial Relations Services.

A closer look at the two sets of data would have revealed a crucial difference, namely, that they cover different time periods. While the IRS figures cover

the three months to March, the IDS analysis focuses particularly on settlements in April, one of the key months for pay reviews.

When data is available for the same time period from both organisations, we have little doubt that the results will show a similar picture. E N Lindop, director, Incomes Data Services, 183 St John Street, London EC1V 4LS

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Monday May 16 1994

Uncle Sam, salesman

A salesman who won two separate orders totalling \$100m from the same customer in three months would normally deserve congratulations and a hefty bonus. But when the salesman is the US government acting on behalf of private companies and the customer a foreign sovereign state, it becomes instead a subject of serious global concern. Such tactics jeopardise the stability of the multilateral trading system and threaten the economic and political interests of the US, as well as of other countries.

That, unfortunately, is not the view in Washington. Rather, the Clinton administration is hailing its role in clinching the sales of Boeing aircraft and AT&T telecommunications equipment to Saudi Arabia this year as the first fruits of an aggressive government-backed export drive. Indeed, this early success, which builds upon the use of such tactics in the sale of military hardware, is being seized upon as vindication for a broader policy of government support for industry. This includes sharply increased subsidies for commercial research and development.

Inevitably, other bidders for Saudi contracts have cried foul. The US response has not been convincing. If, as it insists, political arm-twisting did not secure the AT&T deal, why did Mr Ron Brown, the US Commerce secretary, need to intervene in the negotiations? Given that Saudi Arabia is a US client state which depends heavily on an American defence umbrella, Washington's protestations look thin.

Official meddling

It is illogical for the administration to fall back on the assertion that it is only doing what other countries have long done. The argument is inconsistent with the long-running US complaint that official meddling prevents free competition on Japanese markets. Exactly the same charge can be levelled at the way the recent Saudi contracts were awarded.

Washington is on firmer ground in pointing out that many European governments, notably France and Britain, have long peddled high-level political influence to secure orders for national exporters, while Japan has achieved the same goal in developing countries

through tied-aid policies. Nonetheless, the fact that the US is in some respects a recent sliver does not mean it is a justified one. Though government salesmanship may bring short-term gains, it is bad for everyone in the longer term. Customers get a poor deal, because their choice is not based on the quality and price of what they buy. Exporters are damaged by being encouraged to carry favour with bureaucrats, rather than meet customers' needs.

Unhealthy collusion

Governments suffer, both because excessively enthusiastic championing of exports can breed unhealthy collusion with private companies, and because their own integrity and judgement can be compromised. Witness the British government's recent embarrassment over the Malaysian Pergau dam affair. Furthermore, the practice unfairly penalises companies from countries whose governments have limited resources and international clout.

In reality, aggressive export promotion is the obverse of trade protection. It similarly distorts markets, impairs efficiency and invites a spiral of beggar-my-neighbour escalation. Some European Union governments may, indeed, urge a competitive response to the US. That temptation needs to be resisted.

Instead, the EU should seek talks with the US and Japan aimed at reversing the proliferation of government-sponsored export drives. One aim should be to strengthen the controls on subsidised export credits negotiated in the Organisation for Economic Co-operation and Development and to provide for stiff sanctions against offenders, preferably by bringing the whole area under the new World Trade Organisation.

In addition, tougher international rules are needed to prohibit tied aid and limit covert political intervention in export contracts. That latter goal may prove difficult to achieve. But it can be facilitated by encouraging the privatisation of purchasing entities.

Clinton administration officials say they would be prepared to scale down, or even eliminate, their export promotion efforts if other governments did the same. The EU should put those professions good intentions to the test.

Competition and competitiveness

Government exhortations to British companies to raise the level of their performance in world markets are welcome, as are intelligent government actions to facilitate the private sector's efforts. No doubt Mr Michael Heseltine's white paper on competitiveness, delayed as a mark of respect to the late Mr John Smith, will be a virtuous performance in this regard. However, it will not obscure an undesirable by-product of the campaign – namely, a relaxation in competition policy.

One symptom is the increasingly laxer attitude to the investigation of anti-competitive practices by the Monopolies and Mergers Commission. The MMC has found no hints to the public interest in reports on the supply of motor cars, perfumes and ice-cream. In each case, there had been alleged abuses of power by dominant suppliers, with new entrants complaining of barriers to entry. Yet the MMC has appeared unwilling to challenge such anti-competitive practices.

For example, the MMC rejected a complaint from Mars, a recent entrant to the ice-cream market, about exclusive freezer cabinets. The MMC was unconvinced, even though Mars has nearly two-thirds of the market.

According to a report in today's FT, decisions such as these have alarmed the Office of Fair Trading. Under Sir Bryan Carsberg, the former telecoms regulator, the OFT has taken a strongly consumerist approach to competition issues. Sir Bryan gave the impression of believing that anti-competitive practices should be removed unless it can be shown that they benefit the consumer. He wishes to attack vertical barriers to competition such as agreements that the retailers to manufacturers.

their investment, innovation and enterprise. However, there is a fine line between legitimate rewards for investment and seeking to exclude competitors – and practices such as exclusive freezer cabinets smack uncomfortably of the latter.

The actions of the Department of Trade and Industry reinforce the impression that competition matters less these days. Early in Mr Bryan's term of office, Mr Heseltine over-rode him on two references to the MMC. The first, a merger of two infra-red defence components businesses, was a relatively unimportant case. But the second, less than two weeks later, caused a bigger stir. Mr Heseltine decided not to refer the hostile bid by Airtronic for Owners Abroad, although it would have created a situation in which two companies controlled two-thirds of package tour sales.

Further intervention

This year has seen a further intervention by Mr Heseltine over the Arran bus case. The OFT was investigating claims that a company with a fleet of two buses was attempting to drive a much larger competitor off the island of Arran by running services at a loss. Mr Heseltine instructed Sir Bryan to call off the enquiry as the size of the case did not justify the costs and burden. Whether this was true is debatable: with the market worth almost £300,000 a year, the investigation could have been cost-effective. In any case, most bus competition cases involve small local markets where established operators attempt to drive off new entrants, often by predatory pricing. This decision appeared to legitimise such practices.

Many businesses would welcome a relaxation in competition policy because it confers freedom to profit richly if not fairly in the UK market, enabling a company to take bigger risks overseas. But the idea that the UK can build strong international businesses by protecting them in the home market is a chimera. Companies that have grown flabby in the UK because they have not felt threatened by competitors breathing down their necks are unlikely to succeed in the more demanding world of global markets.

In the past three months the west's view of Russian reform has undergone a significant evolution.

From the panicky statements about a "reactionary turn in the economy" to the forecasts of a burst of hyperinflation which prevailed in January, the world's media has begun to offer a more considered and objective view. And though at the beginning of the year some ultra-radicals, including some of our own in Russia, called on the west not to give a cent to the "red directors" who had taken control of the Russian government, the International Monetary Fund still took the symbolic decision to assign to Moscow the second tranche of a \$30m loan in exchange for commitments to market reform.

What happened in these first 10-12 weeks of this year to justify the IMF's decision? There was no great turnover of ministers in the Russian government. The economic reform programme, adopted in August 1993, did not change. Most significantly, events themselves have refuted the unscrupulous allegation that our course would change: an allegation that preceded simply from the political ambitions of those who made it.

The continuation of reform, financial stabilisation and structural change remain the core of Russia's economic policy. The economic evidence of the first three months of this year attests to that. Between February and April, the monthly rate of inflation fell to 10 per cent. We do not expect the picture to change in May. In the planned 1994 budget, the deficit is pegged at 9 per cent of gross domestic product. By observing these parameters, we will see inflation lowered to a monthly rate of 7-8 per cent by the end of the year.

To achieve this goal we must adopt the most resolute measures aimed at limiting the budget deficit and the emission of credits. In particular, we took a difficult decision to increase state revenues by changing a range of previously-fixed taxes, customs and excise duties. And we did that against the backdrop of a 25 per cent fall in production in the first quarter of this year compared to the corresponding period in 1993. At the same time we continued to carry out a tight monetary policy to which the central bank interest rate – significantly higher than the inflation rate in the past few months – bears witness.

It is vitally important that every member of the Russian government fully understands that a strong role is the indispensable condition for the revival of the Russian economy, and the Russian state as a whole. Naturally, as elsewhere in the world, ministers will lobby for more resources. However as every member of the Russian government knows, the important thing is not the amount of money they receive; rather it is that the money they get should have a real and lasting worth. It is counter-productive to have a currency which in one month alone loses about a quarter of its value. Such has been the fate of the rouble.

Our common task is thus clear: to ensure that Russian citizens should know that everything their government does is directed towards protecting the purchasing power of the rouble, so that with these roubles Russian citizens will be welcomed anywhere in the world.

The question naturally arises as to why we do not introduce an even tougher financial policy and limit even more tightly budgetary expenditure. The answer is simple: more rapidly. We are told by critics that in other countries, in eastern Europe and the Baltics for instance, the authorities have managed to achieve financial stabilisation more quickly. And when we insist, in defence, that Russia is fundamentally different from these countries, our critics retort that all countries are different but that economic laws work in the same way everywhere.

Putting the question in this way reveals an inadequate understanding of the specifics of the Russian situation. In a small state the government can follow what happens in every large enterprise and, where needed, take urgent action. In Russia, however, the geography of the country significantly reduces such a possibility.

laws work the same in all countries, the possibility of a government responding to them depends on the historic particularities of that country's economy.

For 70 years, the former Soviet totalitarian economy accumulated vast structural disparities. Tackling these problems demands prolonged effort and huge expense. It is clear that we cannot sanction mass closures of our exhausted plants since that would usher in an unsupportable rise in unemployment and sharply worsen both the political and the social situation in the country. Besides, it would be simply unreasonable, since many enterprises have significant reserves with which to improve their financial position. All industrial enterprises should get the chance – and that means time – to overcome

No exits on the road to market

Despite setbacks, Russia will not abandon its commitment to economic reform, writes Victor Chernomyrdin



Victor Chernomyrdin: 'Russia has only one path to tread – that of reform, and it will not depart from it'

If a disaster strikes a small country and its economy grinds to a halt, the world community will come to its aid. Even Russia, in spite of its worsening economic crisis, continues to help its neighbours in trying to overcome their poverty. Indeed Russia's donor status remains the member countries of the Commonwealth of Independent States is parallel to that of the Group of Seven leading industrialised countries vis-à-vis Russia.

In other words, while economic

To achieve our goal we must adopt resolute measures aimed at limiting the budget deficit and the emission of credits

present difficulties.

Today, we can define three groups of basic industries in Russia: enterprises that have successfully completed a period of adaptation to new market conditions and are already increasing turnover;

enterprises which have yet to undergo such a period of adaptation, but which display the necessary potential to do so and have some hope of succeeding. It is these enterprises which should get help from the government. This group is by far the most numerous.

Enterprises which are beyond salvation and should be closed down in accordance with the law on bankruptcy. A list of such companies is already prepared. We do not, however, want to throw the baby out with the bathwater; and we cannot ignore the social consequences of each step on this road.

Imagine a provincial Russian town, built up around a big defence plant set up some years ago. The entire population of the town – maybe 100,000 people – works at the defence plant, including those engaged in the service sector. Assume that the plant has long since ceased to have any social use and no longer receives orders. Should we shut the enterprise without considering the consequences for its employees?

Consider another example: a northern mining town with a population of 50,000 which was established to work the coal reserves. The extraction of the coal is carried on with huge losses, the reserves are near to exhaustion, the equipment is obsolete and the cost of transporting the coal has gone up several times. There is no other settlement for 500km. There are hundreds of such cities

and towns throughout Russia.

What should be done? We have no choice but to study carefully each case and patiently find a solution.

We do now feel there is some understanding in the west for these problems. The talks last month between the Russian government and representatives of the Group of Seven during the annual meeting of the European Bank of Reconstruction and Development in St Petersburg showed that our colleagues in the US, the UK and other countries

recognise the importance of assistance in the social sphere. They intend to take an active part in the search for a way to separate out from the enterprises the social components traditionally provided by them, such as schools and kindergartens, so as not to threaten the basic living conditions of millions of people. The issue here is the possibility of channelling the international credit given to Russia towards the resolution of, above all, social problems. We can cope with the other issues ourselves.

We recently finished a round of talks in Moscow with the IMF, our approach met with understanding and support. Our relations with the IMF, to which we have furnished the most complete information both on the economic situation on what we intend to do to correct problems

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in that sphere, have become a symbol of our new openness in economic matters. We believe that the agreement with the IMF will lay a good foundation for our talks with the Paris and London clubs of sovereign and commercial creditors on the restructuring of Russia's foreign debt which we inherited from the Soviet Union. Successful co-operation with our creditors should also assist our efforts to achieve financial stabilisation.

The further integration of Russia into the world economy fully accords with our interests. We have left behind the former artificial exchange rate of the rouble, the state monopoly of internal trade and other former obstacles and limitations. We welcome foreign investment in the Russian economy and very much count on attracting further foreign investment – even though we understand that much will depend on the success of our economic reforms and the improvement of the legal and tax regimes for foreign investors.

At the same time we will continue to insist on the establishment of equal trading relations, on the ending of the discrimination against Russian exports. In that regard, we are determined to push through Russia's application to join the General Agreement on Trade and Tariffs. In the near future Russia will take its proper place in the system of world trade and it will benefit both Russia and its trading partners.

I know that much of this appears over-optimistic. Indeed the country has still to emerge from its deep economic crisis. At the same time, we see the first signs that our efforts are bearing fruit. The privatisation of small businesses – shops, restaurants, workshops – is almost complete. As a result, the look of Russian cities is changing: in place of the dejected and sombre queues to which we were accustomed we see smart advertising hoardings and attractive, lively goods. We count on the privatisation of the larger companies to produce the same positive effect.

The first stage of privatisation, based on the use of vouchers issued free to every citizen, will soon be complete. From July 1 the remaining shares in state hands will be sold not for vouchers but for money. This new approach should replenish the state budget and also strengthen the financial position of the enterprises themselves.

The strengthening of political stability is also an enormously important condition for successfully addressing the economic crisis. Last year, a new constitution was endorsed by the people in a popular referendum, marking the end of the long-drawn out and weary confrontation between the executive and legislative powers. The other important step in the development of the democratic process was the holding of parliamentary elections, also in December.

There are differing views on the results of the December parliamentary elections. Yet the first 100 days of the federal assembly's work shows that the new parliament is a great improvement on the old Supreme Soviet. We count on close co-operation between the government and the parliament as a necessary condition for the creation of a legal base for the new economic environment. Political stability has been further strengthened by the achievement of a civil accord of national reconciliation, a process led by President Boris Yeltsin and now endorsed by a broad range of Russian political parties, enterprises and associations.

In today's Russia we are seeing a new beginning: a time for those who know how, and have the ability, to do business. We are now living through the trough of the economic crisis. In the next few months we can make a break from the basic negative tendencies which have held back our development in the past two or three years.

I am certain that we will make the break. Russia has only one path to tread – that of reform, and it will not depart from it.

The author is prime minister of the Russian federation

OBSERVER



that Rupert Murdoch certainly cannot boast

For Judge Breyer was married in 1988 to the former Joanna Hare, which makes him the brother-in-law of Viscount Blakenham, the current Pearson chairman, and nephew-in-law of the Hon Alan Hare, ex-chairman of the FT. In a story we could never use last summer, because Breyer lost out to Ruth Bader Ginsburg for the last Court vacancy, the family was quizzed about its in-law, but remained discreet. "He likes a spot of good claret," one of them said,

Up in court

Observer has to confess, without a trace of sycophancy of course, that it is becoming impressed by the global reach of Pearson, the FT's parent – and we are not talking about circling the world in the company of the RBG.

The nomination by Bill Clinton of Judge Stephen Breyer from Massachusetts to the Supreme Court extends the connection into the highest US bench, something

in itself a pretty fair recommendation for the world's most famous judicial body.

One last puff

Remember Timothy Leary, the acid-popping Harvard professor of the "tune in, turn on, drop out" slogan? Well, the man whose promotion of the use of LSD in the 1960s made him an idol of US college campuses, has been breaking the law again.

He has been booked by the police at Austin airport, Texas, for smoking a cigarette in a no-smoking zone. The times, they are a'changing...

Green light

The new South Africa can be a dangerous place. But first-time visitor Warren Edwards, boss of Delphi Risk Management, was quite unmoved by the response to his query about the best way to the centre of Johannesburg to suburban Rosebank.

"Turn right, straight through the first roadblock; right at the next roadblock; follow the highway – third exit – go straight through the next three roadblocks and you're there," said the helpful receptionist.

Edwards was seriously thinking of aborting his mission until it was pointed out that the receptionist was talking about robots – South African for traffic lights.

Too hot to handle

Alarm bells are sounding at The Independent as the move to Mirror Group Newspapers' Canary Wharf Tower approaches. Tucked away in a job description questionnaire being circulated to staff is a query about whether the person filling in the form is sitting at their own desk.

The question is not as innocent as it sounds. The Indy has around 870 staff, and the word is that there is only room for around 580 desks in the paper's new premises. Apparently, Mirror chief executive David Montgomery is a great believer in the "hot desk" theory where staff find their desks on a first come, first served basis.

It's said to be a good way of insuring that they turn up on time.

Paper tiger

If De La Rue, the banknote printer, makes a bid for Portals, one of its biggest suppliers, will it be an all paper offer?

Union will try to forge more even-handed strategy

EU seeks stronger links with Russia and Ukraine

By Lionel Barber in Brussels

The European Union will today start to try to forge a more even-handed strategy toward Russia and Ukraine, whose neighbourhood rivalry remains a source of instability in Europe.

Barring last-minute objections, EU foreign ministers in Brussels are likely to approve a new "partnership" agreement with Russia with the ambitious goal of a common free trade zone by the end of the century.

However, the EU is balancing its Russia policy with a deeper engagement with Ukraine, whose nuclear arsenal and collapsing economy make it a regional danger spot.

Ministers will today examine a European Commission paper which calls for several initiatives to strengthen political co-operation and overhaul the command economy in Ukraine.

The plan recommends Ecu100m (\$113m) in emergency food aid and measures to improve nuclear safety, particularly the dismantling of the Chernobyl nuclear

plant, which experts estimate could cost between Ecu300m and Ecu500m.

Chernobyl funding will be a key topic at the Group of Seven industrialised countries' summit in Naples in July.

Ministers may balk at the

Ukrainians tend their gardens amid muddle — Page 3

Commission's food aid plan because of conflicting evidence of food shortages and worries that emergency shipments could distort local agricultural markets.

Some countries may also seek to delay approval of the documents in favour of waiting for a deeper analysis of the Ukrainian political economy.

A senior EU diplomat said Russia had modified its resistance to stronger relations between the Union and Ukraine. But Brussels had to tread carefully because of Russia's and its own insistence that economic aid should be linked to Ukraine meeting its pledge to ratify the Nuclear

Non-Proliferation treaty. The EU recently completed a "partnership" agreement with Ukraine that is slightly less generous than the EU-Russia pact now virtually complete.

The EU-Russia partnership pact is likely to be approved, provided negotiations over the two controversies that have plagued negotiations over the past 18 months. These are the EU's treatment of Russian uranium exports and Moscow's treatment of European banks operating in Russia.

France, the EU's largest producer as well as consumer of enriched uranium for its nuclear power plants, has been worried about being undercut by Russian exports. A new safeguards regime operating until 1997 may ease French concerns.

Member states are less enthusiastic about the banking offer, which requires EU banks to no more than 10 per cent of the total capitalisation of the Russian banking system, with Moscow offering a non-committal reply after five years.

China tries to cure local stock market ills

By Tony Walker in Beijing

China is postponing new stock listings in an attempt to ensure that companies seeking investment from the public are sound, and it wants to increase the role of investment funds to calm its volatile stock markets.

The official Xinhua news agency reported that a considerable portion of the stocks scheduled to be issued this year to local investors, known as A-shares, will be postponed to 1995.

China had planned to issue about Yn5.5bn (\$834m) of A-shares in 1994 to enliven its flagging securities markets, which have fallen sharply in the last year. The postponement does not affect B-shares, denominated in dollars for foreign investors.

Government authorities, who have also sought to impose stricter discipline on the country's futures exchanges, are seeking to rebuild public confidence in the stock market.

Disillusioned Chinese investors have been deserting the two stock exchanges, in Shanghai and Shenzhen, in droves for bonds and other securities. The shift has come as many newly listed companies have not met expectations.

The state council securities committee said the development of China's stock market should be conducted on a "step by step" basis. It said that, in future, companies planning public offerings would be obliged to accept "six-month-long coaching by relevant departments".

Meanwhile, stock issuing quotas allocated to local governments for this year will be delayed until 1995, the committee said. The government also plans to strengthen its supervision to "prevent market manipulation and insider trading".

The authorities will encourage the development of investment funds and it is hoped these will become the "backbone of the future stock market".

Lack of a strong institutional presence in the markets, which have been dominated by individual investors, has contributed to their volatility.

Hanson's longer horizons

Hanson's name is so linked with short-termism that its decision to lengthen its target payback period may seem odd. New investments are now to be authorised if they promise to pay for themselves within five or six years rather than the previous target of four years. Nevertheless, the move looks logical. With inflation low and money cheap, it makes sense to accept a lower rate of return. That, at any rate, is what the Bank of England and the Confederation of British Industry have been telling industry in recent months.

Whether the stock market views it that way remains to be seen. Scarcely any think Hanson's move signals that it is running short of profitable investment opportunities. For many years, Hanson was able to increase earnings by exploiting the anomalies of acquisition accounting. But that is no longer possible. Investors may fear that Hanson will now turn to poor investments to maintain growth.

Another worry could concern dividends, which were frozen last December. Hanson's cash position will become clearer tomorrow when it reports its half-year profits. But the danger is that a longer payback period could skew the group's cash flow profile as a result of a higher investment rate and a longer wait for projects to pay off. That, in turn, could undermine Hanson's ability to increase dividends. An extended payback looks justified given low inflation and interest rates. Even so, investors will probably need reassuring.

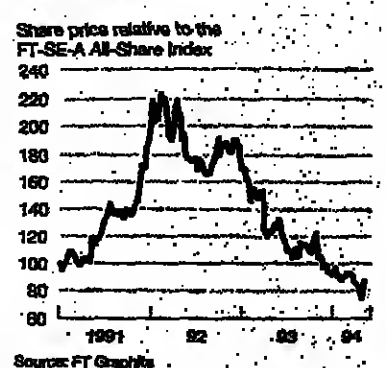
British Airways

British Airways appears to be the main winner of the battle for Orly. As part of yesterday's deal, British agreed to study whether access to Heathrow could be improved. But this looks more like a face-saving device for the French than a serious concession by the British. The main point is that France has accepted that BA and its fellow UK airlines, Air UK and British Midland, will have access to Paris's strategically placed southern airport by the end of June at the latest.

Even so, the fuss kicked up by Paris before it gave way shows just how hard it will be to pry open the French aviation market. Surrender in this battle does not mean further liberalisation will come easily. The French government is so keen to protect the nearly bankrupt Air France that it can be expected to fight a rearguard action

THE LEX COLUMN

Wellcome



to frustrate BA's further expansion. The next flashpoints are likely to concern Air France's Fr20bn recapitalisation and plans by TAT, BA's French affiliate, to fly from Orly to Toulouse and Marseille. The Fr20bn recapitalisation is probably illegal under the Treaty of Rome as it constitutes state aid but the European Commission is expected to let it through — albeit with conditions — because of France's political clout. Similarly, although the Commission has ordered France to open up flights from Orly to Toulouse and Marseille, Paris is appealing to the European Court of Justice. BA's shareholders have further bumpy rides to endure before they can enjoy the fruits of the airline's Gallic investments.

Wellcome

Wellcome's recent recovery has been nearly as startling as its decline. The shares have risen by 15 per cent in three weeks and, on the evidence of Friday's 7p rise to 580p, there is still some momentum. For investors who bought shares from Wellcome Trust at 800p two years ago, the rally will be of some comfort. After a string of disappointments — culminating with the decision in March to abandon development of a new anti-viral compound — the company will struggle to regain a premium rating.

There is no single reason for Wellcome's sudden rehabilitation. Although Retrovir will never be the money-spinner once hoped, the company has cemented its position in AIDS therapy by signing a marketing agreement with Glaxo. Early data suggests Famvir, SmithKline Beecham's anti-viral treatment, will not elbow aside Zovirax, Wellcome's biggest selling drug. Roche's acquisition of US drugs

company Syntex at a large premium to the market share price also pointed to value hidden elsewhere in the sector. On a multiple of around 10 times this year's forecast earnings at its depths, Wellcome certainly looked cheap on all but the bleakest diagnosis. But much still depends on the growth it can squeeze out of Zovirax in the face of competition and expiring patents. Disappointment on that score would cast doubt on Wellcome's ability to make the global grade as an independent company. The Trust — which still holds 40 per cent — might then wonder whether it would be better off with a smaller stake in a larger, less risky company.

Credit cards

Despite the strings of competition, credit cards are still a lucrative business for Barclays and National Westminster who together control around half the market. Both still charge annualised percentage rates around 22 per cent even though base rates are only 5.25 per cent. Newcomers have failed so far to make significant inroads. Save & Prosper, whose APR is only 13.9 per cent, has less than 1 per cent of the market, though it has been selective in targeting customers. But the GM Card has attracted 350,000 customers in the space of a few months. The big issuers would be rash to assume their profits are secure.

High margins and low barriers to entry mean credit card companies must be vulnerable to competitive attack. Part of the trouble has been inertia on the part of consumers, who tend simply to look to their existing bank to provide a card. Gradually that is starting to change as brands proliferate. GM's role is important in the regard as is that of niche operators like Bank of Scotland who promote affinity cards. It is behind the card issued by The Sunday Times, for example.

It may take only a spot of aggressive marketing for the stranglehold of the big two to be broken and pricing to crumble. It would make sense for Mr Peter Wood of Direct Line, the Royal Bank of Scotland's insurance subsidiary, to take a serious look. Direct Line has the necessary expertise in marketing, cheap processing and risk analysis. It is already spreading its wings into household insurance, consumer loans and mortgages. If he went into credit cards too, Mr Wood could easily do to that industry what he has done to motor insurance.

Russia 'to hold course on reform'

Continued from Page 1

successfully; those with the potential to do so but which need state help; and those which are "hopeless enterprises which should be closed down in accordance with a law on bankruptcy".

The third group, however, will only be closed when a social safety net is in place to deal with the employees thrown out of work. It is an issue on which, he says, the government is now working in association with western financial institutions.

The issue here, he says, "is the possibility of channelling the international financial credits towards the resolution of, above all, social problems".

Mr Chernomyrdin, seen in the west for some time as, at best, a reluctant reformer, displays himself in his article as one who revels in the changes ushered in by privatisation and by the transformation of cities and their "defunct, sombre queues" into places with "smart advertising hoardings and attractive, lively goods".

He takes grim satisfaction in castigating "ultra radicals" who warned western institutions not to advance further funds. The International Monetary Fund has gambled on his economic stewardship by advancing the second half of the \$3bn systemic transformation facility.

Mr Chernomyrdin says Russia's relations with the IMF have become "a symbol of our new openness in economic matters".

Irish PM raises hopes for end to peace deadlock

By Philip Stephens, Political Editor, in London

Mr Albert Reynolds, the Irish prime minister, raised hopes yesterday that clarification of last December's Anglo-Irish declaration for Sinn Féin, the political wing of the Provisional IRA, might at last break the deadlock in the search for peace in Northern Ireland.

But Mr Reynolds' comment that written questions about the declaration from Sinn Féin were "answerable" coincided with the murder by the IRA of another British soldier in a rocket attack on an army outpost in Armagh.

Speaking in the US where he held unscheduled talks at the weekend with Mr Bill Clinton, the US president, Mr Reynolds, also indicated that Dublin and London would not wait indefinitely for a positive response from the Republican movement.

Mr Reynolds told Ireland's RTE radio: "The questions by and large are answerable, and I hope that the British government will see them in that light, and will give the most positive response they can." He added: "I think the vast majority of people in Ireland — and Britain — want to see a breakthrough, and move this latest roadblock out of the way."

But in a speech in Chicago where he received an honorary degree from the University of Notre Dame, Mr Reynolds displayed his frustration at the

IRA's refusal to end its campaign.

Stressing the two governments' commitment to secure a broad-ranging political accord to replace the Anglo-Irish agreement of 1985, Mr Reynolds said: "The leaders of the Republican movement know that we still hope they will opt to play their part... They must also know, as Edmund Burke once put it, that there is a limit at which forbearance ceases to be a virtue."

Mr Michael Ancson, Northern Ireland minister, signalled that the two governments were drafting plans for a comprehensive political settlement.

British ministers said Sinn Féin's questions, passed to the London government by Dublin last week, would be published in the next few days together with the government's responses.

But Sir Patrick Mayhew, Northern Ireland secretary, was determined Britain would not be drawn into negotiations on the declaration until the IRA ended its campaign of violence.

Mr Gerry Adams, Sinn Féin president, gave a clear hint at the weekend of the areas in which the IRA was seeking clarification.

These include the timescale in which Britain expected to see agreement between all the people of Ireland, the constitutional options it foresaw as realistic alternatives to the status quo and the basis for the "Unionist veto" on change in the north.

S Africa

Continued from Page 1

business and other organisations before imposing new measures.

The cabinet will this week begin shaping its legislative agenda, and Mr Mandela is due to address parliament tomorrow to lay out the government's plans for its first months in office.

The budget to be presented by Mr Derek Keys, finance minister, will have to reconcile many conflicting regional spending needs. The ANC has costed its reconstruction and development programme nationally at R39bn (\$10.7bn) over five years.

FT WEATHER GUIDE

Europe today

Western Europe will become significantly cooler this week. Unlike yesterday, the Benelux and Scotland will be dry with sunny periods. Rain will cross France ahead of a surge of cool Atlantic air. The rain will spread to southern England during the afternoon and evening, but it will be preceded by a warm easterly breeze. Central Europe will be warm and mainly sunny with afternoon temperatures between 23C and 27C. Spain, however, will have showers and thunderstorms followed by much cooler temperatures. A low pressure area over the Baltic states will bring patchy rain as far south as the northern Balkans. Scandinavia will be mainly dry but cool, while the eastern Mediterranean will have a prolonged warm period.

Five-day forecast

Advancing cold air will push the very warm air and its high temperatures further east, bringing a lot of rain to western Europe, where it will be cool in the middle of the week. Later, heavy rainfall is expected east of the Alps. Meanwhile, Scandinavia will become unsettled, while the eastern Mediterranean will, in general, stay dry, warm and sunny.

TODAY'S TEMPERATURES

Location	Max	Min	Weather
Abu Dhabi	32	24	sun
Accra	31	24	sun
Algiers	24	18	sun
Amsterdam	14	10	sun
Athens	26	20	sun
Bahia	28	22	sun
Bangkok	34	26	sun
Barcelona	21	15	sun
Belfast	13	10	sun
Berlin	14	10	sun
Bombay	30	24	sun
Buenos Aires	28	22	sun
Burgas	24	18	sun
Calcutta	32	26	sun
Cairo	34	28	sun
Cape Town	21	15	sun
Cardiff	13	10	sun
Chengdu	24	18	sun
Colombo	28	22	sun
Dakar	30	24	sun
Dhaka	32	26	sun
Dubai	34	28	sun
Dublin	13	10	sun
Durban	21	15	sun
Edinburgh	13	10	sun
Faro	14	10	sun
Frankfurt	14	10	sun
Geneva	14	10	sun
Glasgow	14	10	sun
Hamburg	14	10	sun
Helsinki	14	10	sun
Hong Kong	28	22	sun
Honolulu	30	24	sun
Jakarta	32	26	sun
Jersey	14	10	sun
Karachi	32	26	sun
Kuala Lumpur	32	26	sun
Lima	24	18	sun
Lisbon	14	10	sun
London	14	10	sun
Luxembourg	14	10	sun
Lyon	14	10	sun
Madeira	14	10	sun
Madrid	14	10	sun
Manila	28	22	sun
Moscow	14	10	sun
Mumbai	32	26	sun
Nairobi	24	18	sun
Nagasaki	14	10	sun
New York	14	10	sun
Nice	14	10	sun
Nicosia	14	10	sun
Osaka	14	10	sun
Paris	14	10	sun
Perth	14	10	sun
Prague	14	10	sun
Rangoon	28	22	sun
Reykjavik	14	10	sun
Rio	28	22	sun
Rome	14	10	sun
S. Francisco	14	10	sun
Seoul	14	10	sun
Singapore	28	22	sun
Sunderland	14	10	sun
Sydney	24	18	sun
Taipei	28	22	sun
Tampere	14	10	sun
Tokyo	14	10	sun
Toronto	14	10	sun
Vancouver	14	10	sun
Vladivostok	14	10	sun
Warsaw	14	10	sun
Washington	14	10	sun
Wellington	14	10	sun
Winnipeg	14	10	sun
Zurich	14	10	sun

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Profits revealed at JC Bamford

By Andrew Baxter in London

JC Bamford, one of the UK's largest privately owned manufacturing companies, more than trebled pre-tax profits last year and is considering building a new factory at Cheshire, Staffordshire, to cope with rising demand.

The company, Britain's biggest producer of construction equipment, will tell its 2,700 employees this week that pre-tax profits surged from £6.3m (£11.1m) in 1992 to £26.6m last year, as sales rose from £39.8m to £398.4m.

JCB, founded by Mr Joe Bamford in 1945, has traditionally said little about its overall financial performance. But his son Sir Anthony Bamford, chairman, has revealed for the first time details of the company's recent profits record.

The figures show that JCB's pre-tax profits dipped to a low point of £3.5m in 1992. But it is one of the few construction equipment producers in the world to have come through the recent recession without making an annual loss.

Sir Anthony said all the company's divisions were profitable last year, except its wheeled-loader business, which had just launched long-awaited new products, and its three-year-old excavator joint venture with Japan's Sumitomo Construction Machinery.

The joint venture, JCB-SCM, shares a factory in Uttoxeter with the JCB Special Products company, which makes small machines. Sir Anthony said the factory was "flourishing at the moment," partly because strong year had increased the need for local content in the venture's Japanese-inspired products.

JCB's intention was to move Special Products to the 91-acre site of a former open-cast coal mine at Cheshire, which the company bought two years ago. The move, said Sir Anthony, would be "positive" for employment, but JCB has yet to make a final decision.

The company had added 490 jobs this year, and produced 4,000 machines in the first quarter, up 68 per cent from a year earlier. Sir Anthony said profits this year should rise further, to £32m-£40m.

Analysis Page 16

Hanson increases investment pay-back time

By Roland Rudd in London

Hanson, the Anglo-US conglomerate, has lengthened its pay-back period for new investments by up to two years, in a move to take advantage of low interest rates and inflation.

Mr Derek Bonham, Hanson's chief executive, confirmed that the company had lowered its pay-back criteria for capital investments. They will be authorised if they pay for themselves within five or six years instead of the previous target of three to four.

The move comes as other companies are considering lowering investment thresholds, and targets for return on capital, in response to falls in interest rates. But other big industrial groups have not yet lowered their pay-back levels.

Hanson's change of strategy is partly based on the company's outlook for interest rates and inflation, which Mr Bonham expects to remain under control. But Hanson is also keen to allay fears of short-termism often levelled at conglomerates.

In a report on UK competitiveness, the Commons Trade and Industry Select Committee warned of an alarmingly low level of labour productivity and "remaining deep-rooted problems" in investment.

Hanson believes the falling cost of capital will enable it to take the long-term view on capital investment that has been urged by the Bank of England and the Confederation of British Industry.

While analysts welcomed Hanson's change of policy some voiced fears

that the company may be making an admission that short pay-backs are no longer feasible.

STB, the industrial conglomerate, has generally had a pay-back period of less than four years, although it told analysts this was not feasible during a recession.

The General Electric Company, which told the trade and industry committee that institutions were pre-occupied with short-term economic performance, said its real target rate remained unchanged at 20 per cent.

Mr Alan Spall, finance director at Imperial Chemical Industries, believed inflation to be only one element in the equation. "The fact that inflation has come down doesn't at all mean that our hurdle rates have come down as well," he said recently.

Hanson is expected to confirm tomorrow, when it publishes its results, that the US still offers the best acquisition opportunities, although it would like to make a big takeover in the UK.

Lex, Page 14

Raymond Snoddy on why PolyGram may be laughing all the way to the bank

Four ambitions and a European film studio

For a few hours on Wednesday evening London's Leicester Square could have passed for Los Angeles or New York on a big movie night. There were the slow procession of stretched limousines, the hundreds of fans behind barriers, and the stars bathed momentarily in flashlights for the UK premiere of *Four Weddings and a Funeral*.

An audience which has been longing for the revival of the British film industry was there to salute the success of a movie minnow, a \$5m romantic comedy shot in 36 days in Britain with the help of Channel Four finance. It has become the first British film for six years to take the number one spot at the US box office.

With equally good results coming in from France and Australia, the film - produced by Working Title, a subsidiary of PolyGram Filmed Entertainment - is beginning to look like a worldwide hit.

Yet as Michael Kuhn, the London lawyer-president of PolyGram Filmed Entertainment, prepared for the premiere he was not donning the Union Jack or planning to claim another rebirth of the British film industry.

That sort of thinking Mr Kuhn denounces as "total crap". For good measure he says those who seek subsidies for British films "drive me nuts". "Four Weddings is a major movie success and what's British got to do with it?" says 43-year-old Mr Kuhn, whose business is part of the PolyGram group, controlled by Philips of the Netherlands.

"This has been funded by the profits of 32 record companies around the world. That's what paid for this movie and its marketing. It's nothing to do with British. It's the entertainment

business and it's ludicrous to keep talking about the British industry in this way," he adds.

Mr Kuhn has set himself the uniquely difficult task of building a European-based "studio" - on a Hollywood scale but without walls. The studio simply exists as a collection of independent production companies either owned or controlled by PolyGram. Over the past three years with hardly any fuss PolyGram has got on with making films - 29 so far with eight more in various stages of production.

No less than \$3m out of a total marketing budget of \$15m for the film - PolyGram's first unambiguous success - was spent in Los Angeles and New York on an intensive advertising campaign for the launch at five cinemas. Average revenues were \$27,000 per screen on the first weekend - the sort of figures that could be used to persuade exhibitors to show the quirky sort of film that rarely makes it to mid-West cinemas.

But make it did, and by the time of the London premiere *Four Weddings* had taken \$31m at the box office. Mr Kuhn believes \$50m gross could be earned from North America and a similar amount from the rest of the world.

That is only a small proportion of the film's financial potential. The typical film earns about a fifth of its revenues at the cinema box office, video 50 per cent, television 20 per cent and other areas of exploitation 10 per cent.

"We need just one more film not dissimilar to *Four Weddings* and then on a project basis - forget the overheads - these two would have recouped the losses on all the movies we have made to date," he says.

Others have done reasonably well. *Backbeat*, the PolyGram film about the



Michael Kuhn: 'By 1996 or 1997 we will be the only European-based studio'

man who walked away from the Beatles will certainly get its money back. And with others the risk is minimised. The actual cost of the film is covered by selling rights in advance and usually only the marketing costs are at risk.

But film history suggests that Hollywood movies try to challenge Hollywood the moment of success is the moment of maximum danger. *Backbeat* was the expensive flop that did for Goldcrest in the wake of its association with successes such as *Chariots of Fire*. Raise

the *Titanic* scuppered Lord Lew Grade's film ambitions. "It would have been cheaper to lower the Atlantic," Grade cracked at the time.

Mr Kuhn says he has taken a step-by-step approach in putting in place the building blocks of a studio, without property but combining the essential components of production and distribution. "By 1996 or 1997 if God is in his heaven and smiling on us we will be

continued on Page 18

Atlantic Richfield loses on derivatives

By Martin Dickson in New York

Atlantic Richfield, the US energy company, has confirmed press reports that investments in derivative securities led to steep losses last month in an employee investment fund it manages.

Arco is the latest of several large US companies, including consumer products group Procter & Gamble, to acknowledge suffering significant losses in derivatives due to volatility of markets. Losses have reinforced pressures in Congress for regulation of derivatives markets, which critics argue are poorly policed, badly understood and could pose a systemic risk to the financial system.

Mr Al Greenstein, an Arco spokesman, told Reuters the group's Money Market Plus Fund lost \$22m or 5.3 per cent of its principal in April and all the losses were associated with derivative securities with principal risks.

He said the company had since liquidated all derivative securities in question and changed strategy to avoid such investments. Mr Greenstein added Arco had informed investors in the fund that it wants to "make good" on the losses. He said it was consulting the Internal Revenue Service to work out "highly complex" tax issues involved with a reimbursement. It was not Arco's policy to reimburse employees for fund losses, but it wanted to do so for investors of the Money Market Plus Fund since they "had the expectation that their money was not at risk".

Markets this week

Starting on page 20

MARTIN DICKSON: GLOBAL INVESTOR

Global markets will take their lead this week from the US, where the Federal Reserve seems certain to put up short-term interest rates. Page 20

PETER NORMAN: ECONOMICS NOTEBOOK

European Union officials are giving thought to fiscal deficits in anticipation of economic and monetary union. Not only are the deficits a significant economic problem: they could create strains between anti-deficit hardliners and others. Page 20

BONDS:

German government bond yields have failed to respond substantially to last week's generous German interest rate cuts. Page 22

EQUITIES:

Stock market analysts sound increasingly frustrated as they watch the Footsie 100 bounce on the 3,100 fence, unable to disentangle itself from the bond markets but unwilling to give any further ground. Page 23

EMERGING MARKETS:

Foreign investors are re-evaluating the creditworthiness of the private sector after a poor first-quarter performance by large Mexican companies. Page 21

CURRENCIES:

An expected tightening of policy from the US Federal Reserve this week should help the dollar. Page 21

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This week: Company news

Japanese season still clouded by domestic issues

Earnings announcements by Japanese companies gather full steam this week, with brokers, trading houses, construction companies and particularly leading consumer electronics companies reporting their annual results.

Although many brokers, due to unwell results on Wednesday, reduced their profit forecasts to March, most are likely to show recovery. They have seen a rise in income linked to the south-east Asian markets and to profits from bond trading, but the gains have not been large enough to cover lower-than-expected stock market volumes.

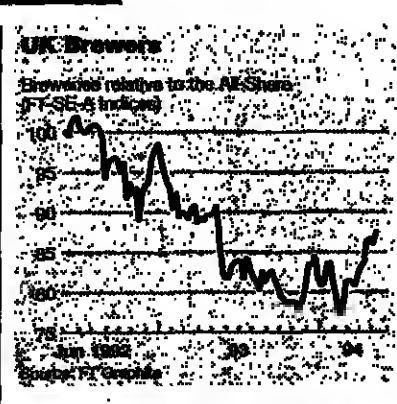
In consumer electronics, Sony will release figures on Thursday. A 30 per cent fall is expected in parent company pre-tax profits, due to depressed domestic demand, while pre-tax earnings are forecast to rise 8 per cent thanks to recovery in the US.

Matsushita Electric Industrial, due on Friday, expects a 4 per cent fall in parent company pre-tax earnings and a 7 per cent decline at the pre-tax level. Most consumer electronics companies have made substantial efforts to cut costs, but the beneficial effects have been offset by currency losses following the yen's appreciation.

With orders falling for nearly two years, construction companies, reporting on Thursday, are expected to show weak figures. Nomura Research Institute estimates that the sector's pre-tax profits fell by about 17 per cent in the year to March.

NRI forecasts a 31 per cent fall in pre-tax profits for the trading houses, hit by a decline in imports caused by the economic slump. Many companies are still suffering from securities investment losses made during the late 1980s.

Honda, the carmaker, has pencilled in a 58 per cent plunge in pre-tax profits because of the decline in domestic demand.



Whitbread/Allied-Lyons/Bass Beer falls flat as food and leisure thrive

The UK brewers' results season gets into full swing this week, with full-year figures from Whitbread today and Allied-Lyons tomorrow, and interims from Bass on Wednesday.

So far, the season has produced only one real upset: Grand Metropolitan's statement that de-stocking in the US wines and spirits market was likely to cost it \$24m (\$38.40) in the full year. The big question is how far Allied, also a big player in the US market, will confirm GrandMet's experience.

For the UK, a common theme is likely to be that brewing and old-fashioned basic pubs are still doing badly, while pubs relying more on food and leisure are thriving. The worst figures from the trio are therefore likely to come from Bass, the UK's biggest brewer and also a massive pub operator.

Against \$228m last year, pre-tax profits this time could be flat.

Whitbread is expected to do better, with pre-tax of perhaps \$232m against \$229m before exceptional last time. It is particularly strong on more up-market restaurant-type outlets.

Allied's figures will be the first full-year to show the effects of its brewing joint venture with Carlsberg. The actual pre-tax figure is not a matter of debate, since it was forecast by Allied at \$68m at the time of its deal with Domsq in March. This compares with \$54m - again before exceptional - the year before.

OTHER COMPANIES

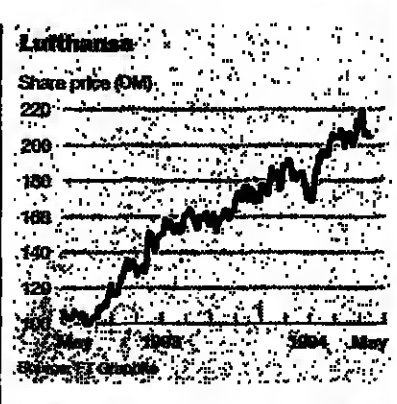
Lufthansa optimistic as rights issue nears

Lufthansa, the airline still majority owned by the German state, will today report full details of its 1993 figures, expected to show a substantial loss, albeit reduced from 1992 levels. Mr Jürgen Weber, chairman of the airline's management board and architect of an ambitious rationalisation plan over the past two years, is likely to repeat his forecast that the airline will be back in the black at the operating level in 1994. There may be more clues about the timing of the rights issue which will herald Lufthansa's privatisation later this year.

■ Hanson: Shareholders will be interested to find out how much the US Peabody coal dispute has cost the UK based industrial conglomerate, which announces interim results tomorrow. Estimates hover around the \$20m (\$117m) mark. The conglomerate's profits figure - stripping out strike costs - should be between \$58m and \$67m pre-tax, up from \$507m. But it is thought the quarterly dividend will be held at 2.85p.

■ Astra: The fast-growing Swedish pharmaceuticals company will maintain its impressive profits momentum when it announces its first-quarter figures tomorrow. Analysts expect profits of around \$K1.2bn (\$260m), against \$K1.74bn a year ago, with volume growth helping to offset a reduced currency impact.

■ National Australia/Westpac: Australia's commercial banks are expected to show a continued improvement in their financial health



when the sector's interim reporting season kicks off on Thursday. Estimates for National Australia Bank, reporting Thursday, range between net profits of A\$750m (\$58m) to something over A\$900m. A year ago, it made A\$507.3m in the first half, including a A\$32.9m abnormal surplus. Westpac is the wilder card, with anything from A\$297m-A\$344m forecast.

■ Krupp-Hoesch: Germany's second biggest steel maker will on Wednesday unveil full results for its first year following the historic fusion of the two companies. The group recently said it lost DM\$93m (\$346.7m) in 1993 but hopes to break even this year.

■ Kmart: Today the market will get further evidence of the US discount store group's difficulties when it produces its results for the first quarter to April. The company warned last month that the figures would be even worse than last year's dismal first quarter, so there are unlikely to be any surprises. In the comparable period, it made net profits of \$50m before extraordinary items, and analysts expect the figure to be halved.

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This announcement appears as a matter of record only

US\$150,000,000

RIT CAPITAL PARTNERS plc

Private Placement of Senior Notes due 2001

Lender Group

The Prudential Insurance Company of America
Advised by its subsidiary PRICOA Capital Group Ltd

Metropolitan Life Insurance Company
Advised by MetLife Investments Limited

The Travelers Insurance Company

Principal Mutual Life Insurance Company

The Mutual Life Insurance Company of New York

National Life Insurance Company

New England Mutual Life Insurance Company

The undersigned arranged the private placement of these Notes

MORGAN STANLEY & CO.

International Limited

May 12, 1994

By Christopher Price

Enjoined with Guinness is Mr Shaun Dowling, a former director. The writ is also thought to cite Sir Thomas Risk, the former governor of

Although Mr Ward repaid £1.3m of the fee prior to his trial, Guinness is currently pursuing Mr Ward for the return of the remainder plus interest, totalling £9m.

Mr Ward's action is the latest legal fall-out from the takeover of Distillers in which Guinness fought a prolonged battle with Argyll Group.

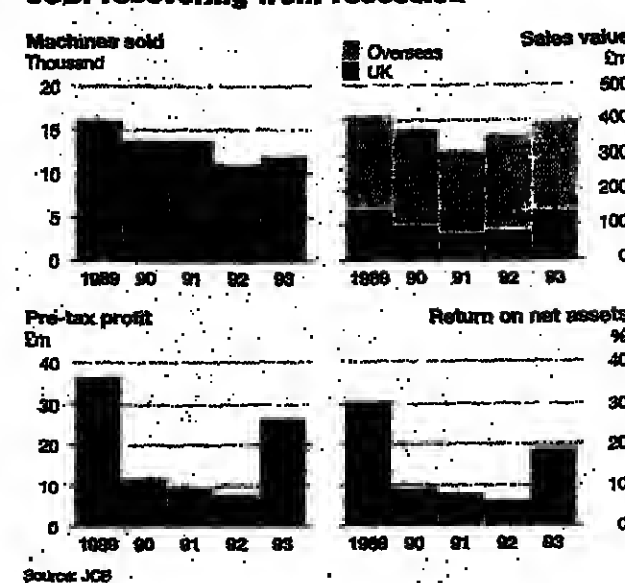
By Raymond Snoddy

Goldman has been interested in UK cable for some time and is one of the financial houses involved in the flotation of Telewest, the largest cable operator in the UK. But this is its first direct stake in the industry.

How Barnford faced up to the recession. Andrew Baxter reports

In fact, the company has recently introduced a tax-free profit-related pay scheme, which obliges it to give employees more details of its financial performance. And,

JCB: recovering from recession



Source: JC

Sir Anthony: looking for £30m to £40m in the current year

announcement on the takeover talks within the next couple of weeks.

market in banknotes and second place in the global tea bag market.

for the supply of material handling equipment and systems.

By Peggy Hallinger

BIDDER/INVESTOR	TARGET
Waldenbank AG (Switzerland)	Cardinal

CROSS BORDER M&A DEAL	
T	SECTOR
France	Cement

VALUE	COMMENT
\$304m	Doubling French

CROSS BORDER M&A DEALS				
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Holderbank (Switzerland)	Cedest (France)	Centant	£304m	Doubling French presence
BSN (France)	San Miguel (Spain)	Brewing	£223m	Plans to buy eventual 100%
Parker & Parsley (US)	Bridge Oil (Australia)	Oil & gas	£141m	Board rejects hostile bid
Nestlé (Switzerland)	Dreyer's Grand Ice Cream (US)	Food	£71m	Initial 22% stake
NatWest Bank (UK)/ Wholesale (HK)	Wholesale NatWest (JV)	Stockbroking	£67m	NatWest re-enters HK broking
General Motors (US)/ Hindustan Motors (India)	JV	Auto manufacture	£67m	India attracting foreign funds*
RJR Nabisco (US)	RJR Alimentacion (Spain)	Food	£42m	Buying out Tabacalera
Jarvis Porter (UK)	Units of Nederlandse Grafische	Print & packaging	£17.4m	Strategic triple purchase
Smith & Nephew (UK)/ Advanced TissueSciences (US)	JV	Biotechnology	£13m	Living tissue venture
Euromoney Publications (UK)	Adhesion at Associés (France)	Business	£2.9m	Initial 49% stake

By Peggy Hollinger


Friday that it had received a possible bid approach.
However, Mr Les Cullen, De

announcement on the takeover talks within the next couple of weeks.

market in banknotes and second place in the global tea bag market.

IN BRIEF

for the supply of material handling equipment and systems.

Standard  Chartered

Standard Chartered PLC
(Incorporated with limited liability in England)

**US\$400,000,000 Undated Primary Capital
Floating Rate Notes**

In accordance with the provisions of the Notes,
notice is hereby given that for the Interest
Determination period from 16th May 1994 to
16th June 1994 the Notes will carry interest at
the rate of 5.4375 per cent per annum.

Interest accrued to 16th June 1994 and
payable on 12th July 1994 will amount to
US\$46.82 per US\$10,000 Note and US\$468.23
per US\$100,000 Note.

West Merchant Bank Limited
Agent Bank

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Market Research Firms**

1988-1989 Salary Survey

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For a full editorial update and details of available advertisement positions, please Contact:

Pat Loshak: Tel: 061 834 9085. Fax: 061 832 9548
Alphatalk BellSouth, Queen Street, Manchester M2 8LP.

*From 1988-89, many 1989

FT Surveys

From June 1994 the Notes will carry interest at the rate of 5.4375 per cent per annum. Interest accrued to 16th June 1994 and payable on 12th July 1994 will amount to US\$46.82 per US\$10,000 Note and US\$46.82 per US\$100,000 Note.

West Merchant Bank Limited
Agent Bank

THE DIFFERENCE BETWEEN BEING BULLISH ON AMERICA AND BULLISH ON THE WORLD

Slowly and cautiously, the economies of our world are coming together. Command economies have gradually toppled and free markets are flourishing. Today, trading alliances are being formed that promise to become stronger than the nations that comprise them.

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Everywhere we serve the world, Merrill Lynch acts as a catalyst to bring people together with opportunities. Merrill Lynch can help clients harness the power of global interdependence. So an investor in Asia can profit from the efforts of business people in Argentina and vice versa.

Wherever we are in the world, we focus on our clients and build long-term relationships with them; we use teamwork to deliver seamless integration of our services; we respect our clients and colleagues as individuals; we act as responsible citizens in the communities in which we live and work; and, above all, we maintain our reputation for integrity.

Our world is being brought together, not simply by the mandate of nations but by the power of individuals who allow themselves to hope for a better life.

Although the road may not be easy or quick, we believe we can help our clients achieve even greater successes, in a world brought together by individuals with hope. We think that makes the difference – all the difference in the world.

The difference is Merrill Lynch.

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A tradition of trust.

Last year, Merrill Lynch was responsible to more countries, companies and individuals, with more underwriting and financial advice in more markets and across more borders, than any firm in history. And clients trusted Merrill Lynch with more of their assets than any other United States securities firm: over \$540 billion.

To the Holders of Middletown Trust 10 7/8% Notes Series B due 1998

NOTICE IS HEREBY GIVEN that, pursuant to Article Eleven of the General Covenant, for the Sinking Fund due July 15, 1994 U.S. \$16,560,000 of the Notes will be redeemed at 100% of their principal amount plus accrued interest to July 15, 1994, when interest on the Notes redeemed shall cease to accrue. Following the above redemption, U.S. \$96,325,000 10 7/8% Notes Series B due 1998 and U.S. \$37,205,000 10 7/8% Notes Series C due 2010 will remain outstanding.

The redemption price and accrued interest are payable against surrender of the Bearer Notes together with all coupons maturing subsequent to July 15, 1994 at the offices of the Paying Agents outside of the United States listed below:

The Chase Manhattan Bank, N.A. Woolgate House Coleman Street London EC2P 2HD England	Chase Manhattan Bank Luxembourg, S.A. 5 Rue Fléchet L-2358 Luxembourg-Grand	Banque Bruxelles Lambert Avenue de la Woluwe 62 1050 Brussels Belgium	Chase Manhattan Bank (Switzerland) 83 Rue du Rhône CH-1204 Geneva Switzerland
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The serial numbers of U.S. \$16,560,000 Bearer Notes to be redeemed are as follows:

5	645	1729	2672	3614	4598	5503	6497	7391	8294	9298	10298	11298	12298	13126	14126	15161	16011	16954	17877	18801	19774	20798	21822	22846	23870	24894	25918	26942	27966	28990	29914	30938	31962	32986	33910	34934	35958	36982	37906	38930	39954	40978	41902	42926	43950	44974	45998	46922	47946	48970	49994	50918	51942	52966	53990	54914	55938	56962	57986	58910	59934	60958	61982	62906	63930	64954	65978	66902	67926	68950	69974	70998	71922	72946	73970	74994	75918	76942	77966	78990	79914	80938	81962	82986	83910	84934	85958	86982	87906	88930	89954	90978	91902	92926	93950	94974	95998	96922	97946	98970	99994	100918	101942	102966	103990	104914	105938	106962	107986	108910	109934	110958	111982	112910	113934	114958	115982	116910	117934	118958	119982	120910	121934	122958	123982	124906	125930	126954	127978	128902	129926	130950	131974	132998	133922	134946	135970	136994	137918	138942	139966	140990	141914	142938	143962	144986	145910	146934	147958	148982	149906	150930	151954	152978	153902	154926	155950	156974	157998	158922	159946	160970	161994	162918	163942	164966	165990	166914	167938	168962	169986	170910	171934	172958	173982	174906	175930	176954	177978	178902	179926	180950	181974	182998	183922	184946	185970	186994	187918	188942	189966	190990	191914	192938	193962	194986	195910	196934	197958	198982	199906	200930	201954	202978	203902	204926	205950	206974	207998	208922	209946	210970	211994	212918	213942	214966	215990	216914	217938	218962	219986	220910	221934	222958	223982	224906	225930	226954	227978	228902	229926	230950	231974	232998	233922	234946	235970	236994	237918	238942	239966	240990	241914	242938	243962	244986	245910	246934	247958	248982	249906	250930	251954	252978	253902	254926	255950	256974	257998	258922	259946	260970	261994	262918	263942	264966	265990	266914	267938	268962	269986	270910	271934	272958	273982	274906	275930	276954	277978	278902	279926	280950	281974	282998	283922	284946	285970	286994	287918	288942	289966	290990	291914	292938	293962	294986	295910	296934	297958	298982	299906	300930	301954	302978	303902	304926	305950	306974	307998	308922	309946	310970	311994	312918	313942	314966	315990	316914	317938	318962	319986	320910	321934	322958	323982	324906	325930	326954	327978	328902	329926	330950	331974	332998	333922	334946	335970	336994	337918	338942	339966	340990	341914	342938	343962	344986	345910	346934	347958	348982	349906	350930	351954	352978	353902	354926	355950	356974	357998	358922	359946	360970	361994	362918	363942	364966	365990	366914	367938	368962	369986	370910	371934	372958	373982	374906	375930	376954	377978	378902	379926	380950	381974	382998	383922	384946	385970	386994	387918	388942	389966	390990	391914	392938	393962	394986	395910	396934	397958	398982	399906	400930	401954	402978	403902	404926	405950	406974	407998	408922	409946	410970	411994	412918	413942	414966	415990	416914	417938	418962	419986	420910	421934	422958	423982	424906	425930	426954	427978	428902	429926	430950	431974	432998	433922	434946	435970	436994	437918	438942	439966	440990	441914	442938	443962	444986	445910	446934	447958	448982	449906	450930	451954	452978	453902	454926	455950	456974	457998	458922	459946	460970	461994	462918	463942	464966	465990	466914	467938	468962	469986	470910	471934	472958	473982	474906	475930	476954	477978	478902	479926	480950	481974	482998	483922	484946	485970	486994	487918	488942	489966	490990	491914	492938	493962	494986	495910	496934	497958	498982	499906	500930	501954	502978	503902	504926	505950	506974	507998	508922	509946	510970	511994	512918	513942	514966	515990	516914	517938	518962	519986	520910	521934	522958	523982	524906	525930	526954	527978	528902	529926	530950	531974	532998	533922	534946	535970	536994	537918	538942	539966	540990	541914	542938	543962	544986	545910	546934	547958	548982	549906	550930	551954	552978	553902	554926	555950	556974	557998	558922	559946	560970	561994	562918	563942	564966	565990	566914	567938	568962	569986	570910	571934	572958	573982	574906	575930	576954	577978	578902	579926	580950	581974	582998	583922	584946	585970	586994	587918	588942	589966	590990	591914	592938	593962	594986	595910	596934	597958	598982	599906	600930	601954	602978	603902	604926	605950	606974	607998	608922	609946	610970	611994	612918	613942	614966	615990	616914	617938	618962	619986	620910	621934	622958	623982	624906	625930	626954	627978	628902	629926	630950	631974	632998	633922	634946	635970	636994	637918	638942	639966	640990	641914	642938	643962	644986	645910	646934	647958	648982	649906	650930	651954	652978	653902	654926	655950	656974	657998	658922	659946	660970	661994	662918	663942	664966	665990	666914	667938	668962	669986	670910	671934	672958	673982	674906	675930	676954	677978	678902	679926	680950	681974	682998	683922	684946	685970	686994	687918	688942	689966	690990	691914	692938	693962	694986	695910	696934	697958	698982	699906	700930	701954	702978	703902	704926	705950	706974	707998	708922	709946	710970	711994	712918	713942	714966	715990	716914	717938	718962	719986	720910	721934	722958	723982	724906	725930	726954	727978	728902	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THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY Abbey National 9.85p Azo Nobel FLK1.0 Do. Bearer Certs. FLK1.0 Aon 80.48 Aon 80.48 Aon 80.48 Do. A/Vtg. 0.85p Britec Bldg. Scty. FRN 1996 £133.55 Burnside Inv. 16% Ln. Lm. 2007/12 £27.50 Chase Manhattan 0.33p Colgate-Palmolive 0.30p Commonwealth Bank of Australia 95% Nts. 1996 ASB7.50 Export-Import Bank of Japan 104% Gtd. Bd. 2001 £107.50 IRI 5.8p Int. Bank for Reconstruction & Development 114% Nts. 1995 £112.50 Investors Capital Tr. 4% Ds. £2.0	Isle of Man Steam Packet 7.5p JIB Grp. 5p Kleinwort Benson 12.5p Macmillan-Glenlivet 0.74p Marples 7.1p Marsh & McLennan 80.67p More O'Farrell 10p National & Provincial Bldg. Scty. 10% Nts. 1967 £100.0 Nat West Bank Var. Rate Cap. Nts. 2008 \$107.75 Nationwide Bldg. Scty. 114% Nts. 1995 £282.50 Nichols (Int'l) 3.6p Pall Corp. 50.02p Praxair Tr. 0.25p Sheffield Insulations 3.6p Skopbank Ser. B Und. Sb. Var. Rate Nts. \$109.01 Sunhoro Bank Int. Fin. Gtd. FRN 2000 \$96.57	Thorpe (FW) 1p Trade Computers 0.55p Treasury 2% LL 1994 £1.37p TOMORROW ASH Hlgs. 3p Capita Grp. 1.7p Costa Vytella 4.75p Commercial Union 9.75p Drive Sac. Class A FRN 1996 £193.94 Do. Meszian FRN 1996 £155.46 Electricite de France 114% Gtd. Serial Ln. 2000/12 £233.75 Enso-Gutzeit A FMO.80 Do. R FMO.50 Goel Petroleum 1.45p HSBC Sb. Clnd. FRN 2008 £25.14 Laporte 13.3p Manchester Unit 6.5p Minerals Oils & Resources 30.18	National & Provincial Bldg. Scty. FRN 1996 £128.01 Nat West Bank Jnr. Gtd. FRN £125.89 Refugio 7.9p Royal Bank of Scotland FRN 2005 £24.01 Scholl 3.8p Store B Free SKG.50 Toyota FRN Feb. 1998 Y8733.0 Treasury 9% Ln. 1994 £4.50 WEDNESDAY MAY 18 Argos 5.55p Bank of Scotland Und. Flg. Rate Cap. Nts. \$185.40 Britannia Bldg. Scty. FRN 1995 £127.40 Chase Manhattan FRN 2000 £123.61 Gen. Motors Acceptance 10% Nts. May 1994 \$500.0	Henderson Highland Tr. 1.4p Homby Grp. 5p Lloyd Bank Sb. Var. Rate Flg. Sb. Nts. 1988 £135.84 Midland Bank Sb. FRN 2001 £28.70 Reed Int. 12.75p River & Mercantile Am. Cap. & Inc. Tr. 2.4p Wells Fargo Flg. Rate Sb. Cap. Nts. 1988 \$91.19 Woolwich Bldg. Scty. FRN May 1994 £128.01 Treasury 10% 2004 £5.0 THURSDAY MAY 19 Blue Circle 8% Sb. Cv. Bd. 2002 £28.75 Caterpillar 50.15 Centrica 0.8p Deutsche Bank Br. DM16.50 EBC 2.25p Eschquer 12% 1988 £3.0 Fintus 94% Ds. 2023 £4.825 Heabro 30.07 Hodder Headline 3.35p	Home Counties Newspapers 2.5p Lec Refrigeration 5p Life Sciences 2.5p Sella 0.6p Lloyd Thompson 2.4p Mallett 2.5p Mayflower 0.9p Merchants Tr. 2.85p Paragon (Rep of) 9% Ln. 2016 £225.0 Pressac 0.75p Sea Containers A \$0.1925 Do. B \$0.175 Sims Derby M80.035 Summit 2.3p Treasury 21% LL 2008 £2.2521 Treasury 21% LL 2008 £2.2521 UDO 2.22p Unilever FLA.40 Unilever 18.95p Wessell 2.4p	Wells Fargo \$1.0 Wetherspoon (JCI) 2.2p Woodchester Inv. IFS.09p SATURDAY MAY 21 Treasury 12 1/4% 2003/05 £8.25 SUNDAY MAY 22 Conversion 104% 1989 £5.125 TSB Offshore Inv. Prg. Rd. Pt. Blue Chip & Gilt Edged 0.8p Do. Gilt & Fixed Int. 1.32p Do. Int. Bd. 1.51p Do. Sterling Dep. 1.04p Do. UK Equity 1.5p Treasury 21% LL 1999 £2.167 Treasury 14% 1998/2001 £7.0
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UK COMPANIES

TODAY COMPANY MEETINGS: Henderson Highland Tr., 3, Finbury Avenue, E.C. 1215 S.A. Int., 14, Eikon Place Manxman, Bradford, 10.00 Oulder Grp., Centre House, Ashburton Road, East Trafford Park, Manchester, 11.30 Seaway Hotel, Seaway Hotel, Strand, W.C., 12.00 BOARD MEETINGS: British Int. Tr. Personal Assets Tr. Whitbread Callach Farmer Huntingdon Int. TOMORROW COMPANY MEETINGS: Boremore, North Bar House, Beverly, North-Hampshire, 12.30 Floro, Hilton Hotel, 22, Park Lane, W., 10.30 Goldenfith Grp., 4, Broadgate	E.C., 12.00 Hemmingsway Properties, 33, Wignore Street, W., 11.00 Home Counties Newspapers, Naval & Military Club, 54, Piccadilly, 10.30 Marley, Rutherford, Severnside, Kent, 12.00 RUB Mining, West Rotsford Hotel, Rotsford, Notts., 10.00 River & Mercantile American Cap. & Inc. Tr., New Connaught Rooms, Great Queen Street, W.C., 11.00 Steel Buryl Jones, Haberdashers Hall, Staining Lane, E.C. 11.00 Teleflex, 7, Birch Lane, E.C., 11.00 BOARD MEETINGS: British Callach Farmer Huntingdon Int. TOMORROW COMPANY MEETINGS: Boremore, North Bar House, Beverly, North-Hampshire, 12.30 Floro, Hilton Hotel, 22, Park Lane, W., 10.30 Goldenfith Grp., 4, Broadgate	Delian Lloyds Inv. Tr. Hancock River & Mercantile American Cap. & Inc. Tr. Sanderson Elect. Scottish Value Tr. WEDNESDAY MAY 18 COMPANY MEETINGS: Arjo Wiggins Appleton, Savoy Hotel, Strand, W.C., 12.00 Black (A & C), Spectrum House, 20-26, Curzon Street, E.C., 12.00 Bonhams, Howard Hotel, Temple Place, W.C., 12.00 Capita Int., Buttery House, St. Neots, Huntingdon, Cambs., 11.00 Cookson, Plasmar Hall, 1, London Wall, E.C., 11.50 Densmore Int., Unit 4, Airport Trading Estate, Blyth, 11.00 Westernham, Kent, 12.00 12th, Chartered Accountants Hall, Moorgate Place, E.C., 12.00 Legal & General, Temple Court, 11, Queen Victoria Street, E.C., 2.30 Lockitt & Goldman, New Connaught Rooms, Great Queen Street, W.C., 11.15	Simon Eng., Ironmongers Hall, Sheffield Place, Barbican, E.C., 12.00 Slough Estates, Savoy Hotel, Strand, W.C., 12.00 Sun Alliance, Chartered Insurance Institute, 20, Aldermanbury, E.C., 12.00 Unilever, Unilever House, Cox Lane, Chesham, 10.00 BOARD MEETINGS: British & American Film Planning European Fidelity Inv. Tr. National Power Ocean Wilsons Informa Saggeridge Brick Bess Compass Concentric Grp. Develop. Cap. Tr. New Zealand Inv. Tr. Pharming Int. THURSDAY MAY 19 COMPANY MEETINGS: Ash & Lacy, Botanical Gardens, Westbourne Road, Edgmont, Birmingham, 10.30 Abbey (Lanc), Camo Community Centre, Camo, Powys, 10.00 Bluebird Toys, The Mulberry, Kenbury Park, Swindon, Wilt., 11.00 Cannon St. Inv., 185, Piccadilly, W., 12.00 Enterprise Oil, Glaziers Hall, 9, Montague Close, London Bridge, S.E., 12.00 GKN, Royal Lancashire Hotel, Lancaster Terrace, W., 11.00 Glastonbury, Royal Lancaster Hotel, Lancaster Terrace, W., 3.00 Hammarson, Dorchester Hotel, Park Lane, W., 10.00 Heston, Institute of Directors, 116, Pall Mall, S.W., 12.00 Iceland Grp., Second Avenue, Deale Industrial Park, Deale, Dorset, 12.00 Leas (Lincs), Deconum District Council Pavilion, Marlowes, Hemel Hempstead, 2.15 Liberty, 25, Great Marlborough Street, W., 12.00	Russell (Alexander), Royal Scottish Automobile Club, 11, Blythwood Square, Glasgow, 12.00 Shell Transport & Trading, Queen Elizabeth & Conference Centre, Broad Sanctuary, S.W., 11.00 Trade Indemnity, 19-24, Great Eastern Street, E.C., 12.00 UK Safety, Swallow Royal Hotel, College Green, Bristol, 12.00 Waco, St. Matthews House, Shepherdess Walk, N., 11.00 Willis Towers, 10, Trinity Square, E.C., 12.00 BOARD MEETINGS: British Callach Farmer Huntingdon Int. FRIDAY MAY 20 COMPANY MEETINGS: Dawsongroup, 135, Bishopsgate, E.C., 12.00 Fourth Ports, Grosvenor House Hotel, Park Lane, W., 11.00 Gramplan Hlgs., Royal Scottish Automobile Club, 11, Blythwood Square, Glasgow, 12.00 L&L Refrigeration, Chichester Resort Hotel, Chichester, 11.30 Newman Tonias, Metropole Hotel, NEC, Birmingham, 12.00 Next, Institute of Directors, 116, Pall Mall, S.W., 10.45 Sander Eng., Glaziers Hall, 9, Montague Close, London Bridge, S.E., 12.30 Teeco, Merchant Taylors Hall, Threadneedle Street, E.C., 11.00 Torday & Garfield, Marriott Hotel, 12.00	Gatehead, 9.30 Tudor, Padmore House, Ham Lane, Padmore, Stourbridge, W. Midlands, 12.00 Utd. Friendly Grp., 42, Southwark Bridge Road, S.E., 12.30 Utd. Grp., Merchants House, George Square, Glasgow, 12.00 BOARD MEETINGS: British Callach Farmer Huntingdon Int. FRIDAY MAY 20 COMPANY MEETINGS: Dawsongroup, 135, Bishopsgate, E.C., 12.00 Fourth Ports, Grosvenor House Hotel, Park Lane, W., 11.00 Gramplan Hlgs., Royal Scottish Automobile Club, 11, Blythwood Square, Glasgow, 12.00 L&L Refrigeration, Chichester Resort Hotel, Chichester, 11.30 Newman Tonias, Metropole Hotel, NEC, Birmingham, 12.00 Next, Institute of Directors, 116, Pall Mall, S.W., 10.45 Sander Eng., Glaziers Hall, 9, Montague Close, London Bridge, S.E., 12.30 Teeco, Merchant Taylors Hall, Threadneedle Street, E.C., 11.00 Torday & Garfield, Marriott Hotel, 12.00
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CREDIT D'EQUIPEMENT

DES PETITES ET MOYENNES ENTREPRISES

£35,000,000 11% per cent. Guaranteed Bonds 1995

NOTICE IS HEREBY GIVEN that in accordance with Condition 5(b) of the Bonds CEFME will redeem 40 per cent. of the aggregate principal amount of the Bonds (after deduction of the principal amount of Bonds which have been converted into U.S. Dollar denominated Guaranteed Floating Rate Notes 1995) by two equal instalments on 15th June in the years 1993 and 1994.

The aggregate principal amount of the Bonds, after the deduction described above, was £7,708,000. The principal amount of Bonds to be redeemed was £3,084,000. In order to satisfy the second instalment the following Bonds will be redeemed at 100 per cent. of their principal amount on 15th June, 1994 (the "Redemption Date") when interest on such Bonds will cease to accrue.

1	445	1382	1717	2057	2379	3463	4430	4848	5098	5335	6167	11908	12153	12407	12696	12993	13863
2	448	1387	1718	2105	2385	3465	4431	4850	5100	5338	6170	11910	12155	12408	12699	12996	13866
3	451	1390	1721	2113	2388	3468	4434	4853	5103	5341	6173	11913	12158	12411	12702	13000	13870
4	454	1393	1724	2121	2391	3471	4437	4856	5106	5344	6176	11916	12161	12414	12705	13003	13873
5	457	1396	1727	2129	2394	3474	4440	4859	5109	5347	6179	11919	12164	12417	12708	13006	13876
6	460	1399	1730	2137	2397	3477	4443	4862	5112	5350	6182	11922	12167	12420	12711	13009	13879
7	463	1402	1733	2145	2400	3480	4446	4865	5115	5353	6185	11925	12170	12423	12714	13012	13882
8	466	1405	1736	2153	2403	3483	4449	4868	5118	5356	6188	11928	12173	12426	12717	13015	13885
9	469	1408	1739	2161	2406	3486	4452	4871	5121	5359	6191	11931	12176	12429	12720	13018	13888
10	472	1411	1742	2169	2409	3489	4455	4874	5124	5362	6194	11934	12179	12432	12723	13021	13891
11	475	1414	1745	2177	2412	3492	4458	4877	5127	5365	6197	11937	12182	12435	12726	13024	13894
12	478	1417	1748	2185	2415	3495	4461	4880	5130	5368	6200	11940	12185	12438	12729	13027	13897
13	481	1420	1751	2193	2418	3498	4464	4883	5133	5371	6203	11943	12188	12441	12732	13030	13900
14	484	1423	1754	2201	2421	3501	4467	4886	5136	5374	6206	11946	12191	12444	12735	13033	13903
15	487	1426	1757	2209	2424	3504	4470	4889	5139	5377	6209	11949	12194	12447	12738	13036	13906
16	490	1429	1760	2217	2427	3507	4473	4892	5142	5380	6212	11952	12197	12450	12741	13039	13909
17	493	1432	1763	2225	2430	3510	4476	4895	5145	5383	6215	11955	12200	12453	12744	13042	13912
18	496	1435	1766	2233	2433	3513	4479	4898	5148	5386	6218	11958	12203	12456	12747	13045	13915
19	499	1438	1769	2241	2436	3516	4482	4901	5151	5389	6221	11961	12206	12459	12750	13048	13918
20	502	1441	1772	2249	2439	3519	4485	4904	5154	5392	6224	11964	12209	12462	12753	13051	13921
21	505	1444	1775	2257	2442	3522	4488	4907	5157	5395	6227	11967	12212	12465	12756	13054	13924
22	508	1447	1778	2265	2445	3525	4491	4910	5160	5398	6230	11970	12215	12468	12759	13057	13927
23	511	1450	1781	2273	2448	3528	4494	4913	5163	5401	6233	11973	12218	12471	12762	13060	13930
24	514	1453	1784	2281	2451	3531	4497	4916	5166	5404	6236	11976	12221	12474	12765	13063	13933
25	517	1456	1787	2289	2454	3534	4500	4919	5169	5407	6239	11979	12224	12477	12768	13066	13936
26	520	1459	1790	2297	2457	3537	4503	4922	5172	5410	6242	11982	12227	12480	12771	13069	13939
27	523	1462	1793	2305	2460	3540	4506	4925	5175	5413	6245	11985	12230	12483	12774	13072	13942
28	526	1465	1796	2313	2463	3543	4509	4928	5178	5416	6248	11988	12233	12486	12777	13075	13945
29	529	1468	1799	2321	2466	3546	4512	4931	5181	5419	6251	11991	12236	12489	12780	13078	13948
30	532	1471	1802	2329	2469	3549	4515	4934	5184	5422	6254	11994	12239	12492	12783	13081	13951
31	535	1474	1805	2337	2472	3552	4518	4937	5187	5425	6257	11997	12242	12495	12786	13084	13954
32	538	1477	1808	2345	2475	3555	4521	4940	5190	5428	6260	12000	12245	12498	12789	13087	13957
33	541	1480	1811	2353	2478	3558	4524	4943	5193	5431	6263	12003	12248	12501	12792	13090	13960
34	544	1483	1814	2361	2481	3561	4527	4946	5196	5434	6266	12006	12251	12504	12795	13093	13963
35	547	1486	1817	2369	2484	3564	4530	4949	5199	5437	6269	12009	12254	12507	12798	13096	13966
36	550	1489	1820	2377	2487	3567	4533	4952	5202	5440	6272	12012	12257	12510	12801	13099	13969
37	553	1492	1823	2385	2490	3570	4536	4955	5205	5443	6275	12015	12260	12513	12804	13102	13972
38	556	1495	1826	2393	2493	3573	4539	4958	5208	5446	6278	12018	12263	12516	12807	13105	13975
39	559	1498	1829	2401	2496	3576	4542	4961	5211	5449	6281	12021	12266	12519	12810	13108	13978
40	562	1501	1832	2409	2499	3579	4545	4964	5214	5452	6284	12024	12269	12522	12813	13111	13

The Markets

THIS WEEK

Global Investor / Martin Dickson

Fed strives for right pitch



Global markets will take their lead this week from the US, where the Federal Reserve seems certain to put up short-term interest rates at tomorrow's meeting of its policy-making Open Market Committee. The only question is how much it will tighten, and how well or badly this will be received by Wall Street.

Opinion is sharply divided as to whether the bank needs to raise the Fed funds rate by 25 basis points, to 4 per cent, or 50 points. There is a general presumption that it will couple a move on Fed funds with a 50 point increase in the discount rate, which the Fed itself charges for loans. While the discount rate is nowadays regarded by Wall Street as a largely symbolic indicator of monetary policy, it still carries some weight internationally.

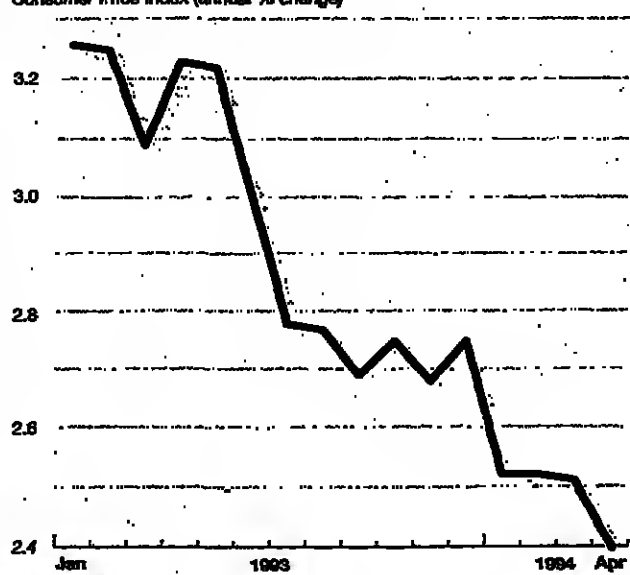
The Fed's gradualist approach - it has increased in 25 basis point increments since it started tightening in February - suggests it will raise Fed funds to 4 per cent, with another 25 point increment at or before the FOMC's next meeting, in early July. Recent signs of greater moderation in the rate of US economic growth could reinforce this stance. But investor sentiment argues for a 50 basis point increase.

The bond market's volatile behaviour over the past two weeks suggests that the Fed still has to convince Wall Street of its inflation-fighting credentials, even though last week's excellent inflation statistics for April underscored that rising prices are not yet a problem.

The Fed's three previous 25 point increases have merely served to leave the market anticipating more, and Fed funds at 4.25 per cent is already largely factored in to

US Inflation

Consumer Price Index (annual % change)



Source: Datastream

short-term rates. A rise on Tuesday of just 25 basis points could thus be bearish for bonds, the dollar and stocks.

A 50 point increase would be more likely to underpin current bond market values and the dollar. Certainly, higher US rates are a necessary second step to reinforce the recent round of central bank intervention to support the currency. And a 50 point rise would neatly match last week's unexpected cut in German rates, creating the impression that banks are co-ordinating their interest rate structures as well as their foreign exchange market operations.

But even this more aggressive stance may be insufficient to trigger a sustained bounce back in bond and stock prices from the current correction.

The fragility of sentiment in recent weeks shows Wall Street is still struggling to come to grips with the dimensions of the turn in the interest rate cycle, with economic opin-

ion sharply divided over the wisdom of Fed policy, while a majority fears the bank is still too accommodating, a vocal minority argues that it is in danger of choking off growth by fighting yesterday's enemy, since improving productivity, and intense domestic and international competition will keep inflation under control. A plethora of economic statistics and historical analogies suggest long bond yields are abnormally high, but in the current market such fundamentals are of limited help, and it may take a further cathartic plunge in fixed income and equity values before investor psychology turns.

France

Whatever the outcome, and rights or wrongs, of the current Anglo-French tiff over aircraft landings at Orly airport, the publicity surrounding the

affair is unlikely to bolster France's image among US fund managers, who account for such a large part of global investment flows.

The economy may be starting to recover, but since the French Government's climbdown last October over a threatened strike at Air France, American investors have questioned the willingness of Prime Minister Balladur to put the competitive restructuring of French industry ahead of social goals.

The Orly row can only reinforce that concern. For example, Morgan Stanley strategist Mr Richard Davidson recently went underweight on French equities in his model portfolio, fearing that "French Government policies are reacting to political pressures rather than economic objectives."

China/ Hong Kong

Weekend news that Beijing has

freed the second of two dissenting leaders of the Tiananmen Square uprising increases the chances that the US Government will renew China's Most Favoured Nation trade status. The Clinton Administration is due to decide on the issue on June 3 and uncertainty over the outcome could hang heavy over Hong Kong equities for the next few weeks.

The White House, which has tied renewal to significant Chinese progress on human rights, seems unlikely to withdraw MFN status completely, since this would provoke a crisis in bilateral relations, severely damage American companies' opportunities in the burgeoning Chinese market, and cause fresh unease in global bond and currency markets over the president's execution of foreign policy.

MFN revocation would hit Hong Kong hard. The China Analyst newsletter reckons that the increased tariffs would price at least \$20bn (£13.6bn)

of Chinese exports out of the US market - nearly 63 per cent of its exports to America - and that some 70 per cent of this trade goes through Hong Kong.

An alternative being kicked around Congress, is a partial removal of MFN status, imposing punitive tariffs on selected state-owned Chinese factories, but keeping them off private sector products. This would be hard to enforce and would still infuriate China.

The noises from both capitals have been more conciliatory in recent weeks, but anything less than full MFN renewal would have a depressing impact on Hong Kong stocks. Renewal could spark a rally in the Hang Seng, yet an overblown Hong Kong property market, tightening credit conditions in China, and rising interest rates in the US (to which the colony's currency is pegged), suggest that the relief would be overshadowed quickly by other concerns. It still looks wise to be underweight here.

Sprint

Sprint, the third largest US long-distance telecommunications group, is talking to Electronic Data Systems, the world's leading computing services company and a subsidiary of General Motors, about a merger or alliance.

The discussions are the latest manifestation of the convergence of the telecommunications and computer industries and a full takeover would create a powerful new force, both in the US and internationally, in the multi-media revolution.

A looser alliance may be the more likely outcome, given the cultural problems of putting the two together and possible tax complications for GM in a full disposal.

However it is structured, a deal could be very beneficial

Total return in local currency to 12/5/94

	US	Japan	Germany	France	Italy	UK
Week	0.07	0.04	0.10	0.11	0.15	0.10
Month	0.31	0.19	0.48	0.51	0.88	0.42
Year	3.31	3.25	8.44	6.94	10.44	6.19

	US	Japan	Germany	France	Italy	UK
Bonds 3-5 year						
Week	-0.80	0.67	0.56	0.49	0.67	0.35
Month	-1.51	1.21	0.03	-0.27	-0.12	-1.05
Year	-1.10	7.21	7.20	7.63	19.21	5.39

	US	Japan	Germany	France	Italy	UK
Bonds 7-10 year						
Week	-1.50	0.37	0.66	0.93	1.160	-0.04
Month	-2.33	1.54	-1.04	-2.19	-1.67	-2.95
Year	-2.59	8.91	6.07	7.64	26.27	5.61

	US	Japan	Germany	France	Italy	UK
Equities						
Week	-1.8	3.5	0.1	0.5	3.8	0.8
Month	-0.8	3.0	1.4	0.7	0.7	-0.5
Year	2.2	4.2	35.8	23.3	54.8	15.2

Best performing stocks from FT-A World Indices in local currency to 12/5/94

	Close	Week	Month	Year
Bridge Oil (Aus)	0.73	30.4	43.1	23.7
Bombardier (Can)	0.80	25.0	0.0	53.9
Fujitsu (Jpn)	735.00	20.5	17.0	7.3
Southern Life (RSA)	35.00	19.7	21.7	33.3
Mandarin Oriental (HK)	10.90	17.2	0.9	26.7
FAS (Fin)	20.450	16.8	16.3	43.4
China Estate (HK)	7.50	16.3	-24.6	83.8
Unilever (Nld)	1,540	16.2	21.3	91.8
Saipem (Ita)	4,300	15.9	8.6	49.8
MM Holdings (Aus)	3.15	15.4	4.7	52.2

Sources: Chase & Bonville - Lehman Brothers. Equities - C NatWest Securities. The FT-World Indices are jointly owned by The Financial Times Limited, Goldman Sachs & Co., and NatWest Securities Limited.

for both companies. Sprint would get greater access to EDS's large business customers, and EDS's computer expertise would be helpful in a nationwide cellular telephone service which Sprint is trying to set up.

EDS, which runs its own global communications network, could substantially cut the cost of its leasing lines, and become more centrally involved in multi-media.

Sprint is one of the cheaper US telecom stocks, trading on a prospective P/E of about 14.5. It seems never to have shaken off its lacklustre Wall Street image of several years ago, when poor long-distance marketing led to a loss of market share.

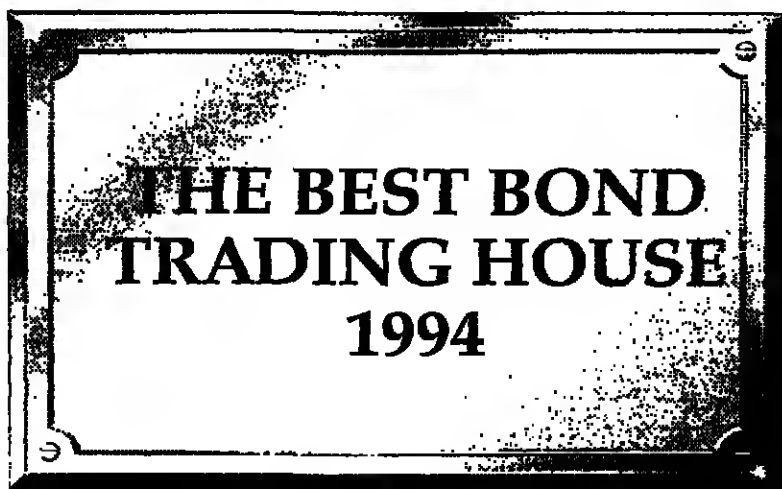
However, it has now built up a strong brand name,

thanks to an aggressive advertising campaign, and its careful targeting of affluent individuals and small business is winning back market share. Its local telephone business is among the most efficient in the nation, and its cellular operations are enjoying particularly fast growth.

As the smallest of the three big long-distance companies, it is subject to greater investor anxiety about eventual long-distance competition from the Baby Bell companies, now barred from that market. But that is a good five to 10 years away, and Sprint is well on the way to establishing itself as a nationally branded telecommunications service. A non-dividend EDS deal should bolster the stock, as would a link with an international partner.

When Euromoney asked the international bond trading community in their annual poll to determine the best,

Kidder, Peabody came 1st.*



Thank you to all those who made it possible.



Kidder, Peabody
Securities Company

MEMBER OF SIF. KIDDER, PEABODY IS A SUBSIDIARY OF GENERAL ELECTRIC CO., USA.

*Euromoney, May 1994

Economics Notebook / Peter Norman

Deficit criteria could prompt EU struggles



It has been customary for policy-makers in the European Union to ignore or minimise a downward trend when market or political forces overwhelm their plans. This happened in 1992 and 1993 when member governments so underestimated the problems of ratifying the Maastricht Treaty and the impact of recession and divergent monetary policies on the European Monetary System that the EU was wracked by political and currency crises.

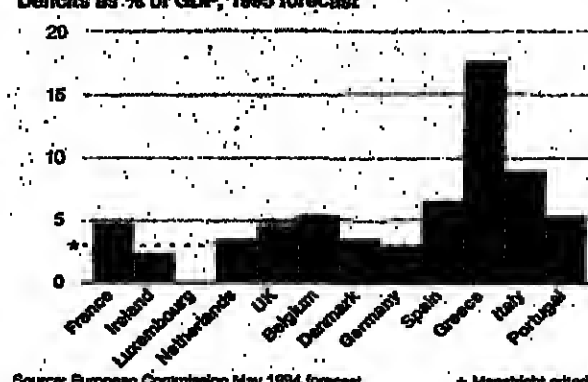
Things may now be changing. Partly because of those events, and partly because the Maastricht Treaty includes tough rules against "excessive deficits", officials in the European Commission and EU finance ministries and central banks are giving early thought to Europe's large fiscal deficits. Not only are the deficits a significant economic problem in their own right, they are emerging as the biggest economic (as opposed to political or technical) barrier to a move by member states to the third and final stage of economic and monetary union by the end of the century. They also have the potential for creating strains in the EU between anti-deficit hardliners, such as the Bundesbank, and those who see political advantages in a flexible approach to deficit reduction.

The latest Commission forecast, published last week, highlights the problem. Under the Maastricht Treaty's convergence criteria, a country is supposed not to become an Emu member if its fiscal deficit exceeds 3 per cent of gross domestic product or its stock of government debt is more than 60 per cent of GDP.

But, as the top chart shows, only three countries - Ireland, Luxembourg and Germany - will meet the deficit rule by the middle of the decade. The lower chart shows that a majority of EU members exceed the debt guideline, with four countries having stocks of debt of more than 50 per cent above the Maastricht limit, including Belgium and Italy, members of the original EEC. At present, 11 of the 12 mem-

European Union deficits and debt

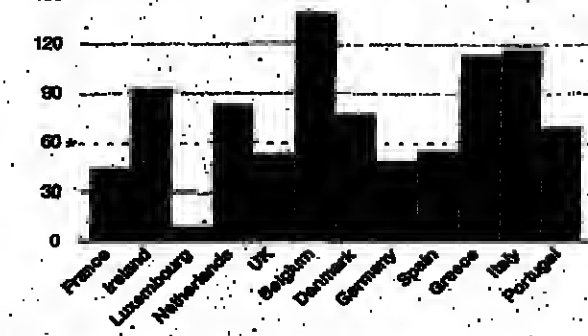
Deficits as % of GDP, 1995 forecast



Source: European Commission May 1994 forecast

* Maastricht criteria

Debt as % of GDP, 1993 estimate



Source: European Commission, National Statistics

ber states appear to be running "excessive deficits" as measured by the Maastricht criteria. Although Mr Henning Christophersen, the commissioner for economic and monetary affairs, has predicted that during 1997 a majority of present members should fulfil the criteria, it is hard to imagine Belgium, Italy, Greece and Ireland ever being able to meet the 60 per cent debt to GDP ratio. Relatively high real interest rates and typically moderate EU growth rates offer no escape from the debt trap.

No-one is shedding tears for Greece, the EU's economic delinquent. But the political pressures to smooth the entry to Emu for Ireland, which meets all other Maastricht requirements, and Italy and Belgium are mounting. They could become especially powerful in Belgium's case if Mr Jean-Luc Dehaene, the Belgian prime minister, succeeds Mr Jacques Delors as commission president.

The treaty makes provision for the deficit and debt criteria to be disregarded in certain limited circumstances. The deficit guideline need not apply if the ratio "has declined substantially and continuously" towards 3 per cent or the excess is "only exceptional and temporary." In both cases the ratio should be close to the guideline. The 60 per cent debt ratio can be disregarded if the actual ratio "is sufficiently diminishing and approaching the reference value at a satisfactory pace."

It is less well known that the commission has important discretionary powers that could enable member states, who fail to meet the convergence criteria regarding the deficits and debt, to be exempt from the excessive deficit rule.

Under the complex procedure for defining and acting upon excessive deficits, it is up to the council of economic and finance ministers to determine whether a country has an "excessive deficit" that would

bar it from Emu. But the council acts on a recommendation from the commission. According to article 104c paragraph 5 it is for the commission to decide if a given deficit is excessive and to address an "opinion" about it to the council. If the commission provided no opinion, the ministers would have no basis for deciding whether the country was infringing the excessive deficit rules. The applicant country's membership of Emu could not be blocked on these grounds.

These issues may seem arcane, especially if Emu turns out to be several years away (and may never come in Britain's case). But the excessive deficit procedure could be applied for the first time this year. Already some policy makers are trying to ease the impact of the rules.

In Belgium's case there has been a suggestion that privatisation proceeds be counted towards the deficit reduction effort, even though this is technically not possible under the treaty, which measures deficits by the European system of national accounts.

Earlier this year, Mr Christophersen touted the idea of liberal interpretation of the deficit and debt criteria so that countries such as Belgium would not be excluded from Emu. He told a Brussels seminar it had "always been understood that the judgment on whether a member state fulfils the conditions for participation in stage 3 would be based on an assessment, and not on a mechanical application of the convergence criteria."

Remarks such as these have prompted angry responses from members of the Bundesbank central council, including Prof Reinut Jochimsen, the influential head of the state central bank in North Rhine Westphalia. Such rumblings could presage a greater storm.

The commission looks as if it could land between a rock and a hard place. If it takes a hard line with the EU's debtors, and Belgium in particular, it will only advertise how far the EU countries are from achieving Emu. If it tries to bend the Maastricht criteria for political reasons, it risks running foul of the Bundesbank, other EU central banks and the German constitutional court.

News round-up

NOTICE IS HEREBY GIVEN to the holders of the Class A Notes, that the Issuer has determined in accordance with the Redemption provisions set forth in the Terms and Conditions of the Class A1 Notes in the amount of \$8,800,000 will be redeemed on the next Interest Payment Date, 31st May, 1999 (the "Redemption Date"). The Class A1 Notes will be redeemed on a pro rata basis and the Principal Payment per Class A1 Note will be \$8,000. The Principal Payment on each Class A1 Note will be made in accordance with the operating procedures of Euroclear and Codel.

Banque Paribas Trust Corporation, London Agent
16th May, 1999

WORLD BOND MARKETS: This Week

NEW YORK

Martin Dickson

All eyes in the US fixed-income market will be on the Federal Reserve and the meeting of its Open Market Committee tomorrow, which is expected further to tighten monetary policy.

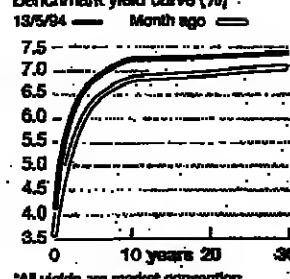
Wall Street is expecting an increase of 50 basis points in the discount rate, taking it from 3 to 3.5 per cent, and an increase of either 25 or 50 basis points in the Fed funds rate, taking it to 4 or 4.25 per cent.

Positive inflation statistics late last week increased the possibility of a 25-point increase. The Labor Department reported on Friday that consumer prices rose just 0.1 per cent in April. This gave some support to the market, with the yield on the 30-year benchmark issue ending the day at 7.49 per cent, down from 7.56 on Thursday.

However, the Fed will be looking for signs of inflation months down the road, and in weighing its decision will have the advantage of April's industrial production statistics,

US

Benchmark yield curve (%)



All yields are marked convention. Source: Merrill Lynch

due this morning. Output has risen for 10 months in succession and March saw a strong 0.5 per cent increase. The median forecast for April is a rise of 0.3 per cent.

Other figures which may affect the market include April housing starts, due on Tuesday and expected to show an annual rate of 1.45m; and the trade balance, out on Thursday, which is expected to narrow to \$8.3bn in March from \$9.7bn in February.

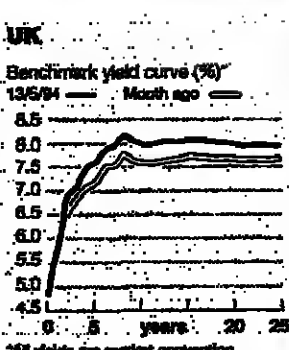
LONDON

Peter Norman

A flood of economic statistics and comment this week will keep the gilt market on its toes. Mr Ian Shepherdson, UK economist at HSBC Greenwell, says: "Gilt could end the week three points up or three points down", depending on Wednesday's news of retail price inflation in April and average earnings in March.

A jump in average earnings growth to 3.75 per cent in the year to March from February's 3.5 per cent would be "dreadful", he says. A rise in April's retail price inflation, minus mortgage interest payments, to above 2.5 per cent from 2.4 per cent would be "disappointing".

According to Mr Simon Briscoe, an economist at S.G. Warburg Securities, the background for gilts looks more favourable than for some time. Last week's UK trade figures reduced fears of a trade-induced sterling crisis and he expects less talk of leadership struggles in the Conservative party following



All yields are marked convention. Source: Merrill Lynch

last week's tragic death of Mr John Smith, the Labour leader. Recent US news may also foster calmer conditions on the gilt market.

The Bank of England contributed to the better tone with Friday's announcement of its first convertible gilt since 1987. Details are due tomorrow. The Bank's apparent determination to resist a cut in base rates has also boosted hopes of steady and sustainable economic recovery.

FRANKFURT

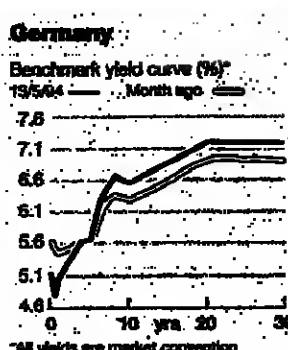
David Waller

A combination of domestic and international factors will determine the course of the bond market during the next few days.

On the international front, any move by the US Federal Reserve to raise US interest rates will have a knock-on effect on the German market. Paradoxically, the sharper the expected increase in US rates, the better the immediate outlook for government securities in Germany - a decisive move from the Fed may eliminate the uncertainty which has induced the US market to follow the US downwards this year.

On the domestic front, the focus will be on this week's "repo" tender operations. Traders will be concerned to see how willing the Bundesbank is to follow the generous, half-percentage point reductions in the discount and Lombard rates last week with a substantial cut in money market rates.

Later in the week, the



All yields are marked convention. Source: Merrill Lynch

Bundesbank may release data on M3 money supply growth for April. It is too early for last week's interest rate moves to have had any effect. But the data will be studied closely for signs that the "exceptional factors" which have boosted M3 growth this year are beginning to recede. The consensus is for seasonally adjusted, annualised growth of 14 per cent or less, after more than 15 per cent in the previous month.

TOKYO

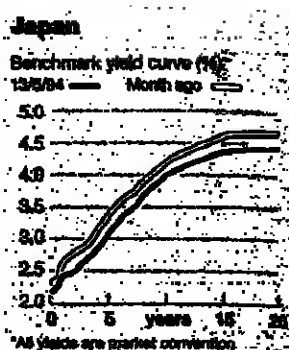
Emiko Terazono

A fall in short-term interest rates to record lows and increased buying interest from institutional investors are expected to support Japanese bond prices this week.

Since the instability of US financial markets, caused by fears of rising US inflation, have also unnerved Japanese bond investors, they will be focusing on the US Federal Open Market Committee meeting and the Federal Reserve Board's stance on interest rates.

While the fluctuations of the currency markets and the US bond market continue to affect investor sentiment, Barclays de Zoete Wedd in Tokyo expects domestic institutional interest in short- and medium-term bonds to support the new issue market for four- and six-year government notes and bank debentures.

Market volume is a benchmark for the recovery in confidence towards the bond market. A rise in trading



All yields are marked convention. Source: Merrill Lynch

volume for the 10-year benchmark bond on the broker-broker market to above ¥200m a day - a level not seen on a sustained basis since early March - will signal a return of investors, says BZW. Meanwhile, the spate of corporate earnings announcements this week is expected to confirm the fragile state of the economy, and the deflationary effect of the year's strength on profits of export-oriented companies.

Capital & Credit / David Waller

Bundesbank takes a bet on its credibility

Last Wednesday's generous cuts in the German discount and Lombard short-term interest rates came after a long period in which rates had been allowed to fall only in sequence of teasingly small steps.

"Prima!" ("Great!") was how Mr Norbert Walter of the Deutsche Bank greeted last week's cuts, which took the discount rate to 4.5 per cent and the Lombard rate to 6 per cent. Mr Martin Hühner of the Bayerische Vereinsbank said the German central bank was taking full advantage of an ideal combination of circumstances.

The move was readily comprehensible against a favourable background of falling inflation (inflation is set to drop below 3 per cent early in the second half of the year) and a weak dollar. Many economists saw the move as a natural extension of the Bundesbank's intervention to support the US currency in the previous week.

For once, then, a cut was supported by both international and domestic policy considerations - a pleasant change, economists observed.

from the state of affairs over recent years, when domestic policy considerations have run contrary to the wishes of other countries.

The interest rate cuts, which many expect to be the last before the Bundesbank policy-making council's summer break in 10 weeks, were not without elements of surprise and controversy.

The timing was unexpected - the consensus had been that the central bank would not move until its meeting in two weeks, when it would have had more data on inflation and money supply to support further easing.

More importantly, the reasoning behind the move was unusual, not to say revolutionary for the Bundesbank. The central bank said it was justified in the light of the improving outlook for inflation in Germany - so far, so conventional - but also that it would help dissolve the "monetary blockage" which led to the explosion in money supply growth in the early months of this year.

The statement that a reduc-

tion in interest rates will contribute to a reduction in money supply growth stands the Bundesbank's standard argument on its head. It has previously maintained that interest rates have to be kept high to prevent growth in M3, the broad measure of money supply on which the Bundesbank relies as a leading indicator for the development of future inflation.

The Bundesbank justifies this volte-face in reasoning by saying that under current circumstances a substantial reduction in interest rates will encourage investors to shift money out of short-term deposits into longer-term investment vehicles, such as bonds, which fall outside the definition of money.

The central bank believes this will reverse the flows of money which have led to the explosion of M3 growth - M3 was up by a seasonally adjusted, annualised 15.4 per cent in March compared with the 4 to 6 per cent target range for 1994 - and cause the formation of capital instead.

This claim is highly contro-

versial and many economists believe the central bank is taking big risks.

"The Bundesbank is taking a major gamble on its credibility," said Mr Adolf Rosenstock of the Industrial Bank of Japan in Frankfurt. "A big bet on M3 slowdown," is how Mr Kermit Schoenholtz at Salomon Brothers International in London put it.

The risk is that M3 does not behave as the Bundesbank wants it to. "Then in a few months time, the Bundesbank will face an awful dilemma," observed Mr Joachim Fels at Goldman Sachs in Frankfurt. "It will realise the policy has failed and it will either have to abandon M3 altogether, or it will have to start raising rates to bring money supply back under control."

The danger that investors will continue to park their liquid assets at the short end of the yield curve is real. Bund yields, up more than a full percentage point from a low of 5.58 per cent in early January this year, failed to respond substantially last week.

The current yield of 6.6 per

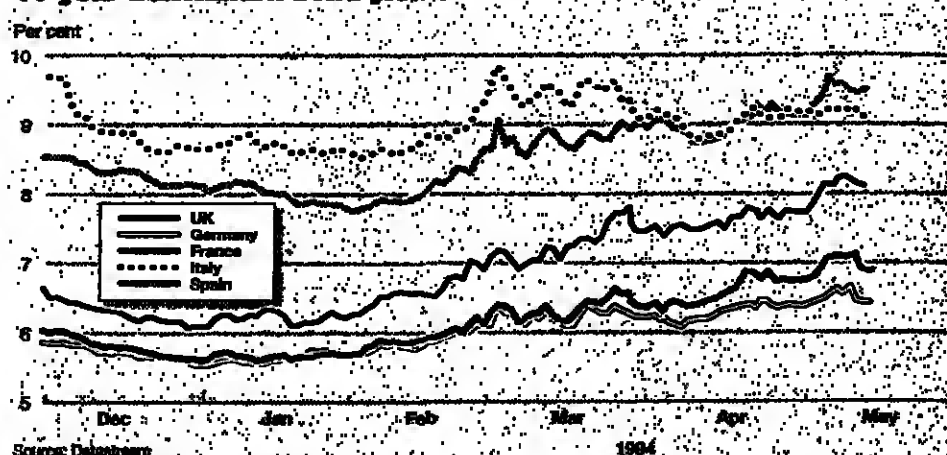
cent is not sufficient to compensate investors for the risk of holding long-term assets," said Mr Fels. Given the volatility in the bond market over recent months, the Bundesbank can't expect to shock investors out of short deposits - the uncertainty factor is too high.

The pessimism is underscored by a shift in market expectations about interest rates. Futures markets now expect short-term rates to bottom out in September, rather than at the end of the year, and at a higher level than had been expected only months ago.

This reflects worries about the chances of a recovery in the German economy, stimulated by a crop of recent data suggesting that the economy will avoid a "double-dip" recession. The more buoyant the economy, the more likely it is that the Bundesbank will start raising interest rates again.

Ironically, the lower rates introduced last week will stimulate the economy and make the Bundesbank's task trickier later in the year.

10 year benchmark bond yields



Source: Datastream

Percent

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UK Germany France Italy Spain

Source: Datastream

Percent

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Dec 93 Jan 94 Feb 94 Mar 94 Apr 94 May 94

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Source: Datastream

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Dec 93 Jan 94 Feb 94 Mar 94 Apr 94 May 94

UK Germany France Italy Spain

Source: Datastream

Percent

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9

EQUITY MARKETS: This Week

NEW YORK

Patrick Hanverson

Inflation alarm bell likely to stop ringing

In recent weeks, long-term US interest rates have been climbing rapidly amid growing concerns about resurgent inflation - concerns which have spread to the stock market, where prices have struggled to make any headway in spite of mostly bullish news on the economy.

This week, the stock market will be able to judge for itself whether inflation is on the rise again, and some good news should allow stocks to shake off their inflation fears.

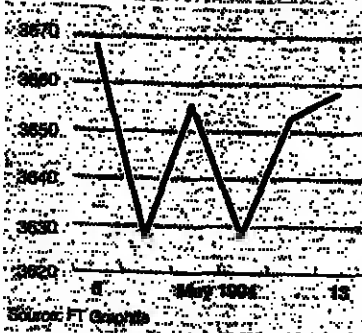
Tomorrow, the February producer price index is released and a day later, the consumer price index is published. Although analysts expect the two indices to show slightly stronger growth than in January (the brokerage house Donaldson, Lufkin & Jenrette forecasts that both the PPI and CPI rose by 0.4 per cent last month), the inflation alarm bell is likely to stop ringing.

If analysts' forecasts prove correct, the annual consumer inflation rate - the most closely watched of the two indicators - will measure close to 2.4 per cent. That is a full point below the comparable rate recorded at the same stage of the year in 1993, a remarkable reduction considering the economy has been growing at a significantly faster pace over the past two months than in the same eight weeks a year ago.

A hint of how markets are likely to respond to favourable inflation reports came last Friday, when after a poor start, shares rose steadily on the back of declining bond yields. Stocks firmed partly because investors turned more optimistic about this week's inflation data.

But even if the inflation picture brightens, political problems that have unsettled investors in recent days are unlikely to fade especially

Bond market stability the key to growth



quickly. While most of Wall Street was in agreement by the end of last week that the fuss the bond market, and later the stock market, made over the rumours swirling around the Whitewater affair was overdone, the White House is unlikely to emerge from under the clouds of the "scandal" particularly soon.

As long as the perception holds that President Clinton is politically hampered by the growing inquiry into Whitewater, and by press reports of a possible cover-up, then it is of concern to investors.

Why is not easy to answer, but it is often said that if the President gets into deeper trouble, so does his political agenda, which includes such market-sensitive programmes as healthcare and welfare reform. If Mr Clinton's position weakens because of the Whitewater affair, then the dollar will probably also weaken. And a weaker dollar means imports are more expensive, which puts up the rate of inflation.

Politics aside, the stock market's immediate future depends greatly on what happens to long-term interest rates. While the 30-year yield may edge a bit higher, bond investors may soon realise that the correction in the Treasury market has gone far enough. This would give the stock market some much-needed breathing room, and allow investors to digest the events of the past few weeks in a more considered fashion.

LONDON

Terry Byland

Bond market stability the key to growth

Stock-market analysts are sounding increasingly frustrated as they watch the FT-SE 100 Share Index sitting on the 3,100 fence, unable to disentangle itself from the bond markets but unwilling to give any further ground.

Most still take a bullish view on the market, but few can make a case for any dramatic move in the near term. S. G. Warburg bases its case on a shift of interest towards earnings estimates for 1994, admitting that "a dull summer" may, meanwhile, be in prospect.

There is considerable institutional support whenever the Footsie Index dips into the 3,100 area, mostly showing itself in the stock index futures market. But the stock market remains unable to decouple from the bond markets.

Kleinwort Benson points out that, with equities yielding a prospective 4.2 per cent, cash ought to be burning in fund managers' pockets. "Bond market stability would release it into the equity market," it adds.

This week may bring some movement on this front. It was clear on Thursday, when London had the European field to itself, that UK bonds are still moving in step with US Treasuries and waiting for the Federal Reserve to tighten policy again.

However, some analysts argue that more determined action from the Fed would stabilise bond markets, and give UK equities the environment they need to respond more strongly to the improvement in economic and corporate news.

Unfortunately, developments on Friday afternoon suggested that the UK markets now reckon the Fed may not act as strongly as they once feared.

STOCKHOLM



Astra's first-quarter figures come out tomorrow. Analysts are looking for sales of SKr6bn, a rise of some 20 per cent, with sales of Lofec up 30 per cent to almost SKr2bn, and Palmicort sales up 35 per cent to SKr870m. Hoare Govett says pre-tax profit in the first quarter of 1993 was very positively affected by a large translation benefit. "Consequently, although operating profit is expected to increase by more than 35 per cent, on a comparable basis, pre-tax profit is only expected to increase by 15 per cent to SKr2bn. For all 1994, sales are expected to reach SKr27.2bn, with pre-tax profit of SKr9.45bn and earnings per share of SKr11.4."

MADRID
Telefonica's first-quarter figures are due out today. UBS global research says that while quarter-on-quarter results are particularly difficult to forecast, they expect a 4.7 per cent rise to Ptas14.7bn in net income for the parent company. "A better measure of performance may be cash earnings: we are forecasting first-quarter cash earnings of Ptas18.7bn, up 9.2 per cent."

AMSTERDAM
KNP BT, the paper and graphic supplies group, announces first-quarter results on Wednesday. The group has already reported at its recent annual meeting net profits of around F150m, compared with a loss in the same period last year. Hoare Govett notes that the recovery is broadly based, "with all divisions showing better results. Demand volumes, as well as prices for paper and packaging products, have recovered from low 1993 levels and sales volumes in the trading divisions (paper merchandising/office products and graphic information systems) are also expected to show improvements this year."

Restructuring programmes will improve results in all divisions. Our current earnings per estimate are: 1994, F1.60 and 1993, F1.42.

TOKYO
Share fluctuations this week will be affected by the currency movements and the strength on US stock and bond markets. Hopes of a US credit tightening helped the dollar against the yen last week, and further stabilisation of the currency markets, which will largely depend on US interest rates, is expected to encourage investors. Meanwhile, many investors are likely to remain inactive, due to the state of corporate results, which may cause some volatility.

RISK AND REWARD

Debate over need for European clearing system



The official opening of the Channel Tunnel earlier this month has finally linked the UK with the rest of Europe.

Although much slower and far more expensive to build than most people had ever imagined, this engineering feat shows that the hurdles which stand in the way of European integration can be overcome.

So it seems absurd that in the fast-growing and high-tech world of derivatives, there are no links between Europe's futures and options exchanges, even though an electronic trading and clearing system could be set up at a fraction of the cost and the time needed to complete the Channel Tunnel.

At the moment, institutions which deal on Liffe in London, the Matif in Paris, the DTB in Frankfurt and the other exchanges from Spain to Austria have to put up margins and pay membership and dealing costs at each exchange.

This is an inefficient use of capital, since their risk profile is often lower than the margin they have put up because a position on one exchange might be offset by another elsewhere. "The consolidation of the clearing mechanism would be beneficial to users," says Mr Graham Newall, chief executive of BZW Futures.

The DTB and the Matif are in the process of linking their trading systems. By October, Matif members will be given direct access to selected DTB products through the installation of screens in France. The next stage would involve listing two Matif products on the DTB. This alliance aims to make the two exchanges more international, increase liquidity and reduce costs.

However, the link will be limited to trading since issues such as jurisdiction and currency risk hinder the linking of the two clearing systems. Mr Willi Brandt, spokesman for the DTB, says the DTB prod-

ucts will be cleared through a DTB clearing member and the Matif products through a Matif clearing member.

According to Mr Gilbert Durieux, chief operating officer at the Matif, the final aim is to have a centralised clearing system which he says would be easy to design. "Having said that, we are not in the US but in the European Union, which means there is no single currency and no single central bank," he says.

As a result, the formation of a centralised clearing system is being hampered by important legal questions such as who would be the lender of the last resort.

Even proposals such as "mutual offset" between the two exchanges (whereby members would be able to offset their positions in contracts with similar maturities) would run contrary to the principle of a clearing system, which requires it to be balanced at the end of each trading day.

Mr Durieux adds that it is by no means certain that exchange members want a centralised clearing system, since this could cut into income they derive from providing clearing services to their customers.

In the near term, the DTB and the Matif hope that the co-operation will attract business away from Liffe, where the lion's share of trading in bond futures and options takes place. By contrast, Mr Daniel Hodson, Liffe's chief executive, does not feel the need to forge any strategic alliances. "We are essentially an international exchange whereas the DTB and the Matif are domestic exchanges," he says.

Liffe may be riding high at the moment - on 12 days in the last quarter it exchanged more contracts than any other exchange in the world. But observers say if it does not look after its non-starring products, Liffe could see business drift away. "The DTB and Matif could really take Liffe on if they are clever about clearing," says one banker.

Antonia Sharpe

Prices for delivery determined by the amount of the security trading on the London Stock Exchange			
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1331	1	1.4226			1332	1	1.4226			1333	1	1.4226			1334	1	1.4226		
1335	1	1.4226			1336	1	1.4226			1337	1	1.4226			1338	1	1.4226		
1339	1	1.4226			1340	1	1.4226			1341	1	1.4226			1342	1	1.4226		
1343	1	1.4226			1344	1	1.4226			1345	1	1.4226			1346	1	1.4226		
1347	1	1.4226			1348	1	1.4226			1349	1	1.4226			1350	1	1.4226		
1351	1	1.4226			1352	1	1.4226			1353	1	1.4226			1354	1	1.4226		
1355	1	1.4226			1356	1	1.4226			1357	1	1.4226			1358	1	1.4226		
1359	1	1.4226			1360	1	1.4226			1361	1	1.4226			1362	1	1.4226		
1363	1	1.4226			1364	1	1.4226			1365	1	1.4226			1366	1	1.4226		
1367	1	1.4226			1368	1	1.4226			1369	1	1.4226			1370	1	1.4226		
1371	1	1.4226			1372	1	1.4226			1373	1	1.4226			1374	1	1.4226		
1375	1	1.4226			1376	1	1.4226			1377	1	1.4226			1378	1	1.4226		
1379	1	1.4226			1380	1	1.4226			1381	1	1.4226			1382	1	1.4226		
1383	1	1.4226																	

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices: dial 0800 430010 and key in a 5 digit code listed below. Calls are charged at 39p/minute cheap rate and 49p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on 071-573 4378.

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MONEY MARKET FUNDS

Money Market

DOLLAR SPOT RATES VS. 3-MONTH RATES											
May 13	Closing mid-point	Change on day	Bid/offer spread	Day's mid high low	One month %APA	Three months %APA	One year %APA	J.P. Morgan index			
Europe											
Austria (Sch)	11.7255	-0.085	200 - 250	11.7475 11.7200	11.7131	-0.9	11.7322	-0.2	11.7226	02	103.0
Belgium (Bfr)	34.2000	-0.06	400 - 450	34.2000 34.2000	34.15	-1.0	34.2787	-0.1	34.2786	02	103.4
Denmark (DKr)	6.5180	-0.0154	180 - 200	6.5495 6.5100	6.5359	-1.7	6.5399	-1.1	6.5399	-0.1	103.0
Finland (Fmk)	5.4170	-0.0106	120 - 220	5.4461 5.4017	5.4186	-0.3	5.410	-0.1	5.4245	-0.1	104.0
France (FFr)	6.1710	-0.0115	155 - 185	6.1790 6.1550	6.1727	-1.4	6.1789	-0.6	6.1704	-0.2	104.0
Germany (DM)	1.4867	-0.0037	665 - 675	1.4879 1.4822	1.4895	-1.0	1.4885	-0.3	1.4938	06	104.7
Greece (Dr)	247.000	-0.0001	200 - 250	247.0000 247.0000	246.9999	-1.0	246.9999	-0.1	247.0000	-0.1	103.0
Ireland (IrL)	1.4646	-0.0038	63 - 656	1.4791 1.4598	1.4621	-2.1	1.4592	-1.7	1.4501	1.0	-
Italy (Lit)	1955.85	-1.65	520 - 700	1962.25 1951.50	1960.45	-3.4	1967.55	-2.9	1926.85	-0.1	79.1
Luxembourg (Lux)	34.3200	-0.050	400 - 470	34.3360 34.3000	34.36	-1.0	34.37	-0.6	34.225	0.2	104.4
Netherlands (Gld)	3.6000	-0.0003	700 - 710	3.6175 3.5815	3.6018	-1.7	3.6026	-0.3	3.5851	0.1	103.0
Norway (Nkr)	7.2218	-0.0173	230 - 225	7.2703 7.2405	7.2592	-0.8	7.2703	-0.7	7.2013	0.3	95.1
Portugal (Esc)	172.100	-0.25	200 - 200	172.500 171.250	173.835	-8.6	173.5	-7.4	180.3	-4.8	92.7
Spain (Ptas)	137.730	-0.01	740 - 840	139.040 137.400	138.215	-3.7	139.08	-3.2	140.785	-2.2	73.9
Sweden (Skr)	7.7384	-0.0018	245 - 247	7.7917 7.7550	7.7564	-3.8	7.7794	-3.1	7.6244	-1.4	82.8
Switzerland (Sfr)	7.3345	0.0034	240 - 245	7.3505 7.3185	7.3439	2.3	7.342	1.5	7.316	1.6	103.0
UK	1.5004	-0.0001	900 - 907	1.5007 1.4985	1.4995	-0.7	1.4991	0.3	1.4999	00	88.8
ECU	-1.1864	-0.0019	581 - 567	1.1758 1.1507	1.155	1.5	1.1539	0.9	1.1555	0.1	-
SDR*	-1.40975										
Latin America											
Argentina (Pres)	0.9890	-0.0004	989 - 990	0.9900 0.9868						-	-
Brazil (Cr)	1834.29	+25.48	428 - 430	1534.36 1834.29						-	-
Canada (Cn)	1.3787	-0.0048	784 - 789	1.3810 1.3745	1.3807	-1.7	1.3840	-1.7	1.399	-1.5	83.5
Mexico (New Pes)	3.3300	+0.01	295 - 350	3.3350 3.3250	3.351	-0.4	3.3338	-0.3	3.3402	-0.3	-
Pacific/Middle East/Africa											180.4
Australia (A\$)	1.3855	-0.0035	850 - 960	1.3937 1.3857	1.3887	-1.1	1.3914	-1.7	1.402	-1.2	67.4
Hong Kong (Hk\$)	7.7828	-0.0007	257 - 267	7.7797 7.7857	7.7896	-0.5	7.7832	-0.5	7.7999	-0.4	-
Japan (Yen)	162.50	-0.0001	162.50 - 162.50	162.50 162.50	162.50	-0.2	162.50	-0.2	162.50	-0.2	-
Malaysia (M)	104.765	+0.25	730 - 740	105.100 104.100	104.56	-2.1	104.1	2.5	101.81	3.0	146.6
Mexico (New Pes)	3.3300	-0.0001	990 - 1000	3.3350 3.3250	3.351	-0.4	3.3338	-0.3	3.3402	-0.3	-
New Zealand (NZ\$)	1.7121	-0.0092	115 - 147	1.7147 1.7106	1.7143	-0.9	1.7188	-1.2	1.7407	-1.6	-
South Africa (Rand)	27.0000	-0.0001	27.0000 - 27.0000	27.0000 27.0000	27.0000	-0.1	27.0000	-0.1	27.0000	-0.1	-
South Korea (Won)	806.000	-0.0001	806.000 - 806.000	806.000 806.000	806.000	-0.1	806.000	-0.1	806.000	-0.1	-
St Pauli Island (P\$)	3.7500	-0.0001	3.7500 - 3.7500	3.7500 3.7500	3.7500	-0.1	3.7500	-0.1	3.7500	-0.1	-
Switzerland (Sfr)	1.3538	-0.0001	1.3538 - 1.3538	1.3538 1.3538	1.3538	-0.1	1.3538	-0.1	1.3538	-0.1	-
Sri Lanka (LKR)	3.6543	-0.0038	460 - 480	3.6475 3.6224	3.6818	-1.4	3.6878	-4.7	3.6878	-3.7	-
Sri Lanka (LKR)	4.8500	-0.0001	4.8500 - 4.8500	4.8500 4.8500	4.8500	-0.1	4.8500	-0.1	4.8500	-0.1	-
South Korea (Won)	806.000	-0.0001	806.000 - 806.000	806.000 806.000	806.000	-0.1	806.000	-0.1	806.000	-0.1	-
Taiwan (T\$)	28.6100	-0.02	280 - 280	28.6800 28.6000	28.6756	-2.8	28.6756	-2.8	28.6756	-2.8	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.0001	25.2450 - 25.2450	25.2450 25.2450	25.2450	-0.1	25.2450	-0.1	25.2450	-0.1	-
Thailand (B\$)	25.2450	-0.000									

[illegible]

Halifax Bldg Soc Asset Reserve Cheque Acc				
1741y Road, Halifax NS1 2ND				
Rates for personal customers				
£54,000 and above	5.60	4.20	5.72	0
£25,000 to £49,999	5.25	3.94	5.35	0
£10,000 to £24,999	4.60	3.68	4.79	0
£5,000 to £9,999	4.25	3.19	4.32	0

Rates for non-personal customers

[illegible]

25.00-29.99	1.00	0.75	1.00	N/A	Lloyds Bank - Investment Account 71 Lombard St, London EC3P 3BS	02:12 4133
£1,000-£4,999.99	3.50	2.83	3.66	N/A		
£5,000-£9,999.99	3.75	2.81	3.82	N/A		

MONEY RATES												
	CS	S	Y	Esu	May 73	One month	Three months	Six months	One year	Locals. Inter.	Dia. rates	Repe rate
942	4.018	2.913	306.1	2.521								
943	2.115	1.834	100.8	1.227	Belgium	5%	0%	5%	5%	7.40	4.50	
946	2.412	1.748	183.2	1.513	week ago	5%	5%	5%	5%	7.40	4.75	-
950	0.827	0.800	82.61	0.519	France	5%	5%	0%	0%	5%	5.50	- 6.75
951	2.021	1.485	183.4	1.208	week ago	5%	5%	5%	5%	5.50	7.75	- 7.75
952	0.998	0.805	82.62	0.524	Germany	5%	0.20	5.00	4.00	6.30	5.40	- 5.47
956	0.737	0.534	65.97	0.482	week ago	5%	5.38	5.20	5.20	6.57	6.50	- 5.67
923	1.099	1.384	144.8	1.187	Ireland	0%	5%	8	4%	6%	-	- 6.25
937	0.801	0.581	69.94	0.503	week ago	6%	5%	8	6%	6%	-	- 6.50
938	1.001	0.725	72.63	0.694	Italy	7%	7%	7%	7%	7%	7.50	- 8.27
931	1.782	1.262	135.3	1.118	week ago	5%	7%	7%	7%	7%	7.50	- 8.27
958	0.988	0.702	73.51	0.607	Netherlands	5.28	5.12	5.05	5.03	5.02	-	- 5.25
1	3.098	1.500	150.7	1.298	week ago	4.48	5.12	5.11	5.10	5.10	-	- 5.25
937	0.801	0.725	72.63	0.697	Switzerland	4%	4	4	4	4	6.00	- 3.50
937	1.001	0.725	72.63	0.697	week ago	4%	4	4	4	4	6.00	- 3.50
965	13.17	8.548	100.0	3.292	US	3%	4%	4%	5%	0%	-	- 3.00
970	1.594	1.155	121.0	1.1	week ago	3%	4%	4%	5	5%	-	- 3.00

[illegible]

Brown Shipley & Co Ltd	Professional Clerk Account	4.75	3.85	3.85	Min
	Professional Office Account	4.90	3.18	4.69	Min

[illegible]

1992-93	4.09	3.00	4.07	0%
1993-94	4.09	3.00	4.07	0%
1994-95	4.09	3.00	4.07	0%
1995-96	4.09	3.00	4.07	0%
1996-97	4.09	3.00	4.07	0%
1997-98	4.09	3.00	4.07	0%
1998-99	4.09	3.00	4.07	0%
1999-00	4.09	3.00	4.07	0%
2000-01	4.09	3.00	4.07	0%
2001-02	4.09	3.00	4.07	0%
2002-03	4.09	3.00	4.07	0%
2003-04	4.09	3.00	4.07	0%
2004-05	4.09	3.00	4.07	0%
2005-06	4.09	3.00	4.07	0%
2006-07	4.09	3.00	4.07	0%
2007-08	4.09	3.00	4.07	0%
2008-09	4.09	3.00	4.07	0%
2009-10	4.09	3.00	4.07	0%
2010-11	4.09	3.00	4.07	0%
2011-12	4.09	3.00	4.07	0%
2012-13	4.09	3.00	4.07	0%
2013-14	4.09	3.00	4.07	0%
2014-15	4.09	3.00	4.07	0%
2015-16	4.09	3.00	4.07	0%
2016-17	4.09	3.00	4.07	0%
2017-18	4.09	3.00	4.07	0%
2018-19	4.09	3.00	4.07	0%
2019-20	4.09	3.00	4.07	0%
2020-21	4.09	3.00	4.07	0%
2021-22	4.09	3.00	4.07	0%
2022-23	4.09	3.00	4.07	0%
2023-24	4.09	3.00	4.07	0%
2024-25	4.09	3.00	4.07	0%
2025-26	4.09	3.00	4.07	0%
2026-27	4.09	3.00	4.07	0%
2027-28	4.09	3.00	4.07	0%
2028-29	4.09	3.00	4.07	0%
2029-30	4.09	3.00	4.07	0%
2030-31	4.09	3.00	4.07	0%
2031-32	4.09	3.00	4.07	0%
2032-33	4.09	3.00	4.07	0%
2033-34	4.09	3.00	4.07	0%
2034-35	4.09	3.00	4.07	0%
2035-36	4.09	3.00	4.07	0%
2036-37	4.09	3.00	4.07	0%
2037-38	4.09	3.00	4.07	0%
2038-39	4.09	3.00	4.07	0%
2039-40	4.09	3.00	4.07	0%
2040-41	4.09	3.00	4.07	0%
2041-42	4.09	3.00	4.07	0%
2042-43	4.09	3.00	4.07	0%
2043-44	4.09	3.00	4.07	0%
2044-45	4.09	3.00	4.07	0%
2045-46	4.09	3.00	4.07	0%
2046-47	4.09	3.00	4.07	0%
2047-48	4.09	3.00	4.07	0%
2048-49	4.09	3.00	4.07	0%
2049-50	4.09	3.00	4.07	0%
2050-51	4.09	3.00	4.07	0%
2051-52	4.09	3.00	4.07	0%
2052-53	4.09	3.00	4.07	0%
2053-54	4.09	3.00	4.07	0%
2054-55	4.09	3.00	4.07	0%
2055-56	4.09	3.00	4.07	0%
2056-57	4.09	3.00	4.07	0%
2057-58	4.09	3.00	4.07	0%
2058-59	4.09	3.00	4.07	0%
2059-60	4.09	3.00	4.07	0%
2060-61	4.09	3.00	4.07	0%
2061-62	4.09	3.00	4.07	0%
2062-63	4.09	3.00	4.07	0%
2063-64	4.09	3.00	4.07	0%
2064-65	4.09	3.00	4.07	0%
2065-66	4.09	3.00	4.07	0%
2066-67	4.09	3.00	4.07	0%
2067-68	4.09	3.00	4.07	0%
2068-69	4.09	3.00	4.07	0%
2069-70	4.09	3.00	4.07	0%
2070-71	4.09	3.00	4.07	0%
2071-72	4.09	3.00	4.07	0%
2072-	4.09	3.00	4.07	0%

\$250,000-\$499,999	4.00	3.00	4.87	High	HMAA C10000+Master Price	3.023	2.719	3.675	On
\$500,000-\$999,999	4.25	3.10	4.23	High	Durapore/HMAA C10000+	3.750	2.815	1.803	On
\$1,000,000+	4.50	3.30	4.50	High	HMAA C60000+	3.875	2.900	2.932	On
					HMAA C100000+	4.000	3.000	4.000	On

[illegible]

250,000-299,999	2.00	3.20	2.75	100%
300,000-349,999	2.00	3.20	2.75	100%
350,000-399,999	2.00	3.20	2.75	100%
400,000-449,999	2.00	3.20	2.75	100%
450,000-499,999	2.00	3.20	2.75	100%
500,000-549,999	2.00	3.20	2.75	100%
550,000-599,999	2.00	3.20	2.75	100%
600,000-649,999	2.00	3.20	2.75	100%
650,000-699,999	2.00	3.20	2.75	100%
700,000-749,999	2.00	3.20	2.75	100%
750,000-799,999	2.00	3.20	2.75	100%
800,000-849,999	2.00	3.20	2.75	100%
850,000-899,999	2.00	3.20	2.75	100%
900,000-949,999	2.00	3.20	2.75	100%
950,000-999,999	2.00	3.20	2.75	100%
1,000,000-1,499,999	2.00	3.20	2.75	100%
1,500,000-1,999,999	2.00	3.20	2.75	100%
2,000,000-2,499,999	2.00	3.20	2.75	100%
2,500,000-2,999,999	2.00	3.20	2.75	100%
3,000,000-3,499,999	2.00	3.20	2.75	100%
3,500,000-3,999,999	2.00	3.20	2.75	100%
4,000,000-4,499,999	2.00	3.20	2.75	100%
4,500,000-4,999,999	2.00	3.20	2.75	100%
5,000,000-5,499,999	2.00	3.20	2.75	100%
5,500,000-5,999,999	2.00	3.20	2.75	100%
6,000,000-6,499,999	2.00	3.20	2.75	100%
6,500,000-6,999,999	2.00	3.20	2.75	100%
7,000,000-7,499,999	2.00	3.20	2.75	100%
7,500,000-7,999,999	2.00	3.20	2.75	100%
8,000,000-8,499,999	2.00	3.20	2.75	100%
8,500,000-8,999,999	2.00	3.20	2.75	100%
9,000,000-9,499,999	2.00	3.20	2.75	100%
9,500,000-9,999,999	2.00	3.20	2.75	100%
10,000,000-14,999,999	2.00	3.20	2.75	100%
15,000,000-19,999,999	2.00	3.20	2.75	100%
20,000,000-24,999,999	2.00	3.20	2.75	100%
25,000,000-29,999,999	2.00	3.20	2.75	100%
30,000,000-34,999,999	2.00	3.20	2.75	100%
35,000,000-39,999,999	2.00	3.20	2.75	100%
40,000,000-44,999,999	2.00	3.20	2.75	100%
45,000,000-49,999,999	2.00	3.20	2.75	100%
50,000,000-54,999,999	2.00	3.20	2.75	100%
55,000,000-59,999,999	2.00	3.20	2.75	100%
60,000,000-64,999,999	2.00	3.20	2.75	100%
65,000,000-69,999,999	2.00	3.20	2.75	100%
70,000,000-74,999,999	2.00	3.20	2.75	100%
75,000,000-79,999,999	2.00	3.20	2.75	100%
80,000,000-84,999,999	2.00	3.20	2.75	100%
85,000,000-89,999,999	2.00	3.20	2.75	100%
90,000,000-94,999,999	2.00	3.20	2.75	100%
95,000,000-99,999,999	2.00	3.20	2.75	100%
100,000,000-149,999,999	2.00	3.20	2.75	100%
150,000,000-199,999,999	2.00	3.20	2.75	100%
200,000,000-249,999,999	2.00	3.20	2.75	100%
250,000,000-299,999,999	2.00	3.20	2.75	100%
300,000,000-349,999,999	2.00	3.20	2.75	100%
350,000,000-399,999,999	2.00	3.20	2.75	100%
400,000,000-449,999,999	2.00	3.20	2.75	100%
450,000,000-499,999,999	2.00	3.20	2.75	100%
500,000,000-549,999,999	2.00	3.20	2.75	100%
550,000,000-599,999,999	2.00	3.20	2.75	100%
600,000,000-649,999,999	2.00	3.20	2.75	100%
650,000,000-699,999,999	2.00	3.20	2.75	100%
700,000,000-749,999,999	2.00	3.20	2.75	100%
750,000,000-799,999,999	2.00	3.20	2.75	100%
800,000,000-849,999,999	2.00	3.20	2.75	100%
850,000,000-899,999,999	2.00	3.20	2.75	100%
900,000,000-949,999,999	2.00	3.20	2.75	100%
950,000,000-999,999,999	2.00	3.20	2.75	100%
1,000,000,000-1,499,999,999	2.00	3.20	2.75	100%
1,500,000,000-1,999,999,999	2.00	3.20	2.75	100%
2,000,000,000-2,499,999,999	2.00	3.20	2.75	100%
2,500,000,000-2,999,999,999	2.00	3.20	2.75	100%
3,000,000,000-3,499,999,999	2.00	3.20	2.75	100%
3,500,000,000-3,999,999,999	2.00	3.20	2.75	100%
4,000,000,000-4,499,999,999	2.00	3.20	2.75	100%
4,500,000,000-4,999,999,999	2.00	3.20	2.75	100%
5,000,000,000-5,499,999,999	2.00	3.20	2.75	100%
5,500,000,000-5,999,999,999	2.00	3.20	2.75	100%
6,000,000,000-6,499,999,999	2.00	3.20	2.75	100%
6,500,000,000-6,999,999,999	2.00	3.20	2.75	100%
7,000,000,000-7,499,999,999	2.00	3.20	2.75	100%
7,500,000,000-7,999,999,999	2.00	3.20	2.75	100%
8,000,000,000-8,499,999,999	2.00	3.20	2.75	100%
8,500,000,000-8,999,999,999	2.00	3.20	2.75	100%
9,000,000,000-9,499,999,999	2.00	3.20	2.75	100%
9,500,000,000-9,999,999,999	2.00	3.20	2.75	100%
10,000,000,000-14,999,999,999	2.00	3.20	2.75	100%
15,000,000,000-19,999,999,999	2.00	3.20	2.75	100%
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25,000,000,000-29,999,999,999	2.00	3.20	2.75	100%
30,000,000,000-34,999,999,999	2.00	3.20	2.75	100%
35,000,000,000-39,999,999,999	2.00	3.20	2.75	100%
40,000,000,000-44,999,999,999	2.00	3.20	2.75	100%
45,000,000,000-49,999,999,999	2.00	3.20	2.75	100%
50,000,000,000-54,999,999,999	2.00	3.20	2.75	100%
55,000,000,000-59,999,999,999	2.00	3.20	2.75	100%
60,000,000,000-64,999,999,999	2.00	3.20	2.75	100%
65,000,000,000-69,999,999,999	2.00	3.20	2.75	100%
70,000,000,000-74,999,999,999	2.00	3.20	2.75	100%
75,000,000,000-79,999,999,999	2.00	3.20	2.75	100%
80,000,000,000-84,999,999,999	2.00	3.20	2.75	100%
85,000,000,000-89,999,999,999	2.00	3.20	2.75	100%
90,000,000,000-94,999,999,999	2.00	3.20	2.75	100%
95,000,000,000-99,999,999,999	2.00	3.20	2.75	100%
100,000,000,000-149,999,999,999	2.00	3.20	2.75	100%
150,000,000,000-199,999,999,999	2.00	3.20	2.75	100%
200,000,000,000-249,999,999,999	2.00	3.20	2.75	100%
250,000,000,000-299,999,999,999	2.00	3.20	2.75	100%
300,000,000,000-349,999,999,999	2.00	3.20	2.75	100%
350,000,000,000-399,999,999,999	2.00	3.20	2.75	100%
400,000,000,000-449,999,999,999	2.00	3.20	2.75	100%
450,000,000,000-499,999,999,999	2.00	3.20	2.75	100%
500,000,000,000-549,999,999,999	2.00	3.20	2.75	100%
550,000,000,000-599,999,999,999	2.00	3.20	2.75	100%
600,000,000,000-649,999,999,999	2.00	3.20	2.75	100%
650,000,000,000-699,999,999,999	2.00	3.20	2.75	100%
700,000,000,000-749,999,999,999	2.00	3.20	2.75	100%
750,000,000,000-799,999,999,999	2.00	3.20	2.75	100%
800,000,000,000-849,999,999,999	2.00	3.20	2.75	100%
850,000,000,000-899,999,999,999	2.00	3.20	2.75	100%
900,000,000,000-949,999,999,999	2.00	3.20	2.75	100%
950,000,000,000-999,999,999,999	2.00	3.20	2.75	100%
1,000,000,000,000-1,499,999,999,999	2.00	3.20	2.75	100%
1,500,000,000,000-1,999,999,999,999	2.00	3.20	2.75	100%
2,000,000,000,000-2,499,999,999,999	2.00	3.20	2.75	100%
2,500,000,000,000-2,999,999,999,999	2.00	3.20	2.75	100%
3,000,000,000,000-3,499,999,999,999	2.00	3.20	2.75	100%
3,500,000,000,000-3,999,999,999,999	2.00	3.20	2.75	100%
4,000,000,000,000-4,499,999,999,999	2.00	3.20	2.75	100%
4,500,000,000,000-4,999,999,999,999	2.00	3.20	2.75	100%
5,000,000,000,000-5,499,999,999,999	2.00	3.20	2.75	100%
5,500,000,000,000-5,999,999,999,999	2.00	3.20	2.75	100%
6,000,000,000,000-6,499,999,999,999	2.00	3.20	2.75	100%
6,500,000,000,000-6,999,999,999,999	2.00	3.20	2.75	100%
7,000,000,000,000-7,499,999,999,999	2.00	3.20	2.75	100%
7,500,000,000,000-7,999,999,999,999	2.00	3.20	2.75	100%
8,000,000,000,000-8,499,999,999,999	2.00	3.20	2.75	100%
8,500,000,000,000-8,999,999,999,999	2.00	3.20	2.75	100%
9,000,000,000,000-9,499,999,999,999	2.00	3.20	2.75	100%
9,500,000,000,000-9,999,999,999,999	2.00	3.20	2.75	100%
10,000,000,000,000-14,999,999,999,999	2.00	3.20	2.75	100%
15,000,000,000,000-19,999,999,999,999	2.00	3.20	2.75	100%
20,000,000,000,000-24,999,999,999,999	2.00	3.20	2.75	100%
25,000,000,000,000-29,999,999,999,999	2.00	3.20	2.75	100%
30,000,000,000,000-34,999,999,999,999	2.00	3.20	2.75	100%
35,000,000,000,000-39,999,999,999,999	2.00	3.20	2.75	100%
40,000,000,000,000-44,999,999,999,999	2.00	3.20	2.75	100%
45,000,000,000,000-49,999,999,999,999	2.00	3.20	2.75	100%
50,000,000,000,000-54,999,999,999,999	2.00	3.20	2.75	100%
55,000,000,000,000-59,999,999,999,999	2.00	3.20	2.75	100%
60,000,000,000,000-64,999,999,999,999	2.00	3.20	2.75	100%
65,000,000,000,000-69,999,999,999,999	2.00	3.20	2.75	100%
70,000,000,000,000-74,999,999,999,999	2.00	3.20	2.75	100%
75,000,000,000,000-79,999,999,999,999	2.00	3.20	2.75	100%
80,000,000,000,000-84,999,999,999,999	2.00	3.20	2.75	100%
85,000,000,000,000-89,999,999,999,999	2.00	3.20	2.75	100%
90,000,000,000,000-94,999,999,999,999	2.00	3.20	2.75	100%
95,000,000,000,000-99,999,999,999,999	2.00	3.20	2.75	100%
100,000,000,000,000-149,999,999,999,999	2.00	3.20	2.75	100%
150,000,000,000,000-199,999,999,999,999	2.00	3.20	2.75	100%
200,000,000,000,000-249,999,999,999,999	2.00	3.20	2.75	100%
250,000,000,000,000-299,999,999,999,999	2.00	3.20	2.75	100%
300,000,000,000,000-349,999,999,999,999	2.00	3.20	2.75	100%
350,000,000,000,000-399,999,999,999,999	2.00	3.20	2.75	100%
400,000,000,000,000-449,999,999,999,999	2.00	3.20	2.75	100%
450,000,000,000,000-499,999,999,999,999	2.00	3.20	2.75	100%
500,000,000,000,000-549,999,999,999,999	2.00	3.20	2.75	100%
550,000,000,000,000-599,999,999,999,999	2.00	3.20	2.75	100%
600,000,000,000,000-649,999,999,999,999	2.00	3.20	2.75	100%
650,000,000,000,000-699,999,999,999,999	2.00	3.20	2.75	100%
700,000,000,000,000-749,999,999,999,999	2.00	3.20	2.75	100%
750,000,000,000,000-799,999,999,999,999	2.00	3.20	2.75	100%

Investment 40 - 90 Day Notice Savings								
\$25,000 -	6.25	3.94	5.32	6-Mth				
\$50,000 - £49,999	4.50	3.38	4.55	6-Mth				

Pound in New York			THREE MONTH EURODOLLAR (MM) \$1m points of 100%							
Day 13	Class	1987	Jun	Open	Sett Price	Change	High	Low	Est. vol	Open int.
gmt	1.4800	1.4800	94.82	95.00	+0.08	95.04	94.92	168,354	422,482	
mtb	1.4885	1.4885	94.21	94.31	+0.09	94.35	94.21	242,548	430,744	
mtb	1.4990	1.4990	93.71	93.79	+0.01	93.84	93.71	332,423	415,220	
			US TREASURY BILL FUTURES (MM) \$1m per 100%							

101-000-024,000	4.00	5.00	4.00-6.00	4.50	4.18	4.38	09
101-000-024,000	3.00	2.25	2.00-2.50	2.25	2.18	2.38	09
Total - Interest Assets							
150-000-000	2.75	2.81	2.75-3.00	2.81	2.78	2.86	
150-000-000	3.28	3.44	3.25-3.50	3.44	3.38	3.50	
150-000-040,000	2.25	1.80	2.25-3.00	2.25	2.18	2.38	
Total Assets - Interest Assets							
220-000-000	4.25	3.10	4.00-5.00	4.30	4.18	4.50	
220-000-040,000	2.75	2.25	2.50-3.00	2.50	2.43	2.63	
220-000-040,000	2.75	2.00	2.75-3.00	2.75	2.68	2.83	
2500-00-00,000	2.31	1.73	2.00-2.50	2.25	2.18	2.38	

30-90 day repurchase agreement 141-000-520

		\$	\$4.72	\$4.78	\$4.96	\$4.37	\$4.50	2,148	7,098
	Dec.	\$	94.39	94.36	+0.00				


All Open Interest figures are for previous day

BANK RETURN

Local DOLLAR INDEX Year

Wednesday May 11, 1984 Increase or decrease for week

BANKING DEPARTMENT	£	£
Liabilities		



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INVESTORS - TRADERS - CORPORATE TREASURERS

41	154,690	189,135	130,176		
42	150,994	195,411	140,319		
43	147,404	176,657	141,312	140,693	
44	126,911	143,531	121,440	127,005	
45	126,911	126,911	273,719	207,598	
46	172,058	198,572	185,424	192,028	
47	157,752	165,257	149,600	164,584	
48	165,257	147,027	165,257	115,116	
49	300,825	300,825	271,424	287,590	
50	176,657	209,533	165,693	176,244	
51	114,618	87,778	57,798	62,022	
52	104,115	165,811	124,514	142,185	
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[illegible]

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The US dollar will soar, deflation will continue, gold is a most commodities want line, Japan's economy is weak and will be weak. You did NOT need that in *Full Moon*. The monodisc investment letter.
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		— 1994 —		Since			
		High	Low	High	Low		
10 May 8							
132.9	1427.20	1540.10	1352.00	1545.10	800.45		
1.59	144.1	144.1	144.0	144.0	144.0		
201	2477.2	2773.6	2252.8	2773.6	90.4		
4.16	32.20	127.40	33.20	127.40	45.16		
5.92	112.15	103.85	112.07	103.87	55.65		
1.44	1671.18	1671.18	1671.18	1671.18	422.15		
10.0	213.2	227.9	185.0	224.7			

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
		High	Low		
100	F.P. 141.4	104	100	100	100
100	F.P. 151.02	102	100	100	100
150	F.P. 40.9	154	154	154	154

		1994			
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BANKS

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ENGINEERING

HEALTH CARE

INVESTMENT

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DISTRIBUTORS

DISTRIBUTORRedstone Tech _____ FD
Fire _____ FDDelta Gold AS _____
Dental B _____

- Portsworld
- Pickett & Colman

For & Col PEP 240

Jan	11.9	=	2000	-
	99.7	11.4	1004	
	11.8	=	1000	

ENGINEERING

Diploma _____
 Degree Motors _____
 Clerk _____

100
 100
 100

7 Harsco R. _____
8 Harbort R. _____
9 Harlow R. _____

- **Carrie Wilson**.....N
- **Dorian Lloyds**.....

Cap. _____
Zero Div Pfr. _____
Index _____

19.7	-	2054
11.4	-	3747

DIVERSIFIED INDUSTRIALS

Livestock _____
 Automobile Corp Y _____
 Mutual Life Y _____

Monroe	24
Morris	24
Morris, Charles	24

Booker _____ \$-MCT
Gale Wescorpe _____

CU Endorsed _____
 Works _____

Warrants: _____
(on Smaller Date)

4.3 - 3194
2.57 - 3193
11.7 1.11 3200

ELECTRICITY

Editor _____
 Publisher _____

Kerry Group A _____
 Union Park _____

Drayton Eng & Mill 24
Drayton Fire East 10

Modeling Street.....
Wardens.....

27.5	4.1	2334
0.34	-	2335

Southrup ☐ 3

ENGINEERING

Ascorbic acid ☐ ☐

Anagen ☐ ☐

Emergency Smoke Cigs. ☐

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TRANSPORT - Cont

FT Share Service

The following changes have been made to the FT Share Service Additions: Parties, Persons (Largely) and Companies (Small). The new additions are: W.F. & F. Ltd (Wm Telford), Groupco Cash Gerard, St James Beach (Jaguar), Power Corp (Pross), He of Fraser (Pat Giff), Deloitte & Touche (D&T), Balfour Beatty (B.B.), Balfour Beatty (B.B.) (Dove Int), Pharmigam (Int Tals), Allied Radio Rn Lr 2001 (Medec).

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4 days close May 73

[illegible]

FINANCIAL TIMES



- D -										- X - Y - Z -											
James Lee	0.26	20	78	124	135	+	James	0.14	14	28	25	25	25	-	James	0.14	14	28	25	25	-
Julie Ann	0.10	22	22	25	25	+	Phonics	5	188	27	25	25	25	-	Phonics	5	188	27	25	25	-
Johnston W	53	1100	215	215	215	-	Journal	18	62	7	65	65	65	-	Journal	18	62	7	65	65	-
Johnston W	10	17	12	12	12	-	Pre Life	0.08	3	150	25	25	25	-	Pre Life	0.08	3	150	25	25	-
James West	0.10	10	10	12	11	+	Prose	1	18	23	23	23	+	Prose	1	18	23	23	23	+	
John P	1.20	11	24	26	23	+	Prose	21	72	41	41	41	+	Prose	21	72	41	41	41	+	
John P	0.64	15	15	24	24	+	Pride	38	64	5	5	5	+	Pride	38	64	5	5	5	+	
John P	0.10	10	10	12	11	+	Prose	1	18	23	23	23	+	Prose	1	18	23	23	23	+	
John P	0.10	10	10	12	11	+	Prose	1	18	23	23	23	+	Prose	1	18	23	23	23	+	
John P	0.10	10	10	12	11	+	Prose	1	18	23	23	23	+	Prose	1	18	23	23	23	+	
John P	0.10	10	10	12	11	+	Prose	1	18	23	23	23	+	Prose	1	18	23	23	23	+	
John P	0.10	10	10	12	11	+	Prose	1	18	23	23	23	+	Prose	1	18	23	23	23	+	
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John P	0.10	10	10	12	11	+	Prose	1	18	23	23	23	+								

FT GUIDE TO THE WEEK

16

MONDAY

EU ponders Russia policy

European Union foreign ministers meet in Brussels to decide whether to give the go-ahead to a political and trade accord with Russia. Doubts remain over the latest Russian offer to open up the banking sector, and how to deal with export of Russian nuclear fuels. But ministers hope to have an agreement ready to sign at the European summit in Corfu next month.

Ministers will also discuss latest diplomatic efforts to end the fighting in Bosnia, and are expected to approve a Ecu32m (\$36m) plan for the EU to take over the administration of the Bosnian town of Mostar. Separately, the Council will consider a European Commission proposal to send Ecu100m of food aid to Ukraine, as part of a broader strategy to Russia's neighbour.

Dominican polls: Election day in the Dominican Republic sees President Joaquín Balaguer, 87, seeking his seventh term at the head of the Caribbean nation. But it will be a close-run thing since he is trailing in the polls to Mr José Francisco Peña Gómez of the social democratic Dominican Revolutionary Party. The last time Mr Balaguer won, in May 1990, his main opponent charged him with fraud.

Ecofin: European Union finance and economy ministers, meeting in Brussels, will review the economies of member states and discuss the Commission's white paper on growth, competitiveness and jobs. Financial assistance to eastern Europe and the former Soviet republics is also on the agenda, and the ministers will turn their attention to the Union's anti-fraud strategy.

Japan's taxpayers: A list of the 100 highest taxpayers in Japan is to be released. The tax list, prepared by the national tax office, is a mixture of honest and less honest millionaires. It is also an interesting economic indicator. Last year, for example, the survey showed a decline to 126,000 people paying more than ¥10m in tax, down from 175,000 in the previous survey. Top of last year's taxpayer league was Hiromasa Ezoe, former president of Recruit, the employment agency, on trial over the 1988-1989 Recruit shares for favours scandal. He paid ¥3.96bn in tax in 1992.

Platinum survey: Johnson Matthey, the world's biggest platinum marketing group, publishes its highly regarded annual survey of the world platinum market. It is likely to make depressing reading for the producers by suggesting the market remains in surplus and that, unless there is market-disturbing news from either of the two biggest producers - South Africa and Russia - prices will remain relatively low.

Holidays: Israel (Shavuot), Saudi Arabia (Eid al-Adha), Venezuela.

17

TUESDAY

US rates likely to rise

Many economists expect the US Federal Reserve to announce another rise in short-term interest rates following today's meeting of the policy-making open market committee. A quarter- or half-point increase in the federal funds rate to 4 per cent or 4.25 per cent is widely seen as necessary to bolster the dollar and slow the pace of domestic growth.

If the Fed wants to send a strong signal it will also "ring the gong" - raise the discount rate, at which it lends to banks. So far the discount rate has stayed unchanged at 3 per cent despite three increases to 3.75 per cent in the Fed funds rate.

Malawi goes to the polls: Presidential and parliamentary elections will give voters a choice of candidates for the first time since 1964. The multi-party elections follow last year's referendum in which Malawians rejected President Hastings Kamuzu Banda's one-party state. Mr Banda (above), who has ruled since independence, is standing for re-election despite his advancing years.

Lloyd's of London: The insurance market, which reports its fourth consecutive year of losses, forecasts agree the loss will be about £2.5bn, compared with £2.9bn in 1990 and £2.1bn in 1989. The market, which reports its results three years in arrears, will soften the blow on Names, whose assets have traditionally supported the market, by stripping out the so-called "double count". This occurs when claims produce losses for the syndicate underwriting an original policy, as well as for those underwriting errors and omissions, stop-loss or estate protection insurance.

Names will also be allowed to borrow against part of the profits expected for the current year. Trading conditions at Lloyd's have improved over the past two years, with steep rises in insurance rates in some sectors.

Bulgaria's largest trade union bloc has called a general strike to push for higher wages for state sector employees. Prices have risen sharply this year because of the introduction of VAT and the sharp devaluation of the Lev.

The strike will keep up pressure on the government of Lyuben Berov, a non-partisan economist, which is facing its sixth vote of no confidence since taking office in December 1992.

FT Survey: World Forest Products and Power Generation Equipment.

Holidays: Norway (Independence Day), Saudi Arabia (Eid al-Adha).

18

WEDNESDAY

Derivatives report appears

The General Accounting Office, the investigative arm of the US Congress, publishes a study of financial derivatives, such as options and interest rate swaps. The study was prompted by a nightmare scenario of a collapsing world financial system, as overexposed institutions were forced to default on their obligations. The report is expected to propose increased regulation of the multi-billion dollar business, both of those issuing and trading these financial instruments and the companies that use them. The industry, and some policy makers, are against hasty legislation, arguing that existing procedures are working well.

Israel is due to complete its military withdrawal from the occupied Gaza Strip, placing 850,000 Palestinians under PLO control.

Bulgaria's debt: Deutsche Bank and 300 other London Club banks have until today to indicate their terms to the banking committee handling the rescheduling of Bulgaria's US\$9.3bn foreign commercial debt. The two sides, which agreed to reduce the debt by about 50 per cent last November, have set a June 30 deadline for completion of the rescheduling deal.

Bulgaria, which unilaterally defaulted on its foreign debt in 1990, is the last of central Europe's former communist states to reschedule its foreign commercial debt.

UK economy: April's retail price index will be scrutinised for any sign that inflation may be gathering pace, after the Bank of England's warning last week about inflationary pressures. The market expects the figures to show monthly inflation to have risen to 1.3 per cent, up from 0.3 per cent the previous month, largely as a result of rising council tax bills and the introduction of VAT on fuel.

Saleroom: This week both Sotheby's and Christie's sell expensive jewels and works of art in Geneva. The auctions reach a climax this evening with Sotheby's sale of 125 items of jewellery from the collection of the late Hélène Beaumont, who, with her American husband Louis, helped make the Côte d'Azur the magnet of the smart set in inter-war Europe.

The Jonker No. 2 diamond of more than 40 carats, cut by jeweller Harry Winston from the rough 726 carat Jonker diamond, and set in a ring, should make the top price of more than \$2m.

Rugby: England begin their first official tour of South Africa since the ending of apartheid with a game against Orange Free State.

Football: In the European Champions Cup final, AC Milan of Italy plays Barcelona of Spain in Athens.

FT Surveys: Toulouse.

Holidays: South Korea (Buddha's birthday).

19

THURSDAY

Lomé under review

Ministers from the European Union and the African, Caribbean and Pacific (ACP) group meet in Swaziland to review the Lomé Convention, which expires at the end of the decade. There is tacit agreement on both sides that, with the deregulation of international trade and changes in the patterns of private investment flows and official aid, the trade and aid treaty, in its present form, will be the last of its kind.

ACP officials admit that it will not be easy for many of their economies to disengage from Lomé, with its guaranteed markets for commodity exports and development finance. The EU, on its side, wants to move away from a system based on old colonial ties to a more rational foundation for its trade arrangements.

UK economy: Retail sales figures for April are expected to show that the rate of consumer spending has slowed slightly, following recent downbeat evidence from big retailers and the Confederation of British Industry's distributive trades survey.

Month on month, sales are expected to show no growth, after a 0.6 per cent rise in March. But with some economists predicting there could even be a fall of 0.5 per cent in retail spending, the result seems set to provoke further debate about how far April's tax rises have dented consumer confidence.

Rao meets Clinton:

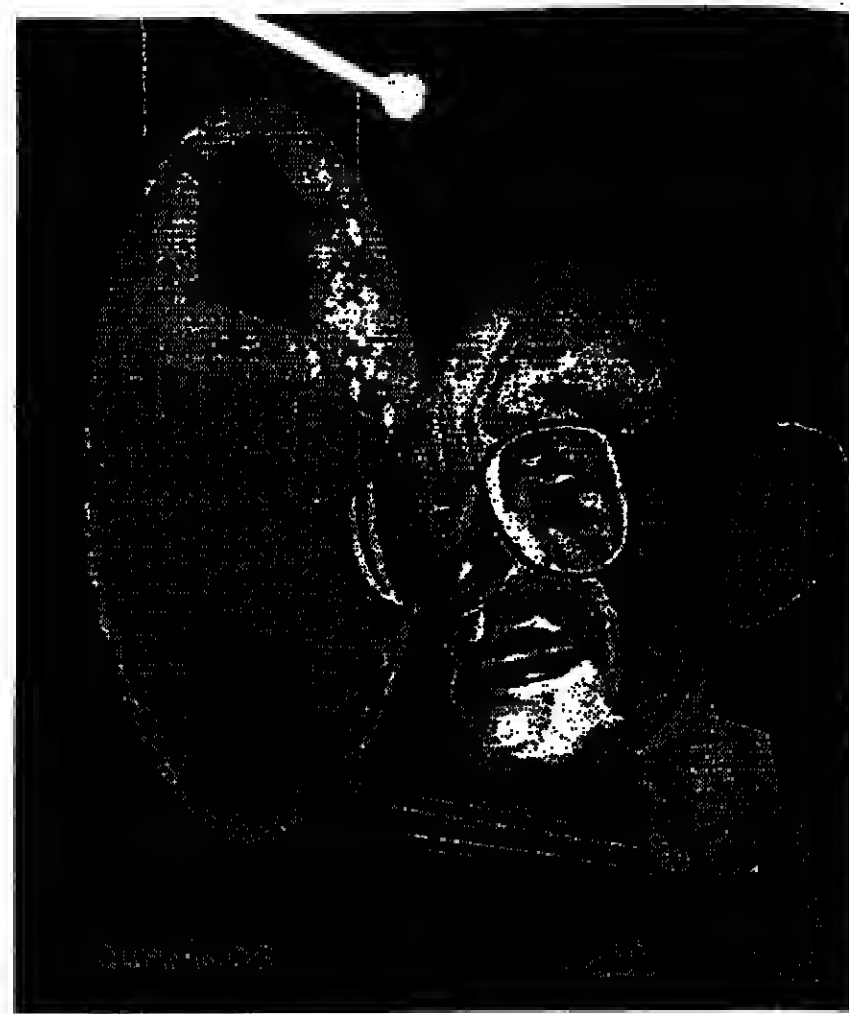
P.V. Narasimha Rao (left), the Indian prime minister who is this week on a six-day visit to the US, is due to meet President Clinton today. The two leaders' discussions are expected to include improving bilateral trade and investment, nuclear non-proliferation and the tensions between India and Pakistan.

Frisson of interest: The UK Building Societies Association begins its annual conference in Birmingham, central England. The recent £1.5bn bid by Lloyds Bank for Chelsea Bank and Gloucester building society, the announcement of a merger between two societies in the north-east of England, and the statements by several banks that they are interested in buying societies should all serve to enliven the atmosphere.

Informal plotting and intrigue aside, the formal events include a speech by Rosalind Gilmore, head of the sector's statutory regulator.

FT Survey: World Taxation.

Holidays: Kuwait, Lebanon, Qatar, Saudi Arabia, United Arab Emirates (Eid al-Adha).



The US Federal Open Market Committee meets on Tuesday

(Ferguson is on holiday)

20

FRIDAY

Japan's budget expires

The 1994 provisional budget expires, necessitating fresh provisional financing, pending agreement on a full budget. This has been delayed by obstructionism from the opposition, Morihiro Hosokawa's resignation as prime minister, and the fragmentation of the ruling coalition.

John Smith: The funeral of the Labour party leader, who died suddenly of a heart attack last week, takes place at Chury Parish Church, Edinburgh. Labour has called for campaigning for June 9's European Parliament elections to be put off until after the funeral. Despite losing its leader, Labour looks set to make big gains, after which it will begin the process of selecting a successor.

Nobel lectures: F.W. de Klerk, former president of South Africa and now joint deputy vice-president, winner of the Nobel peace prize along with Nelson Mandela, gives one of a series of lectures by last year's laureates at London's Royal Albert Hall.

Exit Florence: The UK £10 note featuring Florence Nightingale ceases to be legal tender after today.

21-22

WEEKEND

Tougher embargo on Haiti

Unless Saturday's deadline for Haiti's military rulers to step down is met, the United Nations is due to impose further and tougher sanctions. The regime ousted President Jean-Bertrand Aristide in a coup in 1991 and last week installed 81-year old Emile Jonassaint as president.

US president Bill Clinton has said military intervention remains "an option". His administration says it would prefer any action to be multinational and take place under a mandate from the UN.

Prague's spring arts festival begins on Saturday.

Yachting: The Whitbread Round the World fleet of yachts leaves Port Lauderdale, Florida, on Saturday for the last 3,818 mile leg of the race. The race should arrive at Southampton, southern England, on June 6 or 7.

Football: The Scottish Cup final is played in Glasgow between Rangers and Dundee United on Saturday.

Cycling: The Giro Italia tour of Italy begins on Sunday and is scheduled to be completed on June 12.

Other economic news

Monday: The recovery in the UK and the US will be a focus of attention. In the UK, April's producer prices index today, and the Confederation of British Industry's distributive trade survey tomorrow, will provide clues about the strength of the upturn - and its impact on inflation. Market analysts expect April's output figures to rise to 0.3 per cent, month on month, from 0.1 per cent in February. Input prices, however, are expected to fall. In the US, April's industrial production figures will be scrutinised for clues about the pace of recovery.

Wednesday: UK earnings figures are expected to illustrate the Bank of England's concern about the growth in average earnings. The growth rate for March is expected to be unchanged, at 3.5 per cent, after rising continuously since November. However, the three-month index, measured year on year, is expected to rise slightly to 2 per cent. In the US, the March trade deficit will be scrutinised by the foreign exchanges in the light of the dollar's recent weakness.

Thursday: The report from the UK Treasury's panel of advisers - the "six wise men" - is published.

ECONOMIC DIARY

Statistics to be released this week

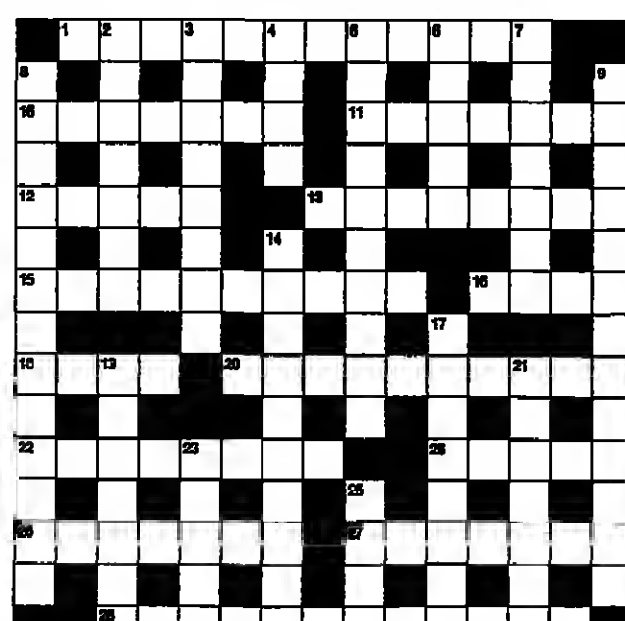
Day	Released	Country	Economic Statistic	Median Forecast	Previous Actual	Day	Released	Country	Economic Statistic	Median Forecast	Previous Actual
Mon	16	US	Apr industrial production	0.3%	0.5%	Thu	19	US	Mar trade: goods & services	-\$8.5bn	-\$9.7bn
May 16	16	US	Apr capacity utilisation	53.7%	55.6%	May 19	19	US	Mar merchandise trade, consols	-\$11.5bn	-\$12.4bn
		France	Feb current a/c sees/ad	FF\$7.4bn	FF\$10.1bn			US	Initial claims w/e May 14	360,000	376,000
		UK	Apr prod prices index input	0.3%	0.5%			US	State benefits w/e May 7	2.7%	2.7%
		UK	Apr prod prices index output	-2%	-3%			US	M2 w/e May 9	1.7%	-1.4%
		UK	Apr prod prices index output	0.3%	0.1%			Japan	Apr money supply (M2 & CD)	0.9%	2%
		UK	Apr prod prices index output	2.1%	2.7%			UK	Apr retail sales	0.0%	0.8%
		UK	Apr prod prices index output	2.3%	2.5%			UK	Apr retail sales	0.0%	0.8%
		UK	Apr prod prices index output	1.45m	1.31m			Canada	Mar retail sales sees/ad	0.5%	0.5%
Tue	15	US	Apr housing starts	1.45m	1.31m			Canada	Mar merchandise trade surplus	C\$950m	n/a
May 17	17	Japan	Mar machine orders ex ships etc	-10%	-8.9%			US	Apr Treasury budget	\$17bn	-\$32.8bn
		Japan	Mar wholesale price index	-0.3%	-0.2%			Japan	Mar industrial prod, real sees/ad	-0.1%	-0.1%
		Japan	Mar wholesale price index	-2.7%	-2.8%			Japan	Mar shipments, real sees/ad	1.1%	1.1%
		Canada	Apr lead indicator sees/ad	0.6%	0.7%			Japan	Apr trade balance, customs clear	\$10.6bn	\$13.6bn
		Canada	Mar manufacturing new orders	0.6%	0.8%			France	Mar trade balance	FF\$6.6bn	FF\$5.4bn
Wed	16	UK	Apr retail price index	1.3%	0.3%			France	Apr consumer prices index	1.7%	1.7%
May 16	16	UK	Apr retail price index	2.7%	2.3%			UK	Apr M4	0.4%	0.6%
		UK	Apr retail price index	2.5%	2.4%			UK	Apr M4	0.6%	0.6%
		UK	Mar average earnings	3.5%	3.5%			UK	Apr M4 - lending	22bn	23.3bn
		UK	Mar unit wages - three monthly	2%	1.8%			UK	Apr bds acty new commitments	23.4bn	23.8bn
		UK	Apr public spend borrowing req	23.4bn	21.17bn						
		Canada	Apr core prices index, all items	0.1%	-0.2%						
		Canada	Apr core prices index, all items	0.3%	0.2%						
		Canada	Apr advance dept store sales	0.5%	1.2%						
		Canada	Mar wage settlement increases	0.4%	0.0%						
		Sweden	Unemployment rate	7.7%	7.8%						

Month on month, *year on year

Statistics, courtesy MMS International

- ACROSS**
- Occasionally constructed? (7,5)
 - Chain loosed off after close winning margin (7)
 - Did the woman fall for awful rot before the election was over? (7)
 - Last character's failure to score ruined the game (5)
 - Delivery lad accepted old money for a particular product (8)
 - Ethical justification of clean living Tories (5,5)
 - The gardener nowadays comes before midday (4)
 - Goes on to put the silver in the partners' hands (4)
 - One who enjoys making the changes (10)
 - Firm row about MP's service (8)
 - Show how to make the beverage, cold and hot (5)
 - Do Albion, having lost a point, play the devil of a game? (7)
 - Adorning undoing the knot (7)
 - With time other letters can give support (7,5)

- DOWN**
- Not obvious that internationalists caught the king... (7)
 - ...but obvious that a friend can be soft-hearted (8)
 - Fill up, in case the scheduled arrival hour's put back (4)
 - A flower that will hold the attention (10)
 - Key coast in Africa (5)
 - Drew out everything inside that agreed with the account (7)
 - Lacking the means of self expression (13)
 - Fast driver needed for drugs dealer (5,5)
 - Airmail service (6,4)
 - Village society tries to cultivate a climber (8)
 - Athlete takes nasty old sports car for a spin (7)
 - A garlic shrub makes the temperature icy (7)
 - Free and easy (5)
 - A dominating person might hesitate to go back (4)



MONDAY PRIZE CROSSWORD

No.8,454 Set by ADAMANT

A prize of a Pelikan New Classic 380 fountain pen for the first correct solution opened and five runner-up prizes of £35 Pelikan vouchers will be awarded. Solutions by Thursday May 28, marked Monday Crossword 8,454 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 9PL. Solution on Monday May 30.

Name: _____ Address: _____

Winners 8,443

Solution 8443

K.J. Woolley, Pontefract, W. Yorkshire
 Alison Bye, London N1
 S.P. Mikell, Washington, Tyne and Wear
 A.R. Neale, Manama, Bahrain
 M. Scott, Whyteleafe, Surrey
 R.F. Steel, Winchester, Hants

TESTING UNLESS
 A G E O A K Y
 B O L L A R D S C R A V E R
 A Y O H C R A
 B A N C H I N G A R Y
 O T U B S
 A V I N G O I S D A I N
 A N G U A
 S T I R N U P R E S U L T
 P O A E
 J U A N T A N T O W E R
 R A A M A A E
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